

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

EC INDUSTRY

Car chief warns
of job losses

Page 14

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Monday July 22 1991

World News Business Summary

Huge oil spill
as tanker
breaks up off
Australia

A Greek tanker broke up and leaked 10,000-20,000 tonnes of light crude oil into the sea off the west coast of Australia, creating a spill estimated to be eight miles long and 1,000 yards wide. The crew were rescued after a fire broke out on board. Page 4

Talks on Iraq embargo
Senior UN representatives will today consider whether to allow a temporary suspension of the embargo on Iraqi oil sales in order to finance imports of food and medicine. Page 14

Minister may resign
South Africa's law and order minister Adrian Vlok said he is considering resigning over covert police payments to the Inkatha Freedom Party, main rivals of the African National Congress. Opposition call, page 4

Cresson's rating slumps
The declining popularity of French prime minister Edith Cresson was confirmed in a weekend poll giving her one of the worst results of any French premier in recent history. Page 2

Bush faces China test
President Bush faces a stiff challenge to his China policy, with Senate Democrats seeking to attach conditions to the renewal of "most favoured nation" trade status. Page 4

Croat recruits killed
A suspected Serbian gunman killed three police recruits in eastern Croatia hours before president Franjo Tudjman visited the region to discuss ethnic violence in his republic. Crisis summit, page 2

Afghan peace scorned
Mujahideen guerrillas agreed to press for a military victory in the Afghan war, virtually dismissing a UN peace plan for a ceasefire.

Umbrella murder plea
Sofia will ask Moscow to extradite a Bulgarian interior minister linked to the "pot-smuggling" murder of exiled London 13 years ago.

Salvador power struggle
El Salvador's governing Arena party faces a bitter power struggle following an announcement that its founder, Roberto D'Aubuisson, has terminal cancer.

Fire on French carrier
Fire broke out in the aircraft hangar of the Clemenceau, one of France's two aircraft carriers, in Toulon. Nobody was seriously hurt.

Labour chief accused
Bob Hogg, national secretary of Australia's ruling Labour party, has been charged with breaching electoral laws by failing to disclose thousands of small donations.

Somali ceasefire deal
Six political groups from Somalia announced agreement in Djibouti on a ceasefire in their war-torn country. They named Ali Mahdi Mohamed to lead an interim government.

Executions in Canton
Nineteen people were executed in the south China city of Canton for robbery and murder.

Prize catch
Fisherman René Ponzolle caught a wrecked Mirage aircraft in his nets when trawling off the French Mediterranean port of Sète. The fighter crashed 11 years ago.

Australian wins Open
Australian golfer Ian Baker-Finch clinched the first big title of his career when he won the British Open at Royal Birkdale by two shots over his compatriot, Mike Harwood.

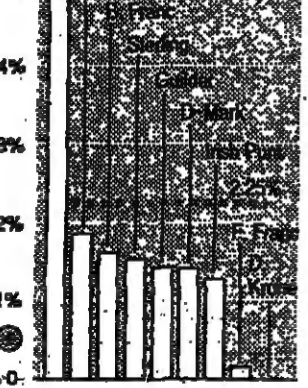
European car
chief warns
of massive
job losses

The European Community faces the loss of "several hundred thousand" jobs through European motor industry restructuring to fend off the Japanese, according to Raymond Levy, president of the European car industry lobby group Acea and chairman of Renault, the French state-owned car group. Page 14

MULTINATIONAL companies' foreign investments have been growing three times faster than world trade since 1983 and promise to be the crucial factor fuelling world economic growth in the 1990s, according to a study by the United Nations Centre on Transnational Corporations (CTC). Page 14

EUROPEAN MONETARY SYSTEM - Members of the exchange rate mechanism rose sharply against the dollar and Japanese yen, dragged up by speculation about higher German interest rates. The D-Mark showed little movement within the ERM however, while sterling traded steadily in the top half of the system. The French franc remained second weakest, on speculation that encouraging inflationary trends will result in lower French interest rates. Currencies, page 25

EMS July 19, 1991



The chart shows the member currencies of the exchange rate mechanism measured against the D-Mark. The D-Mark is the base currency at 0%. The French Franc is at approximately 1.5%, the Italian Lira at 1.2%, the Spanish Peseta at 1.1%, and the British Pound at 0.8%.

MOODY'S, one of the large Wall Street rating agencies, is to downgrade the ratings of six big US insurance companies. They are John Hancock Mutual Life Insurance, Massachusetts Mutual, Principal Mutual, Mutual Life Insurance Company of New York, New England Mutual Life Insurance and Travelers Insurance. Page 15

TACE: Thermo Electron, a US environmental group, will this week decide whether to increase its offer for the environmental control equipment maker after the claim by Cambridge Electronic Industries to have won the bid battle. Page 15

UK ECONOMY: The Confederation of British Industry/Financial Times survey of the distributive trades shows that there was no further worsening in retail sales volumes between May and June, while wholesale trade last month fell at its slowest rate this year. Page 14; Details, page 8

LANCO ESPANOL de Credito (Banco), one of Spain's largest commercial banks, has reported first half pre-tax profits in its financial group of Ptas4.7bn (\$225m), down 38 per cent on the first six months of 1990. Page 17

Bank presses
Abu Dhabi on
BCCI wind-up

By Richard Waters in London

THE Bank of England was trying last night to persuade the majority shareholder of Bank of Credit and Commerce International, Sheikh Zayed bin Sultan al-Nahyan, ruler of Abu Dhabi, to agree to a formal winding up of the bank, as fresh claims emerged that the authorities had acted too hastily when they closed BCCI.

The sheikh has indicated his intention to oppose the winding up petition, which will be heard in the High Court in London today. Four law firms acting for depositors of the bank are expected to oppose the winding up order as well.

The Bank has based its case for acting against BCCI on an unpublished report from Price Waterhouse, the bank's auditors. The report pointed to significant new fraud which left it with no option but to close BCCI, the Bank has said.

However, three people who have read the report said yesterday that it contained no evidence of new frauds carried out at the bank since last October.

The three people, who declined to be named but who have read the report independently of each other, said that it revealed substantial past fraud at BCCI, and that much of the evidence for this had only been discovered recently.

They disagreed with the Bank's claim, though, that it showed new frauds which

BANK SHUTDOWN

■ BCCI may take over Pakistan branches... Page 5
■ Auditors' concern... Page 5
■ Editorial Comment, Page 12

demanded drastic action by the banking regulators. One said that the report showed that old frauds at the bank had had repercussions which extended beyond last October.

The banking regulators were aware of significant problems at the bank last year, but believed that the situation had been rectified. The Bank of England's claim that substantial new frauds emerged at the bank last year is central to its case for closing BCCI so hurriedly, without first consulting its majority shareholder.

However, three people who have read the report said yesterday that it contained no evidence of new frauds carried out at the bank since last October.

The winding up hearing has been brought forward to today at the request of the Bank of England, which says it wants to speed up compensation payments to depositors of BCCI's UK branches.

Sheikh Zayed's representatives argue that winding up

Major under pressure to testify

By Ivo Dawney, Political Correspondent

Britain's opposition parties will today press Mr John Major, the prime minister, and Mr Norman Lamont, the chancellor, to testify publicly in the forthcoming inquiry into BCCI, following fresh allegations at the weekend.

With the independent inquiry's exact remit and chairmanship still not decided last night, Labour stepped up the pressure on Mr Major to detail what he knew of the bank's affairs both as chancellor and as prime minister.

One Cabinet minister indicated that the government had hoped its inquiry announcement on Friday would help to allay the growing clamour over the BCCI case. But he conceded yesterday: "It is clearly not going to go away."

Yesterday, Mr Roy Hattersley, Labour's deputy leader, argued that when concern about BCCI shifted in January 1990 from security matters related to terrorism to banking

Yeltsin bans Communist
cells in Russian republic

By Leyla Boulton in Moscow

A DECREE by Russian president Boris Yeltsin banning Communist cells from all enterprises and local government in Russia has dealt a body-blow to the Communist party at the start of a week in which it is to consider its very survival.

The decree, issued at the weekend, also requires managers and government officials to follow state law only and ignore orders from the party.

For decades, the party's offices, or cells, in every factory and council have helped maintain the Communists' iron rule over everyday life in Russia and other Soviet republics.

Although some of these cells have been abolished on local initiative, thousands of so-called primary party structures remain in industry, local government and agriculture. Some continue to influence policy, while others are seeking a new role for themselves.

The decree, which is likely to spark angry resistance from the Communist establishment and possibly even from President Mikhail Gorbachev, is only a first step in Mr Yeltsin's long-promised campaign to extricate the party from state organs and the economy in the



Yeltsin: dealing a body-blow to the Communists

largest Soviet republic.

Mr Yeltsin also asked the Russian parliament to submit to the Soviet legislature a bill on the "depoliticisation" of the centrally run Supreme Court, the army and the KGB.

This particular decree is clearly timed to influence a crucial two-day meeting of the Communist party's central committee, starting on Thursday. The plenum will be asked to approve a radical new programme embracing private

property - as part of a mixed economy - and political pluralism.

The vote on the draft programme will in turn help determine whether liberal Communists remain in a renewed party or join alternative groups offering an attractive way out for disgruntled party members.

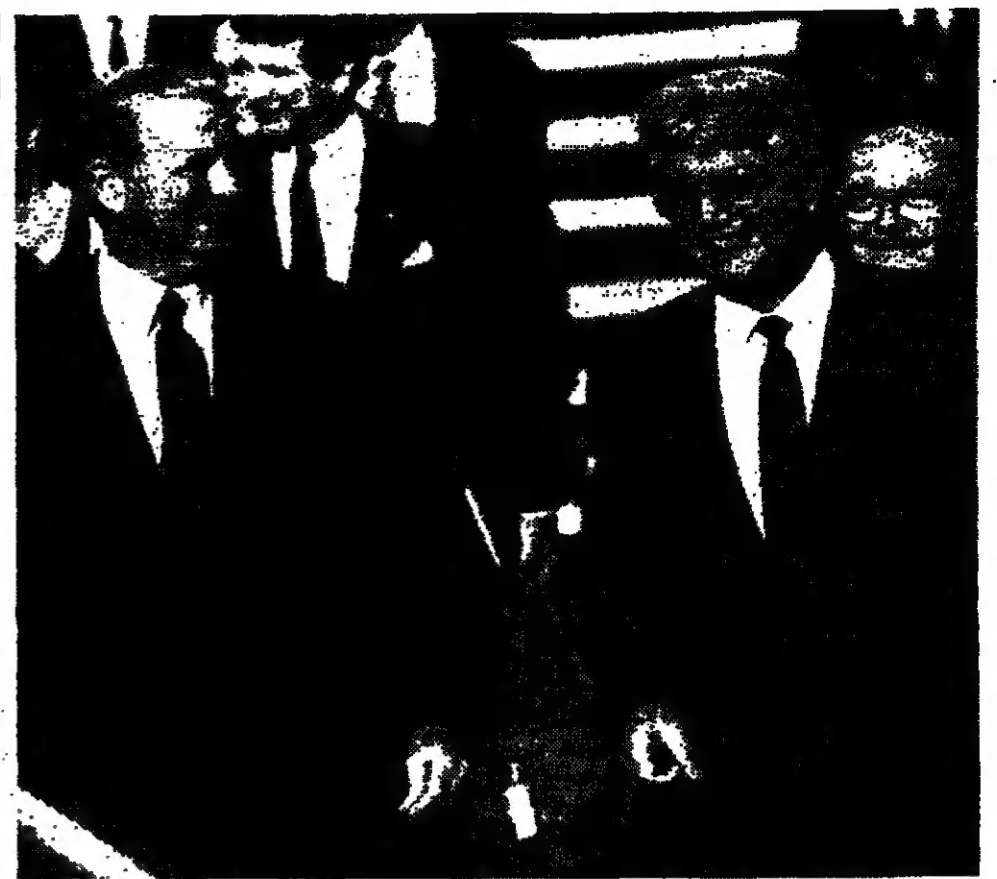
The move by Mr Yeltsin is likely to divide the party even more and force hardliners to choose between fighting back or giving in to change.

One alternative to the party is the Democratic Reform Movement, launched by Mr Eduard Shevardnadze, the former foreign minister who left the party, and liberal Communists close to Mr Gorbachev.

Some movement founders say it will turn itself into a party in September, even though others, such as Mr Arkady Volsky, head of the Soviet employers' organisation, and Mr Alexander Yakovlev, a presidential adviser, have apparently not yet decided whether to leave the party.

Ultra-conservatives such as Ms Nina Andreeva, whose political views have made her the most famous schoolteacher

Continued on Page 14



James Baker (left) is met at Ben Gurion airport by Israeli foreign minister David Levy

Israel told 'the time
for peace is at hand'

By Hugh Carnegie in Jerusalem

PRESIDENT George Bush yesterday stepped up the pressure on Israel to respond positively to US proposals on the Middle East. Speaking during a visit to Istanbul, Mr Bush called emphatically for a freeze on Jewish settlements in the occupied territories and said he was confident Israel would realise "the time for peace is at hand".

His pointed comments came shortly before Mr James Baker, US secretary of state, arrived in Jerusalem to test Israel's reaction to the United Arab Emirates' acceptance of Washington's proposals.

"I'm confident, and I hope it's not misplaced confidence, that when the secretary gets to Israel, he will find that they, like all these other countries, realise that the time for peace is at hand," Mr Bush told journalists.

He said the US was seeking to reason with Israel rather than pressing it. But Mr Bush also said he was asking for a positive response on the question of settlements.

I had a one-on-one discussion with prime minister Yitzhak Shamir months ago and made clear to him that the

United States policy was that there be no more settlements," he said.

Mr Baker, on the last leg of a five-nation Middle East tour, went into talks with Mr Shamir last night armed with unprecedented regional backing. Syria, Egypt, Saudi Arabia and Jordan are supporting his plan for a regional peace conference, followed by a series of negotiations on bilateral Arab-Israeli issues and the Palestinian problem. The last piece fell into place when King Hussein of Jordan gave his assent to Mr Baker in Amman yesterday afternoon.

Earlier yesterday the Israeli government rejected an offer from Egypt, supported over the weekend by the Saudis and Jordan, to end the Arab economic boycott of Israel in return for a settlement freeze. Officials said there could be no linkage between the issues. They said settlements would not come up for discussion until much later in any negotiating process.

However, Mr Shamir, accompanied by Mr David Levy, the foreign minister, and Mr Moshe Arens, the defence minister, were seeking details of

the US and Arab positions from Mr Baker before making a fuller response.

The government's main suspicion concerns Syria, Israel's most radical and implacable opponent, which accepted the US plan last weekend. There was also concern that the US was backing Israel into a corner.

"What is important is that direct negotiations between us and Syria are direct negotiations between us and Syria, not between us and anybody else, not even the US," said Mr Benjamin Netanyahu, the deputy foreign minister. "We certainly bless all US efforts to start a process of direct negotiations, but we expect the US to keep its obligation to be an honest broker."

The US is asking Israel to drop its objections to a minor UN role in the peace talks and to any reconvening of the regional conference after an opening session. Israel thinks both features could bias the process against it. The issue of who represents the Palestinians also remains to be overcome.

Settlements stumbling block, Page 9

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Helmut Schiesinger becomes president next month of Germany's Bundesbank, one of the most powerful jobs in international economic policymaking. As Germany tussles with economic turbulence, it is a task likely to test the stamina and obduracy for which he is noted. Page 30

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FT SURVEYS THIS WEEK

International capital markets: The behaviour of international investors suggests that the already significant level in cross-border investment flows will grow still further. (Separate section).
Pharmaceuticals: Economic recession has not touched the industry. Yet while sales and profits are growing fast, soaring R&D costs and government moves to hold down health spending are forcing companies to seek partners for merger, acquisition or strategic alliance.

WEDNESDAY: Courier and Express Services: retrenchment and rationalisation is the order of the day in Europe.
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INTERNATIONAL CAPITAL MARKETS

See details, right.

INTERNATIONAL NEWS

Yugoslav leaders' crisis summit today

By Laura Silber in Belgrade

YUGOSLAVIA'S leaders meet today for a crisis summit, in an attempt to curtail widespread ethnic and nationalist violence between Serbs and Croats in Croatia.

The meeting is also scheduled to consider joint efforts to staunch the country's accelerating economic collapse.

The state presidency, the country's eight-member collective leadership, and the presidents of the six Yugoslav republics will attempt to reach an accord as ethnic violence threatens to spill over into other parts of the country.

But sharp divisions remain between Serbia and its allies on one side and break-away Croatia and Slovenia on the other.

Over the weekend the leaders of Slovenia and Croatia, along with the cen-

tral republic of Bosnia-Herzegovina, agreed to set up a joint commission to overcome trade blockades. The three prime ministers said it was necessary to "connect the broken threads of economic co-operation to enable the free movement of goods and citizens across republic borders".

The weekend meeting was called by Bosnia, which fears an explosion of violence among its ethnically mixed population of Serbs, Croats and Slavic Muslims.

An awareness of the sharply deteriorating economic situation, exacerbated by mounting ethnic conflicts, hangs over the agenda of today's talks in the town of Ohrid, Macedonia. General Veljko Kadijevic, federal defence minister, said at the weekend the army had given Yugoslavia's leaders an ultimatum to reach a political solution by August 15.

However, the leaders of Serbia and Croatia, the largest republics, have only succeeded in heightening ethnic tensions in an effort to rally mass support. Ethnic-related clashes are becoming a daily occurrence.

Three Croat policemen were killed by a lone gunman in the Croatian town of Daruvar, some 50km east of the republic's capital Zagreb, on Saturday night.

Croat police said yesterday a man was shot and killed from a moving car while sitting in his house. Police also reported a man was shot after firing on police guards at a roadblock. Both these incidents occurred in the Slavonia region of eastern Croatia. "In Slavonia bodies are rotting in the fields. We cannot pick them up because of the danger of being fired on [by Serbian guerrillas]," a Croatian minister said.

During a visit yesterday to Osijek, the regional capital of Slavonia, Mr Franjo Tudjman, Croatian president, reiterated charges that Serbia, under President Slobodan Milosevic, was backing terrorist attacks in Croatia. Mr Tudjman said Croatia would be mobilised to resist "terrorist actions" by the Chetniks, radical Serbian nationalists.

Today's summit of Yugoslav leaders follows the state presidency's order last week to the federal army to withdraw from Slovenia. The withdrawal paves the way for the alpine republic to secede. But fearing isolation in a rump Yugoslavia, Croatia has also appealed to the presidency, which is the commander in chief of the federal army, for the military to withdraw there too.

Integration pledge for Latin America

By Rebecca Doulton in Mexico City

LATIN AMERICA took a leap towards regional integration and co-operation at the weekend, during the first Ibero-American summit.

Twenty-three heads of state, including those of Spain and Portugal, attended the two-day summit in Guadalajara. In the closing declaration the 21 Latin American nations reaffirmed a commitment to international law and promised to promote human rights and eradicate the "source of misery" by the end of the century.

The summit also proposed a common front in the drug war and the creation of a fund for indigenous people. An Ibero-American Chamber of Commerce designed to facilitate trade relations in the region was set up.

The summit's theme was integration, although President Alberto Fujimori of Peru said "it would be unrealistic for trade barriers to fall from one day to the next".

Appealing to international financial institutions to be "less myopic" in their assessment of economic advances in Latin America, Mr Fujimori appealed to creditors to recognise the long-term efforts being made by the region's fledgling democracies.

Although there was fear the summit would become a forum to pressure Mr Fidel Castro for changes in Cuba's communist regime, the final declaration emphasised respect for individual sovereignty and political plurality.

Mr João Bessa, head of the Organisation of American States, said its members had to determine Cuba's readmission to the OAS. The country was expelled in 1962.

Spain and Portugal stressed the role of natural bridges for Latin America's eventual entry to the European market; Spain pledged \$70m of low interest credits and a further \$70m for investment schemes in the region.

Mr Gabriel García Márquez, Nobel literature laureate, urged the creation of a Latin American ecological alliance. Economy ministers from four South American countries meeting in Uruguay agreed to work out a common set of rules to combat dumping and the sale of subsidised goods by non-members of their planned common market. Heur reports from Montevideo.

"We decided we should take the lead in the fight against subsidies or dumping policies [and] that we should adopt uniform legislation and mechanisms to create an atmosphere in which our countries utilise the same procedures," Mr Domingo Cavallo, Argentine economy minister, said after a one-day meeting with counterparts from Uruguay, Brazil and Paraguay.

Ecological fears behind Mexican border boom

Bernd Debusmann of Reuter on the problems of industrialisation

A STRING of Mexican border towns are booming, thanks to an industrial development programme which has provoked warnings of ecological disaster and cries of greed and exploitation.

Efforts to attract foreign - mostly US and Japanese - assembly plants to the border region have been a resounding success. In the past three years alone, six new factories have opened every week and more are on the way.

Factories in Tijuana now assemble one out of every four television sets sold in the US.

On average, Japanese companies ship nine TV sets a minute across the border. More than half the 100 biggest US companies operate assembly plants in Mexico, taking advantage of cheap labour and exemption from most duties.

As a result, Tijuana, the largest city on the border, is enjoying an economic boom and so are a string of other towns along the 3,200km frontier. Wages are higher and unemployment much lower than elsewhere in Mexico.

The plants now employ nearly half a million people, a substantial number in a country with rampant unemployment. Yet the rapid industrialisation of the border region has prompted fierce criticism in both Mexico and the US.

Environmentalists say the border is being turned into a toxic waste dump. US labour leaders say American jobs are being stolen. US protectionists complain that Japan is using the border as a backdoor to the US. The arguments used in the debate are certain to shape negotiations on a free trade agreement between the US, Canada and Mexico which began last month.

Known as maquiladoras in Mexico and in-bond plants in the US, the factories operate under a system which allows them to import raw materials and components duty-free from the US. The finished products are re-exported to the US, which charges tariffs only on the value added in the assembly plant.

Conceived in the mid-1960s, the explosive growth of the maquiladora industry - 453 plants in 1974, 1,100 in 1988, and 1,938 by June 1991 - is based on the huge differential in wages between the US and Mexico.

"Straight comparisons can distort the debate," says Mr Francisco Escalante, a Tijuana business consultant. "Those who talk about exploitation make the point that someone who makes \$1.30 an hour here could get five times that much in the US. The point is that \$1.30 an hour is more than

twice the minimum wage in Mexico City."

Many maquiladora plants provide cash bonuses for regular attendance and grocery vouchers for those who work for them for more than three months. Company cafeterias often provide subsidised meals.

Experts on both sides of the border say that apart from low wages, lax pollution controls allow foreign companies to cut production costs and increase profits.

From Tijuana in the west to Matamoros in the east, environmentalists say, dozens of maquiladoras disregard rules on disposing of toxic waste and fail to follow safety standards that are taken for granted in the US.

The problem was thrown into sharp focus in January when the Mexico City government decreed the establishment of a 2,000-metre-wide "green zone" around a Dupont factory in Matamoros that produces hydrochloric acid.

Meant as a safety cordon in case of an accident, the green zone would have required 30,000 people to abandon their homes and move elsewhere. The would-be evacuees have resisted saying the plant should move instead.

"In the worst-case scenario, an accident at the plant could lead to a disaster on the scale of Bhopal," says Mr Domingo Gonzalez of the Washington-based Coalition for Justice in the Maquiladoras.

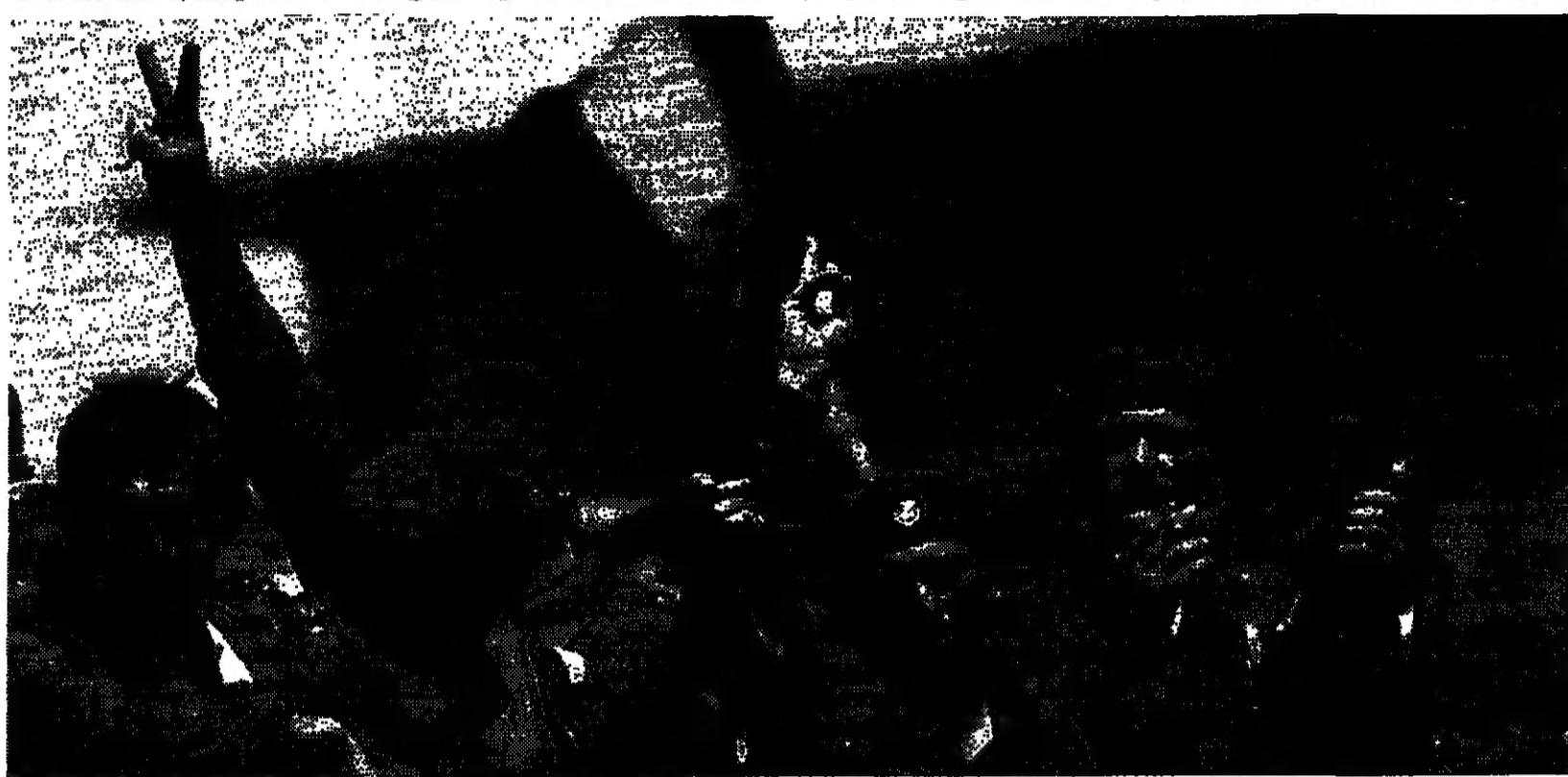
In the Indian city of Bhopal, a cloud of poisonous gas leaking from a US-owned chemical plant killed more than 2,200 people six years ago. More than 300,000 have suffered long-term health problems.

But others say not all is lost. Dr Roberto Sanchez produced one of the first detailed scientific studies on the ecological impact of maquiladoras.

In a 1987 study for the Tijuana-based Colegio de la Frontera Norte, a think-tank specialising in the US-Mexican border, Dr Sanchez found that dangerous industrial waste was poisoning the ground water table with substances that can cause cancer, congenital defects and damage to the nervous system.

"Since that study, there have been some changes," Dr Sanchez says. "The problem has not gone away. In fact some are worse because there are more factories."

"But there is a much better understanding of the dangers now, both among the communities and in the industry, and that gives hope for change to the better. It won't happen overnight but there are signs of improvement."



Croatian defence force members flash victory signs from a truck at the weekend. An hour later they were attacked by Serbian nationalists, but no one was hurt

Cresson's popularity still plummeting in opinion polls

By William Dawkins in Paris

FRESH evidence of the declining popularity of Mrs Edith Cresson, France's prime minister, emerged over the weekend with an opinion poll giving her the one of the worst results of any French premier in recent history.

The survey, by *l'Opinion* for *Le Journal du Dimanche*, confirms that Mrs Cresson's poor public image, hit by France's simmering social problems and the impression that she is sometimes not on easy terms with members of her government, is dragging down that of President François Mitterrand.

The popularity of Mr Mitterrand, who appointed Mrs Cresson to the Matignon in May, has hit its lowest point since November 1985, six months before the Socialists lost the 1986 general election.

The proportion of voters dissatisfied with Mrs Cresson's performance over the past two months, from 18 per cent in June to 37 per cent in July, while her popularity rating has fallen over the same period by 7 percentage points to 18 per cent.

Such a low rating is almost unprecedented among prime ministers in the 39-year life of France's Fifth Republic, according to Mr Jean-Luc Parodi, research director for the national political sciences foundation.

Meanwhile, the proportion satisfied with Mr Mitterrand's performance has slipped by 7 points to 33 per cent from June to July, while his dissatisfaction rating has risen by 6 points to 48 per cent.

Common reasons for dissat-

isfaction cited by the 1,763 people interviewed early this month were rising unemployment and a poor quality of life. However, Mrs Cresson has attracted criticism in recent weeks for her outspoken views on Japan and how to tackle immigration.

The government has also had to face another round of urban riots, and to make unpopular decisions to curb public spending.

There is also evidence that Mrs Cresson is getting less support from her own party. According to the poll, only 54 per cent of Socialist sympathisers interviewed had confidence in the premier, 12 points down on last month, while 25 per cent were dissatisfied, 16 points more than in June.

Venezuela approves big cuts in taxation rates

THE Venezuelan congress approved at the weekend big reductions in corporate and individual tax rates, writes Joe Mann in Caracas.

In one of its last acts before a summer recess, the congress lowered the maximum corporate tax rate from 50 per cent on operating profits to 30 per cent, reduced maximum rates for mining activities and areas of the petroleum industry, and set up an annual inflationary

adjustment for corporations.

Both Venezuelan and foreign investors have complained for several years about the country's high corporate tax rates.

The new rate structure should open the door to investments which were placed on hold pending tax reform. The congress also raised the income level at which individuals are required to file tax returns, from \$213 a month to \$6,084 (\$2,100) a month.

Peruvian power sell-off

PERU'S state-run electricity company has been authorised to sell to private investors its shares in seven regional electrical companies, an official decree said, Reuter reports from Lima.

The decree said private investment in the companies, aimed at eliminating the

monopoly of state electricity companies operating outside Lima as well as expanding and improving their installations, was in the national interest.

The decree is similar to recent ones in which state-run companies have been authorised to seek private investors for majority participation.

France scraps plan for mobile missile

By William Dawkins

THE French government has scrapped a FF300m (£3.01bn) plan for a road-borne mobile nuclear missile, which was to have come into service towards the end of the century.

The decision, confirmed by officials yesterday, was taken earlier this month at a meeting of the government's defence council.

It is in line with President François Mitterrand's long-standing opposition to the S-4 missile scheme, on the grounds that nuclear weapons travelling by road during international tensions might create public panic.

However, the Defence Ministry had kept its options open on the 12-year project, to provide information on alternatives for replacing France's current generation of 53 long-range land-borne missiles stored in 18 silos in southern France.

The decision comes as the government attempts to conclude a long-running debate on which leg of its nuclear triad should be eliminated.

France cannot afford to replace all three of its nuclear

deterrents, but needs to decide which one to keep in time for the next generation of weapons to come into service by the end of the century.

The government has already decided to update and maintain its submarine-launched ballistic missiles. So the choice is between whether to update the land-based S3s, or replace the medium-range ASMP nuclear missile carried by the Mirage IV aircraft with an ASMP long-range version which could be carried by the new Rafale multi-role jet.

One factor that could influence thinking is Britain's choice of replacement for the Royal Air Force's ageing free-fall nuclear bombs, which will be obsolete by the end of the decade. The ASMP is one of the candidates, against two US rivals.

Another possibility being studied by the French Defence Ministry, officials say, is to adapt France's generation of submarine-launched missile - the M5 - for use in the S3 silos.

This could cost half as much as the abandoned mobile missile project.

Eureka's match-making prowess silences sceptics

Andrew Hill on a European research programme

GRETA, Clair and Astrid owe much to the US Strategic Defence Initiative, without it they might not be here at all.

The trio are acronyms for projects set up recently as part of the Eureka pan-European research programme - originally launched by French President François Mitterrand as a response to President Ronald Reagan's "Star Wars" research, which had become military go-prior to a brood of civil research projects in the US.

Eureka, which celebrated its fifth anniversary last month, is restricted to civilian research and aims to improve the competitiveness and productivity of European businesses by encouraging cross-border co-operation.

Mr Kim Ruberg, Eureka's information director, says: "We don't go to industry and say we want this or that - industry comes to us and says: 'We have an idea, is it suitable and can you find us a partner?'"

The tiny Brussels secretariat acts as a sort of central dating agency, matching partners from among 20 members, including the 12 EC countries and the European Commission.

For funding the partners can go to their governments or to the EC, which offers financial support for the pre-competitive aspects of Eureka projects. Once the project is under way the partners can also invite companies from non-members, such as the US or Japan, to participate.

Eureka is designed to complement the EC's top-down projects, encouraging products and ideas which should have a market application worldwide. "We aren't part of the Commission - we're part of us," explains Mr Ruberg.

Sceptics dismissed the original Mitterrand initiative as a



THE EUROPEAN MARKET

public relations exercise, but the Eureka approach has fostered about 470 active projects, with a total budget of Ecu8.18bn (£5.71bn). These include levitators such as the Joint European Submicron Silicon (JESS) semi-conductor research programme, which may have cost more than Ecu2.8bn by the end of its seven-year span in 1996, and minnows like a 30-month Ecu1.94m project to find a new man-made alternative to leather shoe-uppers.

An assessment of the first five years of Eureka by a panel of industrialists, academics and civil servants picked out the flexibility of the programme's approach as one of its principal advantages. But there are also difficulties.

● Funding. Participants complain that although applying for and obtaining Eureka approval is fairly simple, when it comes to arranging funding from a number of different governments, projects are often bogged down in the intricacies of national bureaucracy.

Mr Herman van der Auwerter, research manager of LMS International, a Belgian company, oversaw a small Eureka

project developing techniques to analyse noise problems in cars and other vehicles. The project, one of Eureka's first, was successfully completed in February 1990, in conjunction with the Catholic University of Leuven and Porsche of Germany.

But the more complicated funding arrangements of LMS's latest Eureka venture - developing mechanical vibration testing equipment - have delayed the project.

"It would be more convenient if the financial part of the project was linked to the material part," says Mr van der Auwerter. He advocates a more uniform approach from funding bodies, in line with the assessment panel's wish that governments should synchronise financial support for individual projects.

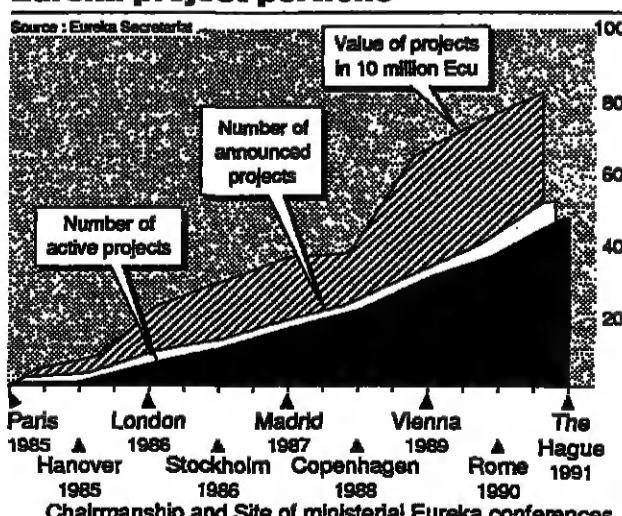
● Relationship with EC projects. Brussels is often criticised for leaving technology policy in the hands of the Commission's technology mandarins, rather than listening to industry and users.

Mr Filippo Maria Pandolfi, EC commissioner responsible for research, seems to have initiated a change of strategy. In trying to salvage something from the mess of EC policy on high-definition television standards, for example, he is aiming for a parallel legislative and consultative approach.

But does such a policy risk trading on Eureka's territory? April's paper from the Commission on the European electronics and information technology industry suggested Brussels should launch a "second generation" of research projects "ranging from projects at the pre-competitive stage to projects geared more closely to the market".

The Eureka five-year assessment is firm on this point.

Eureka project portfolio



Chairsmanship and Site of ministerial Eureka conferences

"The funding level of the EC programmes is very attractive," it says. "Therefore EC participants may be inclined to continue using the EC framework for their development of Machines (IBM) to manufacture memory chips."

Indeed, the assessment panel believes participants in completed pre-competitive EC projects should be encouraged to use the Eureka network when they want to put their results into practice.

● Autonomy of Eureka partners. When in March the JESS programme decided to expel ICL, the UK-based computer manufacturer, from three of the five projects in which it was participating, it was a sharp reminder that the much-vaunted independence of participants can cut both ways.

When 80 per cent of ICL was bought by Fujitsu of Japan there was nothing to stop the company remaining in JESS - except the other participants. As one official close to the programme puts it: "Companies have a tremendous influence on the [Eureka] project, which to my mind is a strength, but of course there's also the possibility of partners forming alliances against other partners."

Ukrainian leader arrested

By Chrystia Freeland in Kiev

A SECOND Ukrainian political leader, Mr Oleksandr Serhiienko, was taken into custody at the weekend, increasing suspicions that the arrest of the Ukrainian parliamentarian Mr Stepan Khmara last Thursday was part of an campaign to sign the Ukraine for failing to sign the Union Treaty this summer.

Mr Serhiienko, who was injured when black beret troops stormed Mr Khmara's hotel room, was arrested on Saturday on charges of resisting police officers.

President Leonid Kravchuk, who visited Kiev for another Soviet city after his summit with President Mikhail Gorbachev in Moscow at the end of this month.

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INTERNATIONAL NEWS

'New strategic relationship' with US hailed

Bush pledges aid for Turkey

By Mark Nicholson in Istanbul

PRESIDENT George Bush wrapped up his two-day trip to Turkey last night by pledging a substantial increase in US military aid and by making a strong appeal for Greece and Turkey to resolve their differences and reach a settlement over Cyprus.

Mr Bush, speaking at a dinner in the historic Dolmabahce Palace, also offered strong US support for Turkey's stalled bid for membership of the EC, saying that 10 years of "free government and free enterprise" had made Turkey the rising star of Europe.

Mr Bush added: "There should be no question that Turkey deserves entry into the European Union, and Turkey can count on America's support."

Mr Bush's remarks follow a cordial and largely incident-free trip during which, though it least as heavy on sight-seeing as specific initiatives, both leaders have spoken of a "new strategic relationship" developing out of their close contact during the Gulf crisis.

The personal chemistry between the two leaders - who consulted almost daily by phone during the Gulf war - was evident yesterday in the relaxed manner in which Mr and Mrs Bush were escorted by their hosts through Istanbul's mosques and palaces and on a steamer down the Bosphorus.

Nevertheless, both sides have sought to flesh out their broad talk of a "new" strategic relationship by setting up formal biannual meetings between officials at under-secretary level, overseeing a host of bilateral groups to meet yearly in an effort to expand scientific, cultural, educational and commercial ties.

However, Mr Bush stressed Turkey's traditional strategic importance as a "bulwark of Nato's southern flank", pledging to increase US military aid in 1992 to \$625m. The sum is a substantial rise on this year's expected \$500m of formal military aid, although total US contributions to Turkey's defence came overall to nearer \$800m last year with the inclusion of what US officials describe as several "off budget" items, including delivery of a consignment of F4 aircraft.

The rise in aid raises questions about the US's traditional 7-to-10 ratio in military assistance to Greece and Turkey respectively. Mr Bush, who also promised Greece increased military assistance during his earlier stop in Athens, refused yesterday to comment on the ratio, though US officials privately concede that it has quietly been forgotten.

Mr Bush, following a similar appeal in Athens, made a point of calling on "Turkey and Greece to bury their traditional animosities, saying "This sad chapter of ill-will must end."

In this regard, Mr Bush urged both sides to reach a solution to their 27-year deadlock over the divided island of Cyprus. "We have seen too much change in this region and throughout the world to stand for the status quo in Cyprus," he said.

However, as throughout his tour, Mr Bush insisted he was offering no fresh US peace formula. Addressing himself to both Greece and his hosts, he said: "The solution lies in your hands."

On Saturday Mr Bush offered his explicit backing for Mr Ozal's proposal for quadripartite talks embracing Turkey, Greece and the Turkish and Greek Cypriot communities. Greece has rejected the plan, claiming it accords unjustified status on the Turkish Cypriot community, which only Turkey has recognised as a state since its 1974 invasion of the island's north.

Washington apparently hopes that the formula can be made to work by fudging the status of the interlocutors for each Cypriot community, so that for instance they would be described as "leaders", or "representatives", rather than as presidents in each case. "The question is a question of community, not personality," Mr Bush said on Saturday.

However, this will succeed only if President George Vassiliou, the Greek Cypriot leader, and Mr Rauf Denktas, who in his own and Turkish eyes is the president of northern Cyprus, can be persuaded to accept the formula - something over which UN officials in New York express the gravest doubt.

Banks 'rush to lend money to Kuwait'

NEW YORK says international banks are clamouring to offer it money following its decision to borrow billions of dollars on world capital markets to finance post-Gulf war reconstruction, Reuters reports from Kuwait.

Kuwait did not want to borrow the full \$30bn authorised by the emir last week, finance minister Nasser al-Rodhan was quoted as saying in the al-Watan newspaper yesterday.

He put planned borrowing at less than KD7bn (\$23bn). "Many offers have come to us from big financial institutions and at very attractive rates of interest and lower than those offered to other corporations and countries," he said.

Kuwait, its oil industry left in tatters by the Iraqis, last week put a ceiling of KD10bn on its post-war borrowing. "We set this ceiling so that we need not resort to amending the law [to authorise more] if the need arose. But the need will definitely be lower than the ceiling," Mr Rodhan said.

He said Kuwait had decided against dumping its \$100bn-plus foreign investments because of the impact such a move would have on world equity markets.

"The Kuwait Investment Authority has begun surveying markets around the world to borrow money. These funds will be made available to finance the proposed budget for 1991-92 and other financial commitments that arose as a result of the Iraqi occupation and part of the costs of liberating the country," Mr Rodhan said.

Kuwait, deprived of its main income, needs cash to finance its budget, post-Gulf war reconstruction and pay for the war efforts of the US-led military alliance which liberated it from seven months of Iraqi occupation on February 28.

Retreating Iraqi soldiers set fire to up to 600 Kuwaiti oil wells, most of which are still burning. Kuwait could produce 2m barrels of oil a day before the invasion. It is now pumping about 140,000 barrels.

Settlements obstacle for Israel

IN the Jewish settlement of Adam yesterday morning, on a West Bank hilltop north-east of Jerusalem, work was going on apace on a row of new houses designed for families who have been living in mobile homes on the site.

Saudi Arabia had just joined Egypt in proposing that Arab states would end their economic boycott of Israel if Israel froze its fast-growing building of settlements in the occupied territories, which they and much of the international community regard as illegal. Mr James Baker, the US secretary of state, who has called for a settlement freeze to ease the path to Middle East peace talks, was due in Jerusalem shortly.

If all this hothanded the head of Adam's settlers, who gave his name only as Beber, he wasn't letting on. "I don't talk to journalists," he said. "We live here because we like to live here, not because of ideology or politics." He quickly shut the door behind him which led to his office where hung a portrait of Mr Menachem Begin, the former prime minister, a signed photo of Mr Yitzhak Shamir, the present incumbent, and flags of their Likud party.

A short distance away, at Ma'ale Mikhmas, a religious settlement, a resident was more forthcoming in giving details. There are, he said, 80 families in the 10-year-old set-

tlement, with 30 new houses under construction. Sixteen mobile homes have been brought in this year for families awaiting new homes.

The two settlements are testament to a recent surge in settlement building, under the auspices of Mr Ariel Sharon, the hardline housing minister,

Syria in 1967. But the pace accelerated after Likud first came to power under Mr Begin a decade later, when there were fewer than 10,000 settlers in the West Bank. Peace with Egypt in 1979 brought no halt to the policy.

By March this year, the US State Department estimated

832 last year. Mr Sharon said he intends a total of no fewer than 13,000 over the next two years. Government-subsidised mortgage terms for settlers are significantly better than for those in "Israel proper".

There are official plans for a big expansion to link east Jerusalem to nearby Ma'ale Adumim, further encircling Jerusalem's Arab neighbourhoods.

By contrast, a recent detailed study by a British town planner of Israeli policy towards West Bank Arab villages showed that between 1986 and 1989, about 1,500 Palestinian houses were demolished because they did not have building permits - more than the number of permits that had been issued. The report estimated Jewish settlements received permits at six times the rate issued to Palestinians.

The latest settlement boom coincides with a loss of momentum in the Palestinian uprising in the territories. At Adam - as at most settlements - the building workers were almost all Arabs, working yesterday despite a general strike called by the uprising leadership. The scale of construction is such that even if Mr Shamir were to reverse his refusal to freeze new building, the backlog of unfinished work would keep the cement mixers turning for many months to come.

which has infuriated the local Palestinians, the wider Arab world and Washington. On a drive from Jericho, in the northern West Bank, to Jerusalem yesterday, all 10 settlements visible from the main road had new building work, new mobile homes or both.

Settlements are at the heart of the Israel-Arab dispute. The Arabs fear Israel's drive to "create facts on the ground" is fast narrowing the chance of peace based on the return of occupied territory. By the same token, Mr Shamir, Mr Sharon and their supporters see the settlement drive as the best way to cement Israeli rule over the occupied lands.

Jewish settlement began soon after Israel captured the West Bank, the Gaza Strip and east Jerusalem from Jordan and the Golan Heights from

The Arabs fear Israel's drive to "create facts on the ground" is fast narrowing the chance of peace based on the return of occupied territory, Hugh Carnegie writes



Turkish President Turgut Ozal (right) points out the sights of Istanbul to US President George Bush yesterday, the second day of Mr Bush's visit

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INTERNATIONAL NEWS

Bush faces tough Senate battle on China trade

By Lionel Barber in Washington

PRESIDENT Bush this week faces a stiff challenge to his China policy when Senate Democrats seek to attach conditions to the renewal of most-favoured nation (MFN) trade status for Beijing.

The Senate vote is expected to be close, a reflection of widespread dissatisfaction over China's human rights record as well as its alleged unfair trade practices and its policy of exporting missiles and nuclear-related materials.

Mr Bush, a former US ambassador to Beijing who takes special pride in his China policy, requires at least 84 votes to sustain a veto of legislation proposed in the Senate attaching conditions. Since Mr Bush has yet to lose a veto fight, a defeat on China would amount to a serious setback.

The administration has already lost the battle in the House of Representatives, with members voting overwhelmingly to attach conditions to

MFN status before it can be renewed in 1992. Legislation proposed by Senator George Mitchell, Senate majority leader, and other leading Democrats, would allow MFN to go forward this year. But it would cut off the trade benefits if China exported certain medium-range missiles to Pakistan, Iran or Syria.

The administration mounted a last-minute effort last Friday to counter the Mitchell bill. In a 20-page letter, Mr Bush promised to crack down against imports of goods produced by slave labour and to renew opposition to IMF or World Bank loans to China until Beijing improved its human rights record.

Senator Max Baucus, a Montana Democrat who supports Mr Bush's decision to renew MFN for China, said the administration had also agreed to use Section 301 of US trade laws to open Chinese markets - if bilateral talks failed to

yield results next month. Separately, Mr Bush has promised to "work actively" with other parties to support Taiwan's request to join the General Agreement on Tariffs and Trade. Mr Baucus described this as a "breakthrough", even though US policy acknowledges Beijing's position that there is only one China remains unchanged.

The whiff of hyperbole suggests that Mr Bush's supporters in the Senate recognise they have a battle on their hands to defeat Senator Mitchell's bill. Mr Mitchell said that Mr Bush's letter was "mostly rhetoric" and provided no remedy on human rights - an assessment shared by Asia Watch, the human rights monitoring group.

The administration argues that removing MFN status - which is enjoyed by 100 countries - would undermine reformers and deprive the US of influence.

S African opposition leaders call for de Klerk to quit

SOUTH African opposition figures and newspapers called at the weekend for the resignation of the ministers of law and order and defence - respectively Mr Adriaan Vlok and General Magnus Malan - following the government's admission that it had made secret payments to the mainly Zulu Inkatha party, Patti Waldmeir reports from Johannesburg.

Anglican Archbishop Desmond Tutu, a leading anti-apartheid cleric, went so far as to demand the resignation of President FW de Klerk, if it were to emerge that he had known of the funding. The far-right Conservative party also demanded his resignation, saying the payments to Inkatha proved government deceit and violated basic principles of democracy. "Any head of government would resign immediately under such circumstances."

Mr Kobus Jordaan, an opposition Democratic Party MP, said he had evidence of much larger secret payments than those hitherto revealed, as much as R5m (R1m) having gone to Uvasa, the Inkatha trade union, he claimed. However, to protect his source, he would not release this evidence, he said.

The authoritative Sunday Times newspaper in South Africa said in an editorial that Mr de Klerk was "in danger of being dragged down by the sinister forces that lurk in his government."

For thousands, perhaps millions, of South Africans who, like Mr Mandela, took President de Klerk at face value and gave him their sympathy and support, it is becoming increasingly difficult to suspend judgment. The kindest interpretation of events is that he has failed, so far, to establish proper control of his government," it added.

Last night, Inkatha's national conference in Umtali unanimously re-elected Chief Mangosuthu Buthe as party leader. He has been severely embarrassed by the revelation of government funding, which he claims was made without his knowledge.

These questions must be resolved before constitutional talks can proceed. To re-establish trust between himself and Mr Mandela, Mr de Klerk must prove both that funding to Inkatha has ceased and that he is ensuring that unofficial support for Inkatha - from what the ANC believes is a "third force" inside the security services - is also being stopped.

Dismissal of Mr Vlok and Gen Malan would improve relations with the ANC, but this seems unlikely at this stage. The president is likely to take some public action to limit the damage, especially if, as expected, there are further revelations of government involvement with Inkatha.

The de Klerk government has weathered several recent scandals, including those from infiltrating spies into local government and allegations that security force squads had murdered anti-apartheid activists.

This latest trouble seems unlikely to blow over easily. Confidence in Mr de Klerk has been shaken among South Africans in general and foreign governments.

To restore it, he must force his colleagues to abandon the dirty tricks which were the hallmark of successive South African administrations. Unless he does, no one will believe that the bad days of apartheid are really near an end.

Chief Mangosuthu Buthe is raised aloft by members of the Inkatha Freedom Party, to whose presidency he was re-elected yesterday.

In recent months, former members of security forces have made numerous uncorroborated allegations about involvement by such forces in violence between Inkatha and the ANC, which has left 2,000 people dead over the past year. Those claims remain unproven, but the temptation to believe them has grown.

In this atmosphere of distrust and suspicion, there can be little progress towards talks on a new constitution. Mr Mandela, now president of the ANC, made this point when he first heard of the admission of funding for Inkatha.

It seems unlikely, though, that the fracas will lead to a complete breakdown in contacts. A working group which brings together the ANC, Inkatha, the government, church people and business is to go ahead this week in an attempt to end the violence. Until that is halted, as Mr Mandela has often made clear, talks on a new constitution cannot proceed in any case.

Indeed, the ANC's comments on the scandal have been oddly muted. Mr Mandela said on Friday night: "If the government continues with these criminal operations, it is doubtful we can avoid a complete breakdown in relations." This left the possibility that, if the government could prove such support had ceased, damage would be limited.

Since then, Mr Mandela and other ANC spokesmen have moderated their comments even further, politely refusing to exploit the government's embarrassment. They have limited themselves to calling - once again - for the resignation of Mr Adriaan Vlok, law and order minister, and General Magnus Malan, defence minister, but have not tried to make their rivals squirm.

For all that, the damage to Mr de Klerk's credibility is severe. For months, he has protested to all who would listen - including foreign governments - that Pretoria is not trying to sabotage the ANC. In April, he told parliament in Cape Town: "It is not government policy to render direct or indirect financial or other support to any political party or organisation, except government aid made available for a specific purpose on an equal basis, such as the payment of constituency allowances."

All of this must raise serious questions about his personal integrity or his ability to control his ministers and the security forces. The ANC has often accused the government of having a double agenda. What remains unclear is whether Mr de Klerk is himself pursuing such an agenda or failing to prevent others doing so.

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Government seeks public service accountability

By Ivo Dawson, Political Correspondent

THE GOVERNMENT will today unveil its long-awaited Citizens' Charter with pledges to force greater accountability on local authorities, nationalised industries and ministry departments through enhanced performance targets and new consumer rights.

Among the measures expected are a greater role for the Audit Commission in monitoring local councils, action to reduce waiting times in the National Health Service and access to information on schools' results to broaden parental choice.

But with the Treasury doggedly resisting measures that would raise public expenditure, the emphasis of the charter will centre on making public services more accountable and "user-friendly" rather than imposing financial penalties for poor provision.

It is understood that plans to give British Rail passengers a right to financial recompense if services do not meet specified standards have been "diluted" alongside measures to review the powers of regulators for the newly privatised utilities.

Ministers are already braced

for an onslaught of criticism from opposition parties, determined to undermine what has been presented as Prime Minister John Major's personal initiative and a key component in the Tories' election manifesto.

The white paper comes at the start of a hectic final week of business prior to the summer holiday recess.

Tomorrow, the government is due to publish details of its armed services cutbacks alongside a report into the Gulf "friendly fire" tragedy in which British servicemen were killed by US aircraft.

At the same time, the Cabinet will meet for its annual pre-holiday discussions on the public expenditure round, amid reports that Whitehall departments have submitted "bids" amounting to well over £10bn above last year's spending.

Other scheduled announcements include publication by Mr Michael Heseltine, the environment secretary, of next year's Revenue Support Grants (RSG) for local authorities and, on Wednesday, the green paper on trade union reform.

Yesterday, Labour attempted to pre-empt the Citizens' Charter

with a series of demands for new controls on the privatised utilities. Mr Gordon Brown, the trade spokesman, said that the opposition would not be satisfied if the government failed to promise new legislation in the autumn to boost the powers of regulators.

In particular, Mr Brown argued that Ofel, the British Telecom consumers' watchdog agency, should be given the right to penalise high executive salaries and other "boardroom abuses" by restricting rises in telephone charges or offering rebates to phone users.

Labour was also preparing to launch its own consumers' charter for rail users.

Party officials claimed yesterday that private polling of a weighted sample of over 800 voters showed 58 per cent viewed the Citizens' Charter as "a gimmick" with 29 per cent disagreeing.

However, there was some cheer for the government yesterday in an Observer/Harris opinion poll showing the Conservatives have narrowed Labour's poll lead from 10 per cent to 3 per cent.

Trade union law reform plans win little support from public

By Andrew Adonis

WITH the government set to publish plans for tough new curbs on trade unions later this week, an opinion poll published today reveals little public support for further legal restrictions.

The poll, carried out by NOP for the TUC, shows only 18 per cent public support for legislation to limit union rights further than already done by seven pieces of legislation passed since 1979, with 55 per cent opposed. Even Conservative voters are strongly against, with 21 per cent in favour and 68 per cent against.

The poll also shows 93 per cent popular support for a legal right for an employee to trade union representation when in dispute with an employer, and 55 per cent support for legal

rights to a minimum wage, for limits on hours of work and for rights to minimum number of days paid leave. The government is strongly opposed to enshrining any of those rights in law - British or European.

"Union bashing is unworthy of the government," said Mr Norman Willis, TUC general secretary. "Every other country in the European Community preaches and practises social partnership at work - this poll shows the British people want this too."

The green paper, to be launched later this week by Mr Michael Howard, employment secretary, will feature a series of controversial measures to be enacted should the Conservatives win the next election.

Under the proposals, unions

would be required to observe a seven-day cooling-off period before calling strike action after a successful ballot. They would also be obliged to give employers notice of precisely what industrial action was to be taken.

An inter-union agreement by which the TUC determines which union should represent a group of workers would be overridden. Instead, employees would be able to choose which union they wished to join.

More stringent financial reporting rules for unions, and enhanced powers for the trade union certification officer, will also be proposed. Ministers are also considering giving individuals a right to compensation for loss resulting from unofficial industrial action.

THE BCCI SHUTDOWN

Bank accounts 'used to finance Arab terrorism'

By Alan Friedman in New York

A STRUGGLE between US government agencies and law enforcement officials over the investigation of the BCCI affair was building yesterday amid evidence that accounts at the bank's London branches were used to finance Arab terrorism - including the handling of accounts for Abu Nidal.

A US official who asked not to be named said he was aware of these accounts. The official confirmed that in the UK the Bank of England had discussed the matter with British intelligence services.

In Washington, the Department of Justice declined to "either confirm or deny" the existence of accounts at BCCI in London that were used to

help finance the activities of Abu Nidal and other Arab terrorist groups.

Mr Robert Morgenthau, a Manhattan district attorney who has been investigating alleged money laundering by BCCI as well as the bank's secret control of First American Bankshares in Washington, said that for months the Justice Department had ignored his repeated requests for crucial BCCI documents and information, which the Justice Department also denied.

Both current and former investigators have said the Justice Department has been trying to ensure control of the BCCI case for itself and to hinder efforts by investigators outside the department.

Mr Morgenthau said that representatives of the Justice Department have suggested to BCCI witnesses and to British government officials in London that they not co-operate with our investigation.

The Justice Department responded swiftly saying: "We are not telling witnesses not to co-operate with anybody." It added that "in every investigation we always co-ordinate with state and local officials, including Mr Morgenthau's office." The disclosure of terrorist accounts at BCCI is the latest of a series of clandestine activities coming to light in the wake of the closure of the bank on July 5.

Auditors concerned at bad loans for over 10 years

By Richard Waters

THE AUDITORS of Bank of Credit and Commerce International had been concerned for more than 10 years about the way large bad loans were treated in the bank's books, according to a senior financial executive of the bank.

BCCI's attempts to disguise these bad loans, by breaking them into smaller amounts and shuffling them between different subsidiaries of the group, were at the heart of the fraud which led to the bank's closure. As early as 1980, loans to people connected to the bank were disguised in this way, according to the financial executive, who declined to be named.

The former BCCI financial officer said the Price Waterhouse partner responsible for the audit of BCCI (Overseas), the bank's subsidiary based in Grand Cayman, had repeatedly expressed concerns about the treatment of these loans in BCCI's books.

Despite its long-held concerns, Price Waterhouse never qualified any of its audit reports on the BCCI accounts.

Many of the loans shown in the books of the bank's Cayman operation originated in the London branch but were

booked in the Cayman Islands for tax reasons.

According to the former executive, loans were passed by book entry between different subsidiaries with no supporting documentation. Interest which accrued on the loans was taken into the bank's profit and loss account, even though no interest was ever received.

The audit of the Cayman operations involved Price Waterhouse staff in both the Grand Cayman, where many of the loans were booked, and London, where documentation was meant to kept.

BCC(E) may take over branches in Pakistan

By Farhan Bokhari in Islamabad

A TAKEOVER bid for the three BCCI branches in Pakistan has been conditionally approved by the board of directors of the Bank of Credit and Commerce (Emirates), the United Arab Emirates affiliate of BCCI.

The approval is conditional on a settlement of a final price this week with the State Bank

of Pakistan, the central bank.

Last Tuesday, two senior BCC(E) executives formally told Mr I.A. Hanafi, Pakistan's central bank governor, of their interest in acquiring the BCCI branches. A senior banker yesterday said a settlement might take place this week.

Senior officials have said recently that they would like

the BCCI branches to continue operations even under a new management such as the BCC(E), but would like to be certain that there are no legal issues involved. A BCCI banker said the future of the liabilities of the bank, especially its foreign-exchange commitments, would also need to be discussed.



About 500 people demonstrated through the streets of Hong Kong yesterday in protest at the bank's liquidation

Concern voiced over protection of assets

By Bernard Simon in Toronto

THE RECEIVER of BCCI's extensive operations in the Cayman Islands is concerned that authorities in some countries are failing to take the steps necessary to protect the assets of the scandal-ridden bank.

Mr Ian Wright, the receiver, declined to identify the countries, but said there are others besides Pakistan, where BCCI's branches have remained open since the seizure of the bank's assets over the past two weeks.

BCCI's Cayman operation controlled branches in 29 countries around the world. Assets controlled from the Caymans reached a peak of \$7bn in 1989.

Mr Wright said authorities in some countries are considering paying out BCCI creditors "under some guise or another", which might be contrary to the interests of the creditor group as a whole. Mr Wright says he has warned the governments concerned that they could face legal action later.

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JAGUAR A RARE SET OF VALUES.

UK NEWS

Slower fall seen in London service sector

By Alan Pike

THE RATE of economic decline in London's service sector is slowing and there are signs of confidence recovering, the London Chamber of Commerce says in its quarterly economic trends survey today.

Warnings that service employers in the capital continue to face difficult conditions accompany the survey, but the chamber says the results disclose a modest slowing in the rate of decline in

activity in the second quarter of 1991. This is the first evidence of a slowing down in the decline since the recession became obvious in mid 1990.

Altogether, 36 per cent of service-sector companies now predict that profits will increase in the next 12 months, compared with 26 per cent in the last quarterly survey. The proportion predicting cuts in investment in the coming year fell slightly from 33 per cent to

29 per cent between the first and second quarterly surveys. Further reductions in interest rates were cited in the survey by 73 per cent of service-sector companies as the most important ingredient for improving business prosperity.

The slowing in the rate of decline in business activity for service companies was not reflected in London's manufacturing sector. The survey says jobs are now being

lost at a faster rate in manufacturing companies than service ones.

A total of 62 per cent of manufacturers reported a fall in domestic orders in the second quarter - up slightly from 60 per cent in the first quarter - and 89 per cent of businesses were operating below full capacity compared with 81 per cent in the previous quarter.

The proportion of manu-

facturing employers reporting an overall reduction in staff rose from 41 per cent in the first quarter of the year to 52 per cent in the second.

The chamber predicts that London will continue to suffer disproportionately from job losses.

London Chamber of Commerce Quarterly Economic Trends Survey, 69 Cannon St, London EC4N 5AB. £12 members, £18 non-members.

Road deal expected to be won by French

DEPARTMENT of Transport officials are close to awarding the contract to build Britain's first privately financed toll motorway to a French-led consortium containing four British construction companies, Andrew Taylor writes.

The 30-mile motorway to the north of Birmingham is expected to cost about £250m. The total bill, including financing costs, is likely to rise to about £500m.

The consortium now favoured to win the contract is led by Cotyroux, a large French toll road operator. It is being supported by Manufacturers Hanover, the US bank.

British members of the consortium include Robert M. Douglas, Alfred McAlpine, A. Monk and A.F. Budge. There are also three French contractors, Sogeha, Jean Lafevre and GTM International.

A joint venture between Trafalgar House, the UK construction, property, shipping and hotels group, and Balfat, Europe's largest toll road operator, had previously been considered favourite to win the contract.

The Cotyroux consortium is understood to have offered better financial terms. According to one construction company close to the deal, the Franco-British consortium is "90 per cent certain of winning the award".

Trafalgar House is bidding £114m for Derry Corporation, which owns Monk, one of the members of the Cotyroux consortium.

Fresh upward drift forecast

ALMOST half the UK population will be in the top three socio-economic groups by the year 2000, according to the Henley Centre for Forecasting.

In its annual Planning for Social Change survey, published today, the centre predicts a renewed drift in favour of professional and managerial jobs once the economy recovers. The proportion of the population in groups A, B and C will rise from less than a third in 1985 to almost 50 per cent by the year 2000.

With rising "discretionary income", the Henley Centre expects people to spend less time on watching television and more on hobbies, sports and holidays that take them out of the living room.

The survey indicates a declining antipathy to foreign companies opening for business in the UK. Only 5 per cent of those asked would positively refuse to work in Britain for a European company, compared with 10 per cent two years ago.

Environmental concerns grow

NINE OUT OF 10 consumers say that concern for the environment influences the products they buy to some extent or other, according to the annual Planning for Social Change survey published today by the Henley Centre for Forecasting.

Four out of 10 say environmental concerns are influential most or all of the time. With concern about pollution continuing to grow at a steady rate, 11 per cent of people in the survey claimed that everything they bought was environmentally sound.

About a third were prepared to pay at least 5 per cent extra for products that avoid harming the ozone layer, or that avoid harming animals.

Planning for Social Change 1991-92 is published by the Henley Centre for Forecasting, 2-4 Tudor Street, London EC4A 3DA. By subscription.

Fimbra imposes penalties

FIMBRA, the Financial Intermediaries, Managers, and Brokers Regulatory Association, has ordered two insurance brokers to suspend investment services for three business days each.

The two firms are both single proprietor operations. They are TMG Insurance Agency of Castle Bromwich, Birmingham, owned by Mr Terence Michael Gibson, and Nigel Davis Insurance Services of Wellesborough, owned by Mr Nigel Davis.

Morris ponders reshuffle among TGWU leaders

By John Gapper, Labour Editor

MR BILL MORRIS, the next leader of the Transport and General Workers' Union, is thought to be planning a reshuffle of the union's leadership that would include removing Mr Eddie Haigh from the Labour party national executive.

Mr Morris has told colleagues that he wants the union to be represented on Labour's national executive committee (NEC) by whoever is elected as his deputy. He is apparently unsatisfied by Mr Haigh's performance on the NEC.

Mr Morris wants the TGWU to mirror the National Union

of Public Employees and the GMB general union by having its deputy leader on the NEC rather than Mr Haigh, who as TGWU assistant general secretary is the union's third-in-command.

The forthcoming election for TGWU deputy general secretary will be the first stage in a reorganisation of the union's leadership to coincide with the retirement of Mr Ron Todd as general secretary in March next year.

The two main candidates to become deputy to Mr Morris are likely to be Mr Jack Dromey and Mr Jack Adams, the national secretaries responsible for public services in the

motor industry. Mr Morris is thought to favour Mr Adams.

If Mr Adams is elected, he could not join the Labour NEC because he is a member of the Communist party. In that event, Mr Morris may favour the nomination of Ms Margaret Prosser, at present the union's national officer for women.

Mr Morris is believed to have wanted a reshuffle under which Mr Adams would become his deputy. Mr Dromey would be appointed to a vacant assistant general secretary post and Ms Prosser would become the union's national organiser.

However, Mr Dromey resisted pressure from the union's left to accept that arrangement rather than stand against Mr Adams. Mr Dromey is now unlikely to be appointed assistant general secretary if he loses the deputy leader election.

Although the TGWU has no automatic seat on the Labour NEC, it is virtually guaranteed to one of the 12 union seats on the NEC because it is the largest affiliate to the party.

Mr Dromey declared on Friday that he would stand for the union's deputy leadership, which will be vacated by Mr Morris when he takes over from Mr Todd.

Mr Adams is believed to be considering declaring his own candidacy this week.

Relations between the two unions on the shop floor are close, and in spite of difficulties likely to arise with the TUC, a merger with the confederation is an attractive proposition for the AEU.

The decision that led to the EPTU's expulsion from the TUC concerned two single-union no-strike deals which the TUC said breached its so-called "bridging rules", designed to prevent inter-union poaching. The EPTU claimed the rules undermined the right of individuals to join a union of their choice.

The two unions have radically different constitutions, which will make the merger negotiations complicated.

Job losses are worst in south-east, Labour says

By Andrew Adonis

MORE THAN 500,000 jobs have been lost in the past year, with the south-east worst affected and the rate of losses accelerating, according to a Labour party survey published today.

The survey, based on analysis of national and regional newspapers, shows 208,830 losses in the second quarter of this year. Of those, 23,000 - 11 per cent of the losses - were attributable to specific regions - were in the south-east. The north (10,000 losses) and Scotland (6,000) were also badly affected, with Wales the only region to record an increase on the previous quarter.

Defence cuts, concentrated in the south-east, were responsible for more than half of all losses between April and June. Manufacturing of metal goods, engineering and vehicles accounted for 13.5 per cent; and transport, telecommunications and energy for 14 per cent.

Mr Henry McLeish, a Labour employment spokesman, said the survey greatly underestimated the true level of job cuts, since it was based only on formal announcements. "In the past 12 months over 1m jobs may have been lost - yet another reminder of the government's economic failure," he said.

The survey supports recent warnings by the Organisation for Economic Co-operation and Development that economic recovery will be slow and uncertain.

The latest OECD forecast warned that growth in Britain would be minimal (0.3 per cent) in the second half of this year, with the economy likely to grow more slowly than that of any other country in the Group of Seven leading industrialised nations in 1992.

Survey finds increasing 'annual hours' deals

By Andrew Adonis

SERVICE-SECTOR companies are beginning to adopt "annual hours" systems, by which working obligations are expressed in an annual and not a weekly total, according to a report published today.

The report, by the Income Data Services research group, cites a number of recent annual hours agreements. Bristol and West building society, for example, now offers staff a choice of contracts ranging from 1,826 hours to 2,526 hours a year.

Staff at Yorkshire Television are obliged to work a basic 1,924 hours a year, with the company able to require them to work a further 150 hours in overtime.

Annual hours systems were increasingly adopted in manu-

facturing industry in the late 1970s and early 1980s, particularly in continuous-process industries.

Advantages of annual hours systems cited by employers include flexibility (especially for seasonal and shift working), the reduction or elimination of overtime, more stable labour costs and lower absenteeism. Employees mention more leisure time and greater stability of earnings.

The report says: "Annual hours arrangements are often introduced as part of an overall package which includes new payment systems, grading structures and working practices."

IDS Study 486, Income Data Services Ltd, 138 St John Street, London EC1V 4LS.

Hard times turn the bloom into gloom in Bristol

Michael Cassell in a city that had to cancel its flower show

THE BLOOM has gone out of Bristol. With the commercial capital of the south-west wailing in the recession, the city's flower show has been cancelled for the first time in 46 years.

Mr Roy Smith, secretary of the Downend Horticultural Society and an exhibitor for 20 years, mourns the loss: "It's a very sad day. For many of us the show was the highlight of the year." No one can say with any confidence whether it will be revived in 1992.

The decision, announced by a charge-capped city council unable to attract a private sponsor to help meet the show's cost, follows the cancellation of the British powerboat grand prix, which draws 250,000 visitors to Bristol from around the world. This year it failed to secure a corporate sponsor with £100,000 up its sleeve. Unexpected gaps in the city's busy calendar of events may not, at first glance, appear to be the stuff of crisis. Yet they help to confirm that, in spite of outward appearances, even Britain's economic strongholds are under siege.

The city still looks smart, its waterfront cafés busy with tourists and stores in the Broadmead shopping centre selling high-margin "treats" to customers who are compensating themselves for cancelling the annual holiday. Even Verrechia & Sons, the local ice-cream makers, managed to put on a brave face when the brief, summer heatwave sent sales soaring.

Bristol has been regarded as one of Britain's "sun belt" cities. It has taken full advantage of an extended period of economic buoyancy to act to transform its commercial base, attracting new technology industries and financial services while trying hard to

maintain a declining manufacturing sector.

As traditional jobs have dwindled, jobs in banking, insurance and other financial services have flourished, creating more than 30,000 jobs and enabling Bristol to claim that it has become Britain's "second financial city".

New-technology companies have also poured in to help complete the picture of a dynamic local economy trying to cope with the familiar ailments of success, such as skills shortages and lengthening traffic jams.

For all its efforts, though, Bristol has not been able to escape. This time the recession has hit deep into the type of economic activity that was not supposed to get badly hurt.

Many of the financial institutions that have moved into the city since the last recession are now shedding jobs. Employers in the insurance sector, such as London Life and Clerical, Medical and General, are engaged in redundancies. Banks and financial service companies are shedding increasing numbers.

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No escape: Bristol transformed its commercial base but still feels the recession



BRISTOL

cent. In some localities it runs as high as 25 per cent.

Mr Graham Robertson, leader of the Labour-controlled council - still clinging to its policy of avoiding compulsory redundancies - says the real tragedy of the decline in defence work is the potential loss of engineering and electronics skills. The trouble, he emphasises, will be compounded by the recession.

"Many of our small businesses could have absorbed the skilled workers looking for jobs but they are now under real pressure. Not only are they losing sub-contract work but they

are being squeezed hard by the banks."

Mr Robertson is optimistic about Bristol's longer-term prospects but pessimistic about the immediate future. "I think it will get worse yet before it gets better."

The emphasis is on optimism at the Bristol Development Corporation, controversially instructed to redevelop about 900 acres of city-centre land but waiting for the economic revival necessary to help it achieve its ambitions.

Mr Miles Collinge, chief executive of the BDC, agrees that the local economy has suffered badly and admits that any further deterioration would spell disaster. "The recession will probably take longer to pull out of than many expect. But the idea that it might yet get worse is impossible to contemplate."

Mr Collinge looks for the silver lining. "The city faced problems of overheating and the setback has at least given us the opportunity to take stock and try and redress imbalances before targeting fresh inward investment."

"The danger for a place like Bristol is that it can get a little complacent. Once that happens, it can become vulnerable."

Another hint of a slowing in the rate of decline is contained in the survey's results in wholesaling. Although sales volumes are below last year's levels for the ninth successive month, the balance of minus 20 per cent of wholesalers reporting lower sales compares with minus 31 per cent in May and minus 48 per cent in February.

A balance of minus 27 per cent said that sales last month were poor for the time of year, compared with minus 35 per cent in May and minus 51 per cent in February.

Further falls in sales are expected by wholesalers this month, although they believe the rate of decline will remain "less severe" than at the beginning of this year.

Across the distributive trades as a whole, the survey shows that in June distributors placed lower volumes of orders with suppliers than a year earlier. That has been an unchanging picture for 14 successive surveys.

The survey shows a further severe decline in motor trade sales in June, with a balance of minus 82 per cent of traders reporting sales down on a year earlier.

Traders interviewed for the survey expected to see a further decline in sales this month compared with last July, although the survey was conducted before the introduction of discount campaigns by a number of car manufacturers.

Investment today is highly mobile and there is a lot of competition from other commercial centres. The recession will help keep the place on its toes."

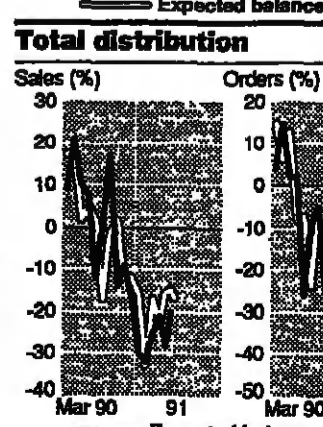
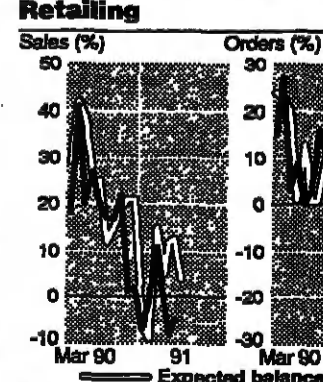
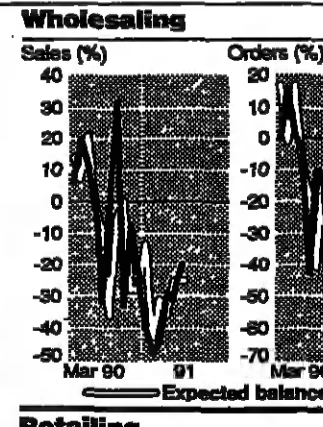
The Bristol Chamber of Commerce is more concerned about the businesses managing to stay on their feet. Mrs Susan Marshall, director of public and policy affairs, says the recession is "cutting into the heart of companies and maintaining that there is no sign of the return in confidence that must precede a revival."

"Many small businesses which began with great optimism in the last few years have not managed to get themselves into a strong enough position to survive the downturn. There are severe cash-flow problems and the result is a lot of insolvencies."

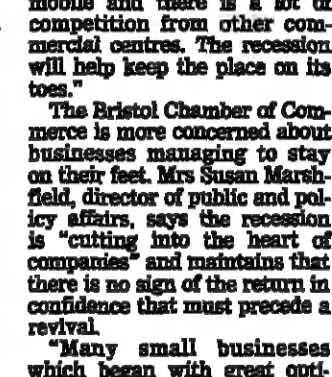
Cashflow means something rather different to Mr Ryan Cadby, sitting with his two adopted dogs in an empty doorway on College Green.

Mr Cadby is unemployed and says his wanderlust means he would not take a job if he was offered one. "The finances are not too bad because people dip into their pockets when they see the puppies. I let other people worry about the recession."

Wholesaling



Stocks (%)



Expected balance

Reported balance

Expected balance

Reported balance

Expected balance

Reported balance

Expected balance

Reported balance

Expected balance

Reported balance

Expected balance

Reported balance

Expected balance

Reported balance

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Reported balance

Stimulus to rail freight is expected today from Rifkind

MR MALCOLM RIFKIND, the transport secretary, will today try to give substance to his recent commitment to get freight off Britain's roads and on to the railways, Richard Tomkins writes.

He is to chair a one-day seminar in London at which he will discuss with 100 delegates from the transport industry how best to overcome the obstacles to making more use of rail for freight.

He is expected to announce further

moves to encourage freight on to trains, including details of the cross-Channel freight services planned by British Rail for the opening of the Channel tunnel.

Mr Rifkind's commitment to rail freight was given at a Financial Times transport conference in May, when he referred to four moves which he said would help to take goods off the road.

There were an increase in the so-called "green" grant, which

rewards companies for using rail instead of road; the opening up of BR's tracks to private-sector operators; the advent of combined transport which transfers lorry loads to rail wagons for the long-distance part of their journey; and the opening of the Channel tunnel.

Mr Rifkind's initiatives have met criticism from the transport industry, which says the difference they will make to levels of road freight will be so small as to be insignificant.

It is widely accepted in the transport industry that rail is uncompetitive with road for distances of less than 200 miles. Because few freight journeys in Britain exceed that distance, BR's share of the freight market has shrunk to barely 8 per cent.

Mr Rifkind has said that because the Channel tunnel will extend through-rail services from Britain to the Continent, it will take 400,000 lorryloads a year off Britain's roads when it opens in 1993.

The Henley Centre for Forecasting said in a report last week, however, that that would represent less than 0.25 per cent of the road freight market in terms of tonnage lifted.

Many transport operators believe that only a substantial injection of public funds into rail freight terminals, trains and tracks, combined with much higher taxation of road vehicles, will make a significant difference to the balance of traffic between rail and road.

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THE WELSH ADVANTAGE.



MANAGEMENT

The argument between industry and the City over short-termism has not gone away. Indeed, the current wave of criticism of the banks for "profligating" on their loans to companies during a recession and in spite of falling base rates is just another example of the fact that to many in industry and commerce the City has failed to do what is expected of it.

It is unfortunate that there is a mismatch in both perception and reality between the City and the corporate sector over the roles of both the capital and the money markets.

The City, and especially that part of it concerned with the capital market, seems to think that the corporate attack on it is that it is short term in the sense that it misprices shares. It is perceived to do that because at the heart of its operations are two malfunctions.

First, analysts and fund managers emphasise current earnings and dividends rather than future ones, and apply their price/earnings ratios to figures which are too low.

Second, fund managers are under short-term pressures because of the way in which they are evaluated on their quarterly performance.

The fact is, however, that the corporate critique of the City is much broader. Business sees the equity market primarily as a source of capital; that is, the place where, in the first instance, companies become widely owned by the public as a result of initial issues of shares for cash, and then later as the place where additional capital is raised as a result of secondary issues. But unfortunately over the years the City and the capital markets have, to an extent, lost sight of this fundamental purpose and no longer see themselves primarily as company developers, finding finance for industry and commerce via the promotion of new stocks.

The City's counter attack is that: ● The stock markets' pricing behaviour is not the cause of the problem; shares are not mispriced. The market does not over-emphasise current earnings and dividends; price/earnings ratios do reflect long-term forecasts and growth prospects. Indeed, company announcements about capital expenditure, research and development and new investments often result in price increases. The markets are not, in fact "short term".

● Management, however, often takes a "short term" stance in the corporate sector. Current businesses are milked, and R&D is neglected because of short-term pressures to increase the dividend, to increase the share price, to respond to fund managers who are evaluated quarterly, and to ward off the takeover threat.

● All this intensifies management's propensity to be short term. This is brought about basically by reward systems, internal measures and capital budgeting, lack of profitable opportunities and erroneous concepts about the cost of capital.

● The solution is not to tinker with

The debate about short-termism rages on. Alan Clements suggests that industry and the City should understand each other's point of view and start working together

Why perception and reality do not tally



Alan Clements: the City and the capital markets have lost sight of their fundamental purpose

systems (the markets, taxation, financing techniques, regulations etc) but for management to "manage as if tomorrow mattered".

What is the reply of business to this? It is a three-part answer.

● Investment and merchant bankers and brokers used to hold the view that the capital market's prime purpose was as a source of capital for industry and commerce. But over the years most of the operators in the market - market makers, brokers, investment bankers and investors - have come to see the market as something else. They seem to view it now pre-eminently as a place in which stocks are purchased for their income return and for capital gain.

What is more, they are concerned less with stocks newly issued by companies than with stocks which have been in existence for a long while, and which will have changed hands many times before. The results are that buyers and sellers who ought to attempt a fundamental evaluation of their commodity - stocks and shares - often do not, and instead think more of the market as a whole, and what it will do next.

It seems that the equity markets have developed in a way which has

placed undue emphasis on secondary or trading markets. This is revealed by their pre-occupation with liquidity, and behind that, by the degree of speculation which has been seen as a necessary concomitant of liquidity. These two, it is argued, are vital for the sustenance of efficient capital markets in equity stocks.

The test of an efficient market does not seem to be its ability to provide new finance for industry and commerce, but rather its capacity to oil the wheels of trading in stocks and derivatives from them, such as futures, options and indices.

The result has been a tendency for equity investors to lose interest in the essential characteristic of an equity investment, namely the fact that it is a purchase of a part-ownership of an enterprise.

The reasons behind this loss of interest have often been stated - ownership of companies has become too fragmented (if you are a small shareholder why bother to interfere if over 99 per cent of any benefit is going to accrue to others?), and larger shareholders (the institutions by and large) are more concerned with diversification of their portfolio and performance against an index. The result

is dilution of the ownership role, and a distortion of the market's fundamental purpose.

That purpose is the facilitating of long-term investment in the economy via the raising of new finance, and the purchase of a share of ownership in business. Unfortunately, investors have been persuaded that it is only the secondary or trading market which matters, that by studying and understanding it one can become a successful investor.

Instead, the experts have argued, a study of a stock's short-term fluctuations relative to the market plus a feel for what the market will do next, is all that is required. Liquidity is, of course, a vital feature of the market, but these developments have meant that liquidity has become synonymous with volatility and high turnover.

Why does the equity market need so much liquidity to make it efficient? What is wrong with investors concentrating on long-term fundamentals, while speculators who need liquidity fill in the gaps and smooth out fluctuations? Is it perhaps that the efficiency pursued by the market - aided and abetted by liquidity and speculation - is an efficiency of

operations measured by volumes, turnover and commissions?

The result is that the capital markets seem either to drown in their own liquidity or to complain because of starvation as a result of drought. Small wonder that the corporate sector asks: what is it all about, especially when after all the activity, and the ups and downs, the big institutions look little different from a year, or two years ago.

● The second point is that this whole process has been made worse by developments which the markets have hailed as innovative life savers such as futures and options on indices, and "portfolio insurance". They have to be regarded as counter-productive because, although they have represented the markets' attempts to make long-term investment in unstable times easier, they have intensified liquidity and volatility, and in the end they have not really worked - witness the stock market crash of October 1987.

More important, they have widened the already sizeable gaps which existed between investors and the companies whose shares they contemplated buying. Why? Because now the investor could, in a large way, buy the market and not individual stocks.

The stock market exists, in the eyes of the corporation, as a mechanism which transmits investors' decisions as to which industries and companies are most likely to prosper, into final values, and thus makes it possible for these favoured "names" to raise new capital and grow. But now, as a result of derivatives and the like, investors commanding huge pools of money can influence the market without exercising this vital judgment. In fact by 1987 a massive amount of money was only "passively managed" - small wonder that disillusionment with the whole system set in.

● The corporate sector is still perplexed that companies can have two values - one the result of the normal interplay between buyers and sellers in the everyday efficient market, and the other the product of a bid. The real point about the difference between the two valuations is that it seems to prove that in the normal course of things the true value of retained earnings is overlooked. The price/earnings multiples which emerge in takeovers are nearer the "truth", if one can use that term in what is, after all, a game played against a background of almost total uncertainty.

Having restated the industrialists' case, what can be done about it? First of all, the City and the corporate sector should stop blaming each other. Once again both are in deep trouble.

Both sides need to see whether they can appreciate each other's point of view, agree that there is something in each side's case, and then sort out how to work together to make the economy viable and vibrant again.

The author is the former finance director of ICI and is chairman of David S Smith (Holdings).

Clean clothes to scale fresh peaks

Chris Tighe meets an entrepreneur making the move from big to small business

Former Coleroll chairman John Ashcroft discovered the downside of high-profile acquisitive management last year when the empire he had constructed collapsed with debts of around £350m.

When the consumer products group, hit by high interest rates and the consumer spending slump, went into receivership last June, Ashcroft, who had resigned several months earlier, was ill with hepatitis and sick of entrepreneurship.

Too faded even to read a business newspaper, the Wigan miner's son toyed with the idea of topping up his London School of Economics degree with a PhD. But then the siren voice of business proved too much for Ashcroft, variously billed in 1980s profiles as shrewd, analytical, inspired, arrogant and aggressive.

"There's nothing more satisfying than getting hold of a business and making things happen," says Ashcroft, 42, now chairman and managing director of his first 1990s acquisition, the appropriately named Survival Aids.

Does he miss the thrill and kudos of running a big company? "You go through different phases. You learn to make the best of what you're doing." Large organisations have their drawbacks too; the danger, he says, is that the chief concentrates too much on administration and external relations, at the expense of contact with the operating companies.

"You used to be able to look into the factory and listen to the machines, see the faces of people and understand if there's a problem."

And you can end up running a very large company with only a very small equity stake, now, he says, he wants to build his own business interests. He will pursue other companies, he says, but his acquisitions will not be welded into one group.

As well as working to boost Survival Aids' annual turnover from £4.5m to £10m-15m within five years, and doing freelance consultancy work, he is looking to buy one or two more companies this year.

But he insists he is in no rush. "I won't look at anything marginal or iffy. I can't afford that risk for my career, my credibility or financially. I came here to re-prove some principles to myself and others."

"Here" is a stone-built cottage in the idyllic Cumbrian village of Morland, near Penrith, where Survival Aids was founded in 1979 by Nick Steven, a former Royal Signals Captain. Ashcroft had long been intrigued by the military and survivalist clothing and equipment sold in the company's shop at Euston Station in London.

Spotting an advertisement for an outdoor clothing company for sale, he responded. Stiff bargaining followed but in January, he and a group of friends, including B & Q vice chairman Jim Rodkinson, acquired a 72 per cent stake for an undisclosed six figure sum.

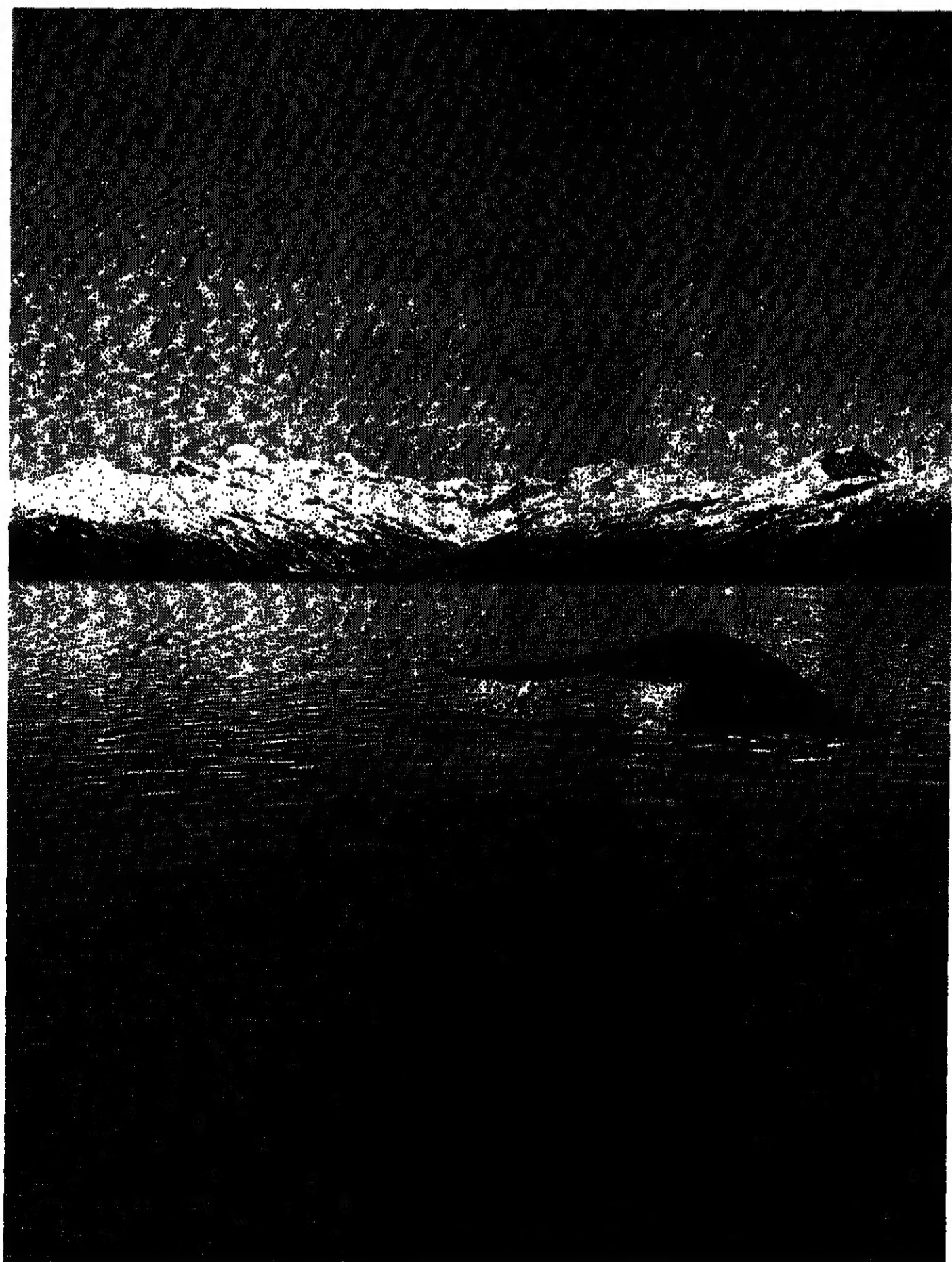
Survival Aids' attractions were what he saw as its rugged image and ethos, its excellent cash profile and lack of debt, its potential for expansion and the appeal of its products to footloose, mortgage-free empty nesters - "exactly the people who weren't Coleroll customers".

The company, which has no manufacturing capability, employs 50 people. Its goods, many of which are imported, are sold by mail order, by contract to customers including the Ministry of Defence, and through five retail shops.

Even with Ashcroft's plans to boost the number of shops to between 20 and 30 in five years - four, all financed from internal cash flow, are to open next month - Survival Aids is tiny compared with the former Coleroll Group with its 8,500 employees.

Ashcroft's arrival at Survival Aids was greeted with some apprehension, says sales director Tolla Sutcliffe. But, she says, he has been a breath of fresh air, a perceptive teacher combining charm and toughness with a clear sense of direction.

"He's nothing like the man we had read about." She sounds relieved. "There are no politics here, no claws needing sharpening."



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Bank of Credit & Commerce International

A Statement by the majority shareholders

The majority shareholders of the BCCI Group were shocked by the abrupt action taken by the Bank of England, the Luxembourg Monetary Institute and other regulators on Friday, 5th July 1991 to freeze the assets of the BCCI Group and close its operating branches. This action was taken without any consultation whatsoever with either the shareholders or with the Central Bank of the United Arab Emirates, a member of the College of Regulators. Since April 1990, the Government of Abu Dhabi and related institutions have held a majority shareholding in the BCCI Group.

As is well known, BCCI has encountered various operating problems in recent years and has sustained substantial losses. In order to deal with these problems the majority shareholders have brought about Board and management changes and have injected substantial amounts of fresh capital into the Group.

In October 1990, as a result of the disclosure of various irregularities, the President and the Chief Executive Officer resigned. At the request of the majority shareholders an internal inquiry into these irregularities was instigated shortly thereafter and is continuing. The majority shareholders believe that they took effective steps in mid 1990 to prevent the occurrence of new irregularities.

The majority shareholders feel that they cannot absolve Price Waterhouse from all responsibility since they have been auditors of a major subsidiary (BCCI Overseas) for fifteen years and auditors of the whole Group since 1987.

Towards the end of 1990 the majority shareholders produced a restructuring plan for the future involving the divestment of all the Group's banking activities, principally by disposal on a going concern basis, with an orderly run-down of any remaining businesses. This plan has been developed and refined during the first six

months of 1991. Detailed discussions about it have been held with the Bank of England and other regulators, who were kept informed of developments at every stage.

A key element of the restructuring plan was the formation of three new and separate banks, to be based in London, Abu Dhabi and Hong Kong. Planning for this was at an advanced stage, since it was intended that the new banks should commence operations before 1st January 1992. With the active encouragement of the regulators various senior members of staff had already been recruited. The majority shareholders had been prepared to support the plan with such further injections of capital as would have been required.

Final drafts of individual restructuring plans for the new banks had been sent to the relevant regulators during May and June 1991 and, at the request of the Bank of England and the Luxembourg Monetary Institute, the latest draft of the composite restructuring plan was sent to them on 3rd July, only two days before the closure on 5th July.

The action taken on 5th July has resulted in severe problems (involving financial hardship in many cases) for more than 1.25 million depositors of the Group worldwide and some 12,000 staff are likely to lose their jobs. It has resulted in the destruction, at a stroke, of what the majority shareholders believe was a well structured and viable future plan. If the restructuring plan had been allowed to proceed the majority shareholders have no doubt that no depositors' money would have been lost.

In view of all the above, the majority shareholders deplore what they consider to be the unjustified action taken by the Bank of England, the Luxembourg Monetary Institute and other regulators on 5th July 1991.

The majority shareholders of the BCCI Group comprise: the Government of Abu Dhabi, the Abu Dhabi Investment Authority and the Department of Private Affairs of H.H. Shaikh Zayed bin Sultan al-Nahyan.

16 July 1991

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Monday July 22 1991

BCCI: get the inquiry right

THE NATURE and scope of the inquiry into the events leading to the closure of the Bank of Credit and Commerce International, announced by the Chancellor of the Exchequer, Norman Lamont last Friday, remain obscure. The danger is that the inquiry will not be broad enough to discuss the real issue, which is how such an international bank was controlled in several jurisdictions in a way apparently calculated to avoid close national supervision. If the inquiry is simply upon the Bank of England under the Banking Acts it is unlikely to be conclusive.

However, official inquiries can have many purposes. They may be designed to find out the truth of what happened. They may be intended to recommend changes in the legal and regulatory framework to avoid the same problems arising in future. Or they may be intended to deflect criticism and postpone any reckoning. In this case, it might be convenient for the government if the inquiry reported after the general election.

The closest recent UK precedent for an investigation of this kind is that which examined the collapse of the investment company Barlow Clowes in 1983, followed by a report by the Parliamentary Ombudsman. Those reports uncovered serious failures in the Department of Trade and Industry, under already superseded legislation, which encouraged the government to offer compensation to investors. In the case of BCCI, tales of lost letters have evoked some of the same impression of Whitehall incompetence. But it is unlikely that the much more professional banking supervision department at the Bank of England will be found guilty of the same kind of simple blunders as the DTI. Rather, the inquiry might be put in the awkward position of trying to second-guess the decisions of sophisticated banking regulators with the benefit of hindsight.

Political complications

Moreover there are several layers of possible complication. It looks likely that official intelligence organisations, including the CIA, found

BCCI to be useful, as did some powerful, international criminals. Last October, BCCI's auditors, Price Waterhouse, delivered a document which might have justified the closure of the bank as much as a more recent report, but to have triggered a dispute between the Bank of England and BCCI's major shareholder, the Sheikh of Abu Dhabi, in the middle of the preparations for the Gulf War would scarcely have pleased the Foreign Office. This last is speculation, but it will take some very tough investigators to get near to the truth of such matters. This is not a role for a judge who will sift and weigh the evidence and come to a balanced conclusion. There will need to be an aggressive attempt to penetrate the official wall of silence. The question of the power of the inquiry to require witnesses to give evidence, written and verbal, is crucial.

Open doors

Even an effective UK inquiry, however, could miss the point. BCCI's failure may be found in the UK deposit protection scheme with the UK's Banking Act, but with the beginning of the European Community will be able to set up in London, subject only to supervision by their domestic regulator. The inquiry must determine how, from the late 1970s, BCCI was able to exploit its Luxembourg subsidiary, BCCI SA, and its holding company structure, to evade the full rigour of Bank of England regulation, while still enjoying the advantages of London as a main operating base.

The unpalatable truth is that as banking has become a global, less regulated business, international supervisory mechanisms have failed to keep pace. Mr Lamont should speak to his fellow Group of Ten finance ministers and propose a parallel international commission, headed by a figure of stature, to examine this vital issue; and Mr Paul Volcker, the former chairman of the Federal Reserve, might be a good choice. Otherwise, in a few years' time there will have to be an inquiry into the next BCCI.

The crisis in social work

SOCIAL WORKERS tend to hit the headlines only when scandals emerge over child abuse cases or repressive regimes in children's homes. All too often, the social worker is portrayed as a fresh-faced sociology graduate, full of woolly ideas about engineering the worst kind. In an era of receding frontiers, social workers can look like interlopers, but their services have become a shabby luxury we can afford to do without.

The crisis is predictable: a profession which is understaffed, underfunded and suffering an identity crisis. Today's report from the Social Work Training Review Service makes plain that, despite the fact that the social worker is unstaffed, too few qualified entrants and some 2,500 field social workers - a tenth of the profession - without professional qualification.

If these figures were for nurses, there would be an outcry. Yet social workers play an equally important role, heightened by the move to shift care from institutions and into the community. Field social workers are in the line with children and people at risk. And they are responsible for assessing the needs of elderly and disabled people - including growing numbers of older people with dementia.

Intractable cases

Residential social workers cope with similar groups in local authority homes, often the most intractable cases needing the highest quality care. Yet four of five residential social workers are unqualified and there is a constant flow from residential work to the better-paid field social work posts which attract more kudos. National figures are published on residential homes, but many in London, for example, could not remain open without agency social workers. This turnover of staff is particularly debilitating in children's homes, where stability is a pre-requisite for the work which eventually saves money. There are undoubtedly social workers who match the stereotype of the theory-spouting graduate - but any other

profession, social work graduate or not. But only one in nine of those coming out of social work training courses is under 30. Rather, the social worker is portrayed as a fresh-faced sociology graduate, full of woolly ideas about engineering the worst kind. In an era of receding frontiers, social workers can look like interlopers, but their services have become a shabby luxury we can afford to do without.

Old myth

Mrs Bottomley's ideal social worker perpetuates the myth that the only qualification needed is common sense and a degree from the university of life. In fact the Department of Health now accepts the importance of training in raising the quality of social work, and has funded an additional 500 places a year on courses for the new two-year diploma in social work. This brings the total output of qualified social workers to over 4,600 a year, still short of the 5,000 places needed to meet current entry requirements. The social services directors say even this figure is too low: if all vacancies were filled tomorrow, the number of unqualified field social workers would double to almost 6,000.

Training must be increased, so that all new entrants are qualified and the overhang of unqualified social workers progressively reduced. Local authorities could encourage in-service training - the variation in numbers seconded to training. And with women making up 90 per cent of qualified entrants, those who are to be a social worker should be lured back with flexible working arrangements so that their training and experience is not lost.

Raising the public esteem of social workers may be a longer-term process. One solution under active consideration by an official working party is a professional structure for social work. This would establish a central council to determine professional standards, control entry to the profession and act on disciplinary matters - in much the same way as the professional bodies for nurses and midwives. The creation of such a body would be a long and arduous process, but the importance to society of the social work profession.

Whatever consequences flow from the collapse of BCCI, it is already certain to mark a watershed in international banking regulation.

After the initial shock-waves, bank supervisors everywhere are asking themselves the same questions: how could a supposedly well-established regulatory system have permitted a \$20bn rogue institution to run amok through the world's financial markets? How could fraud on such a scale have escaped detection for so long? The result is bound to be another initiative to tighten international co-operation in supervising banks.

The BCCI collapse raises fundamental questions about the way in which global banks are regulated by national authorities. Indeed, one is bound to ask whether financial markets have not become so internationalised that the present segmented regulatory regime, loosely co-ordinated through a central bankers' club in Basel, is no longer appropriate. This is by no means the first time that regulatory shortcomings have been exposed; indeed, all previous international initiatives in this area have occurred in the wake of financial calamities. The starting point was the collapse of Germany's Herstatt Bank in 1974, which led to the Basle Concordat in December 1975. This agreement, between the central bank governors of the main industrial countries (subsequently endorsed by other financial centres), introduced guidelines for the division of regulatory responsibilities between national authorities, one of the central principles being that the supervision of foreign banks should be the joint responsibility of parent and host authorities.

The collapse of Banco Ambrosiano's Luxembourg subsidiary in 1982 was the occasion of an unedifying dispute between the Luxembourg and Italian authorities, and the latter's responsibility for supervising the Luxembourg entity holding company as it happens. Following the Ambrosiano affair an amended version of the Basle Concordat was signed in 1983.

The 1983 Concordat introduced two new regulatory principles. First, it sought to ensure the adequacy of supervisory standards within national jurisdictions by adopting a "dual key" approach, in which parent and host authorities assess the quality of each other's supervision. Second, it focused on consolidation, whereby the parent authority must supervise a bank's worldwide operations, including foreign subsidiaries.

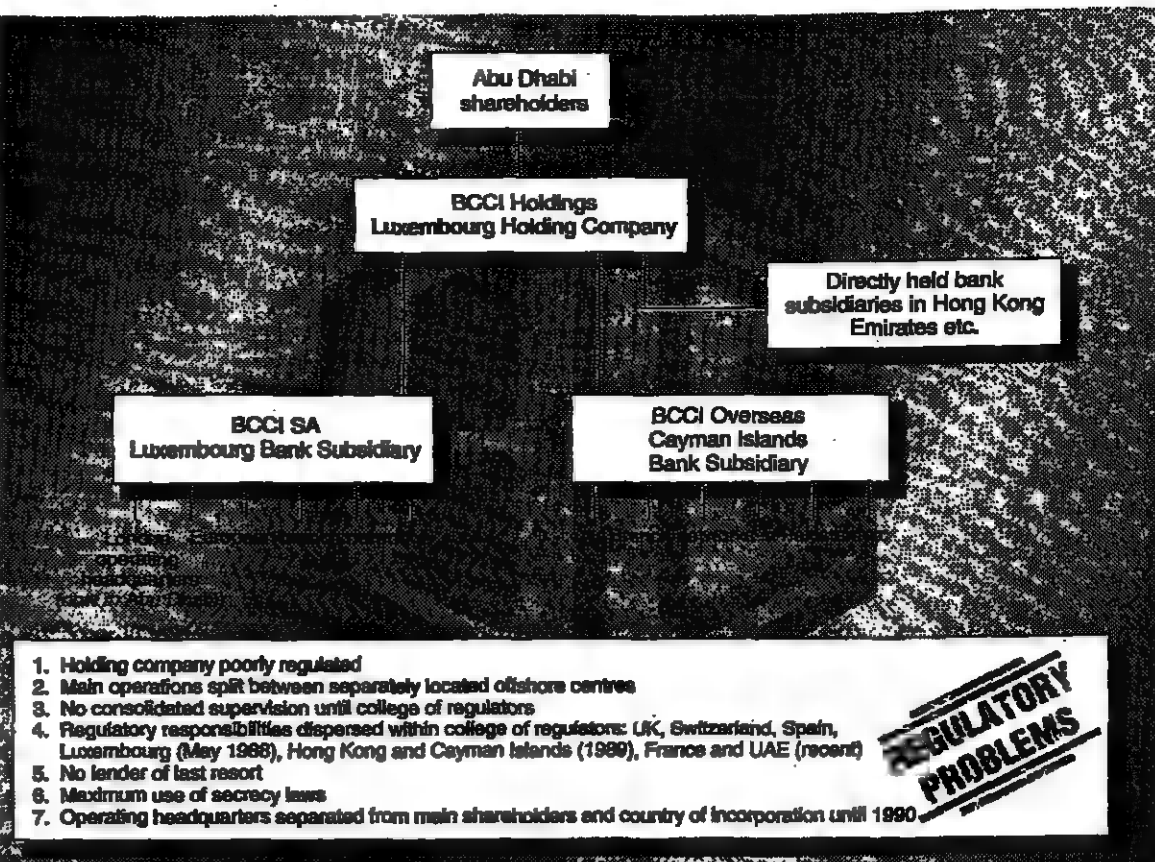
Under the dual key approach, if a host country considers that the supervision of parent institutions of foreign banks on its territory is inadequate it should prohibit or discourage the continued operation of such offices or alternatively impose specific conditions on the conduct of their business. In addition, if the parent authority considers that the host authority's supervision is inadequate it should "either extend its supervision to the degree that is practicable, or it should be prepared to discourage the parent bank from continuing to operate the establishment in question".

In other words, each national supervisory authority must satisfy itself that banks' foreign operations are being conducted in jurisdictions with sound supervisory practices and that foreign banks to which it is subject to adequate supervision in their home jurisdiction. The intention was to reverse the tendency for banks to gravitate to the least-regulated jurisdictions with resulting "competition in regulatory laxity" between financial centres competing for foreign banking business.

This system should in theory ensure that supervisory standards are aligned on those of the most stringently regulated centres rather than vice versa. For that to happen, however, national authorities in the leading banking centres must be prepared to look out foreign banks originating

Richard Dale on the lessons for international bank regulators from the collapse of BCCI

Someone must be in charge



from permissive jurisdictions and prevent their own banks from conducting international operations in such locations. In the light of BCCI, it must be doubted whether this key element of the Basle framework is working.

The attempt to ensure adequacy of supervision is buttressed by the other significant innovation of the new Concordat - consolidated supervision. The Concordat states that "banking supervisory authorities cannot be fully satisfied about the soundness of individual banks unless they can examine the totality of each bank's business worldwide through the technique of consolidation". The idea is that overall supervision should be strengthened by having parent authorities supervise risks on the basis of banks' global operations. In what may now be viewed as a controversial provision, the Concordat allows for an exception to the consolidation principle. It states that "where holding companies are at the head of groups that include separately incorporated banks operating in different countries [a precise description of BCCI's corporate structure] the authorities responsible for supervising these banks should endeavour to co-ordinate their supervision of those banks, taking account of the overall structure of the bank in question".

BCCI may be viewed as a test case for the Basle Concordat since it appears to have been structured in a way that was intended to minimise regulatory constraints (see chart). This is an important aspect of the case because it is precisely those banks that are seeking to avoid regulatory attention that need to be supervised most closely.

In the first place, the parent entity of BCCI is a Luxembourg holding company which escapes regulation under Luxembourg law because it is not classified as a bank. This state of affairs is in itself unsatisfactory, bearing in mind that the collapsed Bank Ambrosiano subsidiary had avoided regulation in Luxembourg for the same reason. Holding companies that own banks should be subject to rigorous supervision - as indeed they are in the US where the holding company

BCCI appears to have been structured in a manner that was intended to minimise regulatory constraints

structure is the norm.

Second, BCCI's banking operations are split between two main subsidiaries incorporated in different jurisdictions - Luxembourg and the Cayman Islands. This structure ruled out consolidated supervision and a college of regulators was never established in May 1983, initially consisting of Luxembourg, the UK, Switzerland and Spain. However, why was the college was not set up earlier? And why was the membership only gradually expanded ultimately to include Hong Kong, the Cayman Islands, France and the UAE? Finally it is far from clear that a dispersal of regulatory responsibilities among many national authorities is a safe way of dealing with such a kind. Should not someone be in charge?

The fact that BCCI was permitted to establish itself and operate for so long within a faulty regulatory framework is surely a central issue in this affair. Once the bank had expanded to become a \$20bn multinational institution the regulators faced an awesome choice between a disastrously costly closure and a risky reconstruction.

Furthermore, the closure option was far from straightforward. It was presumably necessary to secure broad agreement among the main regulators since any unilateral action by, say, the UK would have precipitated a disorderly collapse of the whole group. In addition, the Bank of England may have been hampered by the requirements of the 1987 Banking Act. This statute gives the Bank a broad discretion to withdraw authorisation from an institution (it is, for instance, unnecessary to prove fraud) but the procedure is cumbersome and includes a requirement to give notice to the institution concerned. That is hardly an appropriate mechanism where fraud is suspected, since the opportunity would be given to remove assets from the jurisdiction, thereby jeopardising the interests of depositors. The inadequacy of the de-authorisation procedure evidently forced the Bank of England to seek liquidation of BCCI, the grounds for which are much narrower and which in this instance require proof of fraud.

In any event, the decision on whether or not to close a bank is a matter of judgment, and one not likely taken in a case such as this, where the chief shareholders are apparently willing to make good any

capital shortfall.

Indeed, so long as the problems are remediable the interests of depositors are best served by keeping the bank going while ensuring that corrective action is taken. Closure is appropriate only when fraud or other irregularities have infected the whole bank and cannot therefore be cleansed.

No doubt the inquiry announced last week by Mr Norman Lamont, the UK Chancellor, will be looking very carefully at the basis on which the closure decision was reached. But on the broader question of regulatory reform it is important to understand that we are talking here of international rather than specifically UK regulatory weaknesses.

The following issues in particular will need to be addressed:

- Are the informal and broadly drawn guidelines set out in the Basle Concordat an adequate basis for regulating international banks? Arguably, much tighter rules are needed, particularly as they relate to supervisory jurisdiction, which is considerably between financial centres.

This point is of particular concern in the approach of the UK banks incorporated in Luxembourg, for example, will be able to branch automatically into the UK, leaving the UK authorities with no say whatever in the matter. In this context, too, one must question the soundness of a regime in which offshore banking centres compete with one another by offering secrecy, and fiscal and regulatory inducements.

- The principle of consolidated supervision that was adopted in 1983 should be more rigorously enforced - particularly in relation to complex multinational banks where the opportunity for regulatory evasion is greatest. There should be no exceptions, even if that means the dismantling of existing structures.

- Every bank operating in international markets should have access to a lender of last resort in its country of origin. In the BCCI case - thanks to a smooth closure operation - this was not a critical factor but it is worth noting that if there had been a disorderly collapse things could have been very different. Because BCCI is largely dollar-based bank its sudden failure could have threatened the integrity of the US payments system, possibly forcing the US authorities to provide emergency support.

- The issue of fraud has to be confronted. In the BCCI case the Luxembourg authorities have been quoted as saying that their regulatory arrangements could not cope with fraud. However, fraud is not an original activity of BCCI but a result of its financial centres which combine stringent laws with a weak regulatory environment. This is a complex area where there are no ready answers but regulators may have to become involved in regular on-site bank examinations.

- The procedures for closing and liquidating banks need to be reviewed. The BCCI case shows that the process can be relatively clean but could have been delayed both by the absence of a lead regulator and by procedural difficulties. The liquidation is likely to take several years and will involve all manner of conflict of law problems in many jurisdictions.

The failure of a bank, even a large bank, does not necessarily point to regulatory failure. But in the BCCI case there are ample grounds for believing that something has gone seriously wrong. What is clear is that a purely UK inquiry into regulatory shortcomings is not enough. What is required is an international commission of inquiry to investigate the whole question of financial regulation now that we have truly global banking and securities markets.

The author is Coopers & Lybrand professor of international banking at Southampton University and consultant editor, FT Financial Regulation Report

Neglected history

Is there anything left of Britain's late and long house of machine-tool? Yes, says Curtis Sparkes, who has just won a PhD at the age of 88 for his study of the history of the electronically controlled manufacturing systems now known as machine-tool centres. But he fears that the evidence of the UK's pioneering role - in which he claims to have played a leading role - will soon be snuffed up by the Japanese, who didn't jump on the computerised bandwagon until 20 years later.

The world's first numerically controlled machine-tool, he maintains, grew out of the somewhat drably named horizontal boring rig evolved in the 1920s and 30s by Lancashire company F.W. Kearns, which Sparkes joined as an engineering apprentice in 1919.

The tool played a full part in the Second World War, helping to make things military in India, Canada and Australia besides Britain. Then, with the war over, Kearns's engine set out to take the design further.

They eventually converted it to electronic control with the aid of a precision measuring system developed by the old British Thomson Houston company. The resulting technological wonder was bought by British United Shoe in Leicester in 1955.

It served well, too, for nearly two decades, its main inventor recalls, which makes what happened to it since shameful. For in the mid-1970s the Leicester buyers donated it to the Manchester Museum where Sparkes says it still languishes in the dimly lit form it arrived in, the curators never having bothered to put it back together.

Their lack of interest contrasts with attitudes in Japan. Indeed top machine-tool

OBSERVER

company Yamazaki has built a special hall in Tokyo to house a historical exhibition of computerised manufacturing systems, and has written to Sparkes asking where it might find an example of Britain's original invention.

"I hadn't decided whether to tell them," he adds. "But I suppose that now I've talked to you, they'll know anyway."

Purgatory over

Meanwhile, having served his purgatory, Japan's Toyoko Gyohten has descended to the Bank of Tokyo as an adviser. Being a former vice-minister of finance for international affairs, he had to wait two years before joining a Japanese financial institution. Even so, it has been known he'd go to the bank, and widely presumed he'd be its next chairman.

"Internationalisation" has been a popular word in Japan for the past few years, and Gyohten is seen as one of the most international of Japanese figures. At the ministry, he oversaw the liberalisation of the financial system, while part of his purgatory has been spent as a visiting professor at the US Princeton University.

His skills will be welcome at BOT whose charmed status as "Japan's foreign exchange bank" will not be enough to keep the profits flowing in coming years. And while the bank says his succession to the chairmanship next June is not yet decided, it is not that "we cannot say it is not a possibility".

Ups and downs

It is hard to tell which is the more interesting point about Dreyfus Corporation's new chief economist Richard Hoey: his extraordinary track record in spotting economic



"He can't see you at the moment, he's eating his correspondence."

trends, or his unfortunate choice of employers during his 15-year stint on Wall Street. He has certainly made some brilliant investment calls over the years. He spotted the peak in long-term interest rates at the start of the 1980s and got the timing of the latest US recession right. On the other hand he has probably worked for more investment firms that have either gone out of business or gone bust than most of his peers.

Hutton, Bache, Becker, Drexel Burnham... Hoey's choice of employers down the years has been unusually accident-prone. After Drexel's demise he seemed to have found a safer home when he joined the New York investment banking arm of Barclays BZW. Alas the parent soon lost one of its coveted Triple A credit ratings, closed its US equity broking business, and although Barclays wanted to keep Hoey, he was on the move again.

His latest port of call, US mutual fund giant Dreyfus, is a very solid institution. It has more than \$70bn of assets

under management and a good record of making money for its customers. But whether 48-year-old Hoey has finally beaten his run of bad luck, time alone will tell.

War games

When Keith Miles, finance director of fashion retailers Etam, accepted the honorary post of secretary general of the Slovenia Information office in London's Regent Street, he thought the main benefit would be the occasional cocktail party, not the odd Molotov cocktail.

Having married a Slovenian, he knew the country well, and was already being used as a part-time economic adviser by the local administration. However following the unrest in Yugoslavia, Miles has been catapulted into the political limelight with his face popping up everywhere from Sky TV to BBC's Newsnight. Worse still, his own company is under attack from a bunch of South Africans.

"We are fighting for our independence and do not want to be taken over by foreigners. Please get your tanks off my lawn", is his standard response to all queries these days. Happily, he tells me, he thinks he's winning on all fronts.

Rain check

While New York's recent rainfall has not quite matched Britain's, the Big Apple did suffer one sudden week that forced the cancellation of an open-air recital by Luciano Pavarotti in Central Park.

The organisers thought the day had been saved when the Metropolitan Opera rescheduled a performance of Don Giovanni - under covers - to fill the gap. But one ticket-holder was not so sure. On calling up to check what was happening, he was told that Pavarotti was off and Don Giovanni on instead. "To be as good as Pavarotti", the caller snarled.

FINANCIAL TIMES CONFERENCES 1991

VENTURE FORUM EUROPE '91

London - 2-4 October

This important Forum, co-sponsored by the Financial Times and Venture Economics, brings together a distinguished panel of industry experts from Europe and North America to debate the opportunities and challenges facing venture capitalists in an evolving, international market. Forum sessions will focus on strategies for an increasingly competitive environment, fund raising, deal structures, managing and marketing the venture company, portfolio management and corporate venturing programmes.

FINANCIAL REPORTING IN THE UK

London - 10 October

The Accounting Standards Board recently unveiled its agenda for reform and its plans to issue new edicts and proposals which will eventually lead to an overhaul of company balance sheets and profit and loss accounts. This Financial Times conference will provide a practical, independent forum to review drafts on the agenda for reform.

Speakers taking part include Professor David Tweedie, Chairman of the Accounting Standards Board; Mr Neville C Bain, Group Chief Executive, Coats Viscella Plc; Mr Nigel Stapleton, Chairman, Technical Committee of the 100 Group Finance Directors; Mr David Nash, Group Finance Director, Grand Metropolitan plc; Mr Graham Stacy, Director, Professional Standards, Price Waterhouse; Mr Richard Hannan, Executive Director, UBS Phillips & Drew and Mr James Carty, National Technical Partner, Robson Rhodes.

WORLD ELECTRICITY

London - 14 & 15 November

This high-level meeting, arranged in association with Power in Europe, will examine how the utilities are responding to the challenges of increased competition and growing environmental pressures and meeting demands for greater energy efficiency. Expert contributors will also review developments in a number of contrasting markets and assess future fuel sources.

The conference will be chaired by Sir Donald Miller, Scottish Power and Mr Michael Joughin, CBE, Scottish Hydro-Electric and speakers taking part include: Dr Ing Rolf Bischoff, RWE Energie; Mr Kurt Yeager, Electric Power Research Institute; Mr Togo Miwa, Tokyo Electric Power Company Inc; Mr Carl Erik Nyquist, Statens Vattenfall; Dr Sydney Gatz, Zimbabwe Electricity Supply Authority; M. Pierre Lederer, Electricité de France; Mr Peter Mellyor, Statoil and Mr Vaughan Williams, BHP Uth.

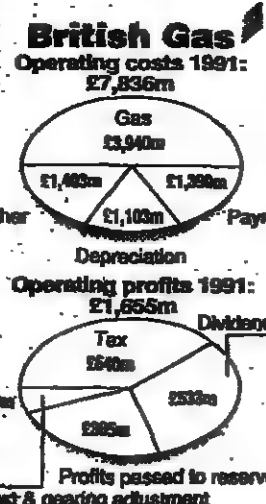
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Price row leaves everybody fuming

Deborah Hargreaves says British Gas could face legal action over higher charges for generators



JAMES MCKINNON



ROBERT EVANS

row over the price of gas to power generators has threatened to erupt into legal action this week unless British Gas can find a way to bring tariffs down.

The dispute is also jeopardising the government's aim of introducing more competition into the electricity industry. It demonstrates the glaring need for a well-formulated national energy policy in the UK following the massive privatisation initiatives of the past six years, and it highlights the difficulties of turning state-run monopolies into free-market private sector operators.

The argument could come to a head this week because British Gas will probably be forced by the Office of Gas Supply, the industry regulator, to cut its prices to power generators. But the problem has become so complex that legal action seems increasingly likely as the only way out of a battle that could drag on for months.

When British Gas decided suddenly to raise its prices to power customers by 36 pence in March after being deluged with demand for gas from companies planning to set up gas-fired power stations, it set off a bitter debate. Gas is the fuel of choice for new power generation projects because it is clean and cheaper than coal. But in such a low-margin business as power generation, demand is extremely price-sensitive.

Before British Gas raised its prices from 18p a therm to 22p a therm, it was faced with demand from 18 power projects for the same therm of gas equal to the size of the entire UK industrial and commercial market. "It was a staggering amount," said Mr Colin Playle, director for gas marketing.

The price rise aimed at chocking off demand: British Gas realised it could not possibly meet the power projects' needs at the same time as continuing to supply its 20m domestic customers. The rise also passed on to the power generators the higher costs that British Gas had been paying for its own gas since November 1990. In fact, British Gas accounts reveal the company paid an average price of 16.5p a therm last year - before the government's tax levy which pushed its average price up to 18.5p. It was clearly unprofitable for British Gas to offer gas to power at 18p a therm.

Although British Gas says its market forecasts are very sophisticated, it failed to anticipate the surge in demand from power customers. "We knew they were talking to other suppliers as well as to us," said Mr Playle, "but we were never aware or understood that all that demand would suddenly switch to us."

The demand stemmed primarily from an earlier rise in gas prices by North Sea oil companies competing with British Gas. British power companies naturally gravitated towards British Gas in January and February, when its product was still cheaper. Because British Gas is forced by the government to signal its prices on a series of schedules, it was unable to stagger the rise or camouflage it in any way. The increase caught the power generators completely by surprise. In addition, they were unable to acquire overseas gas because the government has so far not sanctioned any imports.

The utility's price move is a move in the wrong direction. At least six power companies complained to Mr James McKinnon, the academic industry regulator who is director-general of Ofgas. He intervened on behalf of two generating projects which he deemed closest to completing a finance deal, and issued "enforcement orders" forcing British Gas to negotiate with them about supplying gas at the old price.

Thames Power, a joint venture between BICC, CU Power of Canada and Schroders, which has plans to build a station at Barking in east London, said that demand would suddenly switch to us.

and a Mobil-Eastern Electricity venture to build a station at Coryton in Essex have been in talks with British Gas since March. They accuse the utility of stalling in an effort to avoid reaching a price compromise. The talks have reached no conclusion.

Thames Power is now believed to have days rather than weeks in which to secure a power deal before its backers pull out of the \$600m project.

The price increase by British Gas in March caught the power generators by surprise. In fact, British Gas does not want to secure an agreement with just these two companies for fear it will anger other companies that were also in price talks before the increase. PowerGen, one of the two UK power generators, has said it will sue British Gas if the two companies get a better deal than others. At the same time, Mobil, Eastern Electricity and Thames Power have all issued writs against British Gas and the utility has issued a writ against Ofgas.

In a new twist to the saga, National Power, the other UK generator, said recently it was seeking a judicial review of the regulator's actions. Ofgas should not have limited its enforcement orders to just two companies, National Power argues. "We believe we have a better claim and others have comparable if not better claims," says Mr Colin Webster, commercial director.

National Power's move seemed ironic to the other independent power companies because they largely blame the generator for British Gas's price rise in the first place. National Power's conclusion of a deal in February to take 180m cubic feet of gas a day for 15 years for its Didcot power station was widely seen as precipitating the price rise because it tied up such a huge amount of gas. National Power says it wanted even more gas it was ready to sign for the same amount again when it was hit with the price rise.

Some independents see the current dispute as the symbol of a deeper conspiracy. They believe that a cosy relationship exists between British Gas and National Power to force independent generating companies out of the market, a charge that is hotly denied by both. Nevertheless, British Gas does have its own ambitions to enter the power generation market, and recently revealed plans to build a 1,200 Megawatt gas-fired station at Avonmouth near Bristol in conjunction with Midlands Electricity. Similarly, National Power wants to get into gas exploration and production. It was awarded two exploration blocks as part of a group of common licences most recent North Sea licensing round. Some independents point to these respective ambitions as evidence of a growing strategic relationship between British Gas and National Power.

The Office of Electricity Regulation is now believed to be looking into the entire power generating issue with a view to deciding whether the large generating companies are abusing their huge market clout.

British Gas is trying to find a way out of the mess without recourse to the courts. Ofgas says it is pushing the utility to behave in a more entrepreneurial way. Mr McKinnon believes there is more gas available in the market than British Gas has so far admitted.

Indeed, British Gas is sure that it wants to be the power generators at all. "British Gas did not have to give very careful consideration before entering this market," Mr Playle said. "This is a high volume, inflexible business because it ties up gas for 15 years... so British Gas did not initially see itself as a major supplier in this market."

However, Ofgas points to the British Gas statute which requires it to respond to any reasonable request for gas as long as this is economic. If Ofgas does force British Gas to lower its prices, it will have to do so in a way that does not re-open the floodgates to huge demand and yet ensures that prices remain high enough to generate profits. This fine calculation is causing much anguish at the utility.

What the dispute certainly highlights is the government's lack of a clear energy strategy now that most main energy suppliers are in the private sector. Mr John Wakeham, energy secretary, has exerted pressure behind the scenes for companies to continue negotiating rather than resorting to litigation. But while the government is eager to see new generators competing in the electricity market, it seems reluctant to sanction gas imports from Norway which would enable them to do so.

If the row over gas prices degenerates into a generalised policy of laissez-faire, it could have the important effect of pushing the government to reconsider its laissez-faire approach to energy.

Samuel Brittan

Liberalism from first principles



In the presidential election, George Bush headed off a Democratic opponent by tarring him with the "T" word, Liberal. By this he meant that he was looking for ways of increasing government control over matters which should be left to private citizens.

In Europe, by contrast, liberalism, although often used in many conflicting senses, still retains a shade of its classical sense of a doctrine about personal freedom, which is particularly relevant to countries emerging from centrally-regulated dictatorships. Democracy in the sense of majority voting is merely a convenient decision-making device within a wider system of conventions and constraints, can itself be highly coercive.

It is therefore well worth studying a new attempt by Mr Anthony de Jasay to restate the principles of liberalism. De Jasay is dissatisfied with most modern attempts because they are too loose. Classical statements take the form that freedom is to be constrained only to protect the interest of others. But the nature of this qualifier is highly subjective; and even a strong anti-interventionist like Friedrich von Hayek finds it difficult to devise criteria which would rule out a Swedish-type welfare state in which 70 per cent of gross national product passes through government.

De Jasay, a writer, John Gray, faced with difficulties, has abandoned liberalism in favour of a non-liberalism. Where Mr Hayek finds it difficult to support, but while the government is eager to see new generators competing in the electricity market, it seems reluctant to sanction gas imports from Norway which would enable them to do so.

Mr de Jasay, however, makes a brave attempt to present liberalism as a rigorous set of deductions from principles which are either self-evident, indisputable or at least make a strong appeal to intuition. He tries to get round the point that most liberals value not only freedom but other goals, such as peace and prosperity, by switching the emphasis from freedom to individual choice, which can comprise the latter. He has six principles: the first three he calls "axioms of choice", the final three "precepts of social co-existence".

1. Individualism. Only individuals can choose for themselves, for others, or both.

2. Politics. They can choose for themselves, for others, or both.

3. Non-domination. "The point of choosing is to take the preferred alternative."

4. Contract. Promises shall be kept.

5. Priority. "First come, first served."

6. Exclusion. All property is private.

By the first axiom he means roughly what Mrs Thatcher meant in saying that there is no such thing as a society, only individuals and their families. There is nothing selfish or small-minded in basing politics on the choices of individual people, who alone can sympathise with, and help other, individual people. Where Mr Thatcher's vision fell short was that she did not see that if there was no society, there was no country or nation - notions to which she is so attached.

The second principle is a concession to the occasional need for collective coercion, which, unless it can be limited, jeopardises the other principles. The author has in previous works argued that many activities which most economists have considered to be public can be provided on a voluntary

or market basis. I suspect that the biggest weakness is in the fifth principle. This is meant to overcome the long-standing weakness of liberalism: the absence of a theory of just property rights. It is indeed more realistic than John Locke's theory about property being derived from labour or Robert Nozick's unexplained concept of just acquisition; and it sounds very robust when illustrated by the example of a 10-pound note belonging to the first person who picks it up. But it amounts to justifying any distribution of wealth which happens to exist. It is not appealing enough to provide the bar to collective redistribution which the author would like.

It is in the end impossible to judge the fruitfulness of these principles until their implications for particular instances have been elaborated. Nothing would do the author a greater injustice than to claim - as some Institute of Economic Affairs readers might - to accept his principles and then discuss mundane issues such as industrial training or trade policies in a way which completely flouts them.

Although I have learned a lot from de Jasay, I doubt whether an axiomatic approach to liberalism, or political theory in general, will work. If I wanted to explain the characteristic virtues of liberalism to someone in eastern Europe or from a Latin country I would suggest yet another new book by the Brazilian JG Merquior. This last author takes an avowedly historical approach, and sees as the common feature among many different liberal theories the recognition of the rights granted by majorities to minorities. The statement may not be rigorous, but it takes in an awful lot. Liberals are not so thick on the ground that they can afford to confine recognition to the hand of an elect.

Choice, Contrast, Consent, 1981, 1983.

A Conservative Disposition, Centre for Policy Studies, 1991.

A Restatement of Economic Liberalism, Macmillan, 1982.

Liberalism Old and New, DK Hall, Philadelphia, 1981.

LETTERS

Former Midland chief denies any bad debt provisions on arms sales or links with intelligence services

From Mr GW Taylor.
Sir, The article which the Financial Times published on July 15, "Midland operated secret defence offshoot", concerning Midland Bank and its trade finance activities was a mixture of the true, but trivial, and the misinterpreted, with a lot of complete nonsense.

I note that Midland has already responded. Nonetheless, I remain concerned at the absurdly exaggerated and misleading impression which your article gives about the group at a time when I was chief executive. I should remind you that I ceased to be group chief of Midland in September 1986 and retired and ceased to have any connection with the group in February 1987. This letter is written in my personal capacity.

The main concern of your reporters in talking to me appears to have been to find out if I remembered the names of three or four people. I should not be surprised if they should not remember the names of three or four people who may have been employed as part-time advisers to one part of the group will be obvious to those who understand how a very large multinational business works. If I remember

correctly, the group worldwide employed something like 50,000 people at that time and as many as 1,000 people were employed full-time within the Midland International Trade Services (MTIS) area. There were at least two layers of management between me as chief executive of the group and the head of MTIS. It is simply nonsense to conclude that because I did not name three or four of those who have been part-time employees some seven or eight years ago, this suggests, still less proves, a lack of management accountability.

I explained clearly to your reporters that the bad debt provisions created by MTIS in 1983 had no connection with anything that could be described as arms sales. The provisions were mainly the result of the export of trade and consumer goods such as household appliances, toys and so on to the US, the UK and Switzerland to a number of countries, particularly in Latin America which later experienced payment problems.

It is simply untrue to say that the losses in MTIS were unknown to me and the senior management of the group or that they were concealed from shareholders. The difficulties in MTIS had already been mentioned by me in the 1983 annual reports and elsewhere. You must surely agree that as a big British bank it was natural for Midland to be engaged in financing exports. I am pleased you acknowledge that as a major customer at the time, I did not ask, said that it was UK co-financed. The support received from Midland to have been helpful.

A subsidy to stop the rot

From Mr Geoff Benson.
Sir, In your July 19 leader you commented on the problems of long-term unemployment in Europe.

For many years I have been advocating the use of large, long-term labour subsidies for those whose unemployment affects most - the lower paid. Based on calculations from a simple mathematical model of the economy, I have suggested taxing the employment of capital and higher paid labour to finance these subsidies. Europe seems quite happy to continue large-scale support for food production by means of an intervention price mechanism that takes values produce off the market. This, at least, has the possible benefit of creating a store for possible future lean years. In the labour market, however, the intervention price - the dole - takes labour off the market to let it rot and fester. Wouldn't a subsidy be so much better?

More inventive

From ASI, Owensmouth.
Sir, In your article, "Call For Technology Transfer" (July 15), the DTI is said to have estimated that about 90 per cent of the world's innovations come from Japan. It would be interesting to know how it arrived at such a conclusion, bearing in mind that - according to Japan's own Department of Information and Technology - of all the more worthwhile inventions since the Second World War, 52 per cent have been British, 23 per cent American and 6 per cent Japanese. I suggest the DTI spend more time promoting British technology in order to provide the world's cash-flow as opposed to outward, as in the article referred to. However, I would not disagree with the implication that British companies in need of technology are thin.

ASI, Owensmouth, 67 Borough Heath Road, Epsom, Surrey

Role of IBM and others in the Merlin programme

From AB Cleaver.
Sir, Your article "Helicopter contract lobbying" (up) (July 16) on the Ministry of Defence's competition to find a prime contractor for the Merlin programme contains several statements which might mislead your readers.

The article implies that the company chosen as the prime contractor will assume responsibility for worldwide marketing. This is not true. The EH101 is developed and marketed by EH Industries, a company jointly owned by Westland and Agusta. It is for EH to market the EH101 not, as is suggested, for IBM, British Aerospace or GEC.

The article also speculates that the US government might seek to place restrictions on UK export sales because of prior US government funding of certain IBM software. The fact is that Merlin will use advanced software which is already under development in the UK. It is specific to Merlin and does not rely on any existing IBM software.

An insurance opportunity

From RM Bale.
Sir, Perhaps there will now be a market for the insurance of one's bank deposits. This would have two advantages: 1. The depositor would sleep at night; 2. Such an insurer would be motivated to do a better job of close contact regulation than appears to have been the case in the sad BCCI saga.

RM Bale, Roque Berg, St Clement, Jersey

THIS NOTICE DOES NOT CONSTITUTE AN OFFER FOR SALE AND THE LOAN DESCRIBED BELOW IS NOT AVAILABLE FOR PURCHASE DIRECT FROM THE BANK OF ENGLAND. OFFICIAL LISTINGS IN THE LOAN AND INTERNATIONAL STOCK EXCHANGE ARE EXPECTED TO COMMENCE ON MONDAY, 22ND JULY 1991.

PARTICULARS OF AN ISSUE OF £1,000,000,000 9 per cent CONVERSION LOAN, 2011

SCHEDULE A - PAYMENTS

Amount paid on issue £30.00 per cent
Amount payable on 19th August 1991 £32.50 per cent
Amount payable on 19th September 1991 £32.50 per cent
INTEREST PAYABLE HALF-YEARLY ON 12TH JANUARY AND 12TH JULY

This Loan is an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961, subject as regards securities payable to bearer to the provisions of Section 7 of the Trustee Act 1925. Application was made to the Council of the International Stock Exchange for the Loan to be admitted to the Official List.

- The whole of the above Loan has been issued to the Bank of England on 19th July 1991 at a price of £92.50 per cent. The amount paid on issue was £30.00 per cent, the amount payable on 19th August 1991 will be £32.50 per cent and the amount payable on 19th September 1991 will be £32.50 per cent.
- The principal of and interest on the Loan will be a charge on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom.
- The Loan will be repaid at par on 12th July 2011.
- The Loan will be issued in the form of stock which will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable, in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1963. Stock registered at the Bank of England will be for the account of members of the Central Gilt Office (CGO) Service will also be transferable, in multiples of one penny, by exempt transfer in accordance with the Stock Transfer Act 1962 and the relevant subordinate legislation. Transfers will be free of stamp duty.
- On or after 10th January 1991 stock may be exchanged for bonds to bearer which will be available in denominations of £100, £50, £25, £10, £5, £1 and £0.50 and will be free of stamp duty.
- Stock will be interchangeable with bonds without payment of any fee.
- Interest will be payable half-yearly on 12th January and 12th July. The first interest payment will be made as on 12th January 1992 at the rate of £3.6666 per £100 of the Loan. Warrants for interest on stock to be transferred by post: income tax will be deducted from payments of more than £5 per annum. Interest on bonds to bearer, less income tax, will be paid by coupon.
- Stock and bonds of this issue and the interest payable thereon will be exempt from all United Kingdom taxation, present or future, so long as it is shown that the stock or bonds are in the beneficial ownership of persons who are neither domiciled nor ordinarily resident in the United Kingdom of Great Britain and Northern Ireland.
- Further, the interest payable on stock and bonds of this issue will be exempt from United Kingdom income tax, present or future, so long as it is shown that the stock or bonds are in the beneficial ownership of persons who are not ordinarily resident in the United Kingdom of Great Britain and Northern Ireland.
- For the purposes of the preceding paragraphs, persons are not ordinarily resident in the United Kingdom if they are regarded as not ordinarily resident for the purposes of United Kingdom income tax.
- Applications for exemption from United Kingdom income tax shall, in the case of interest on stock, be made in such form as may be required by the Commissioners of Inland Revenue. Bearer bond coupons will be paid without deduction of United Kingdom income tax if accompanied by a declaration of ownership in such form as may be required by the Commissioners of Inland Revenue. The appropriate forms may be obtained from the Inspector of Foreign Dividends, Inland Revenue, Lynnwood Road, Thames Ditton, Surrey, TW7 0DP.
- These exemptions will not entitle a person to claim repayment of tax deducted from interest under the claim to such exemption is made within the time limit provided for such claims under income tax law; under the provisions of the Taxes Management Act 1970, Section 43(1), no such claim will be outside this time limit if it is made within six years from the date on which the interest is payable. In addition, these exemptions will not apply so as to exclude the interest from any computation for taxation purposes of the profits of any trade or business carried on in the United Kingdom. Moreover, the allowance of the exemptions is subject to the provisions of any law, present or future, of the United Kingdom directed to preventing avoidance of taxation by persons domiciled, resident or ordinarily resident in the United Kingdom, and, in particular, the interest will not be exempt from income tax

where, under any such provision, it falls to be treated for the purposes of the Income Tax Acts as income of any person resident or ordinarily resident in the United Kingdom.

13. Until payment in full has been made and a completed registration form submitted to the Bank of England, the interest then amounts held in the CGO Service for the account of members will be represented by letters of allotment.

14. Payment in full may be made at any time prior to 8th September 1991 but no discount will be allowed on such payment. Interest may be charged on a day-to-day basis on any overdue amount which may be accepted at a rate equal to the rate of the Inter-Bank Offered Rate for seven day deposits in sterling (LIBOR) plus 1 per cent per annum. Such rate will be determined by the Bank of England by reference to market quotations, on the date for the relevant payment, for LIBOR obtained from such sources as sources as the Bank of England shall consider appropriate. In due payment of any amount in respect of the Loan will render the allotment of such Loan liable to cancellation and any amount previously paid liable to forfeiture.

15. Letters of allotment may be split into denominations of multiples of £100 on written request to the Bank of England, New Issues, Southgate House, Southgate Street, Gloucester, GL1 1UW, not later than 5th September 1991. Such requests must be signed and must be accompanied by the letters of allotment (but a letter cannot be split if any payment is overdue).

16. Members of the CGO Service may, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO for cancellation and for the amount of the Loan comprised therein to be credited to the member's account. The member who is shown by the accounts of the CGO as being entitled to any amount of the Loan shall, to the exclusion of all persons previously entitled to such Loan and any person claiming any entitlement thereto, both be treated as entitled to such Loan as if that member were the holder of a letter of allotment and be liable for the amount of any amount due in respect of the Loan. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, amounts of the Loan credited to the member's account and to obtain a partly-paid letter of allotment comprising such Loan, and such member shall be liable for the payment of all amounts becoming due thereafter in respect of such Loan unless and until that letter of allotment is surrendered to the CGO for cancellation as aforesaid.

17. Letters of allotment must be surrendered for registration, accompanied by a completed registration form, when the final instalment is paid, unless payment in full has been made before the due date, in which case they must be surrendered for registration not later than 5th September 1991; registration of amounts of the Loan held for the account of members of the CGO Service will be effected under separate arrangements.

18. Until the close of business on 10th December 1991, stock issued in accordance with this notice will be known as 9 per cent Conversion Loan, 2011 "A". The interest due as on 12th January 1992 will be paid separately on holdings of the existing 9 per cent Conversion Loan, 2011 and on holdings of "A" stock registered at the close of business on 10th December 1991; consequently, interest mandates, authorities for income tax exemption and other notifications recorded in respect of holdings of existing stock will not be applied to the payment of interest due as on 12th January 1992 on holdings of "A" stock.

19. Transfers of 9 per cent Conversion Loan, 2011 "A" may be lodged at the Bank of England for registration in that form up to 8th December 1991. After that date, for purposes of certification, the "A" stock will not be distinguished from the existing 9 per cent Conversion Loan, 2011. From the opening of business on 11th December 1991, the "A" stock will be amalgamated on the register with the existing stock. CGO account balances will have been amalgamated from the opening of business on 9th December 1991.

20. Copies of this notice may be obtained by post from the Bank of England, New Issues, Southgate House, Southgate Street, Gloucester, GL1 1UW; at the Central Gilt Office, Bank of England, 1 Bank Buildings, Princes Street, London, EC2R 8EL or at any of the Branches or Agencies of the Bank of England; at the Bank of Ireland, Moynihan Buildings, 1st Floor, 20 Colander Street, Belfast, BT1 5BN; or at any office of The International Stock Exchange in the United Kingdom.

Government Statement
The statement issued by Her Majesty's Treasury on 29th May 1985 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents (including the Bank of England) should be asked to make any announcement, even where they may specifically affect the terms on which the Loan is issued or under which, the Loan is issued or sold by or on behalf of the Government or the Bank; that no responsibility can therefore be accepted for any omission to make such announcement; and that such omission shall neither render any transaction liable to be set aside nor give rise to any claim for compensation.

BANK OF ENGLAND
19th July 1991

Moves to fend off Japanese will leave thousands unemployed EC car chief warns of huge job losses

By John Griffiths

THE EUROPEAN Community is facing the loss of "hundreds of thousands" of jobs through European motor industry restructuring to fend off the Japanese, according to Mr Raymond Levy, president of the European car industry lobby group Aeca and chairman of Renault, the French state-owned car company.

While the industry has warned in the past of "tens of thousands" of job losses, this is the first time the full scale of feared redundancies has been highlighted by the Aeca.

Mr Levy's warning is coupled with an indirect indication that France may not tolerate a car market share for the Japanese of more than 4-5 per cent during a transitional period towards a fully open EC market in 1993.

His remarks are timed to influence the final stages of negotiations between the EC and Japan on the post-1992 regime for Japanese sales in the EC. These are expected to take place over the next few weeks.

Hopes that the transitional arrangements might have been agreed in time for them to be

embraced by the weekend's joint EC-Japan declaration, pledging to place relations on a more elevated level, have been unrealised as a result of continuing discussion on the issue among EC partners.

In warning of the scale of job losses, Mr Levy insisted the Aeca had been "misunderstood" about reports that the industry was seeking subsidies for restructuring. "I did not say the companies should be subsidised to facilitate restructuring. What I did say was that the industry needs restructuring and that this employment problem, and that these should be taken care of by government or EC."

The Aeca which, says Mr Levy, fully accepts that the EC market should be open to unrestricted Japanese competition after 1993, is preparing a report for the EC Commission giving firm estimates of job cuts facing the industry. This is due to be delivered in about two months.

Ironically, the stress on putting on the social burden of restructuring in the industry, while contrasting it with the perceived lack of such burdens in the Japanese industry, has been highlighted by an outburst by Mrs Edith Cresson,

France's prime minister, describing the Japanese as "ants" living in "inhuman conditions."

According to the Commission's recently agreed bargaining position with Tokyo, Japanese cars would be allowed up to 15 per cent of the overall EC market after 1993. They would then have free access from 1998 or 1999.

However, says Mr Levy, each national market should have its own limits. "Each should be limited to what it can swallow safely."

The Commission is still assessing this issue, with little sympathy for the Aeca. However, Mr Levy insists, "sales penetration in Italy and France has to be established in relation to what it is now less than 1 per cent of new car sales are imports from Japan. If we have in eight years the situation where Japan has 10 per cent of the market - that is too much. We would find 4-5 per cent more acceptable."

Mr Levy acknowledges that such a stance puts Aeca manufacturers on a potential collision course with the UK.

Mr Peter Lilley, UK industry secretary, concluded a meeting with Mr Frans Andriessen, EC



Raymond Levy: industry needs restructuring

Commission relations commissioner, at the end of last week, claiming the UK now has the support of all three commissioners involved in the dispute - the others are Sir Leon Brittan and Mr Martin Bangemann - in ensuring the transitional arrangements provide for unrestricted access of EC-built Japanese cars to all EC markets.

However, the Aeca and Mr Levy want them included in the overall transitional limits

on Japanese penetration.

Mr Levy insists "we recognise that Japanese manufacturers have the freedom to set up transplants. But they know that we won't accept targeting. And if Mr Lilley means that he wants such companies of Japanese origin to target the French or Italian market to the extent that they want to disrupt it, then there is a big problem... British interests are not the only ones to be taken into account."

Inside information for outsiders

Are we making too much of the BCCI affair? Yes, I'm afraid so. It's all too tempting. The details which are being leaked are juicy. Commentators can indulge in an orgy of hindsight. But outsiders have a different point of view. Most of them have never heard of BCCI, so far, they have noticed only a lot of arcane noise, and a distinctly nasty smell. They are puzzled, and probably rather bored, but the bad news for the City, as the Lord Mayor has pointed out, is that the smell is going to get thicker and nastier.

Even if the official inquiry clears everyone concerned in the actual bank shutdown, there will no doubt be litigation to follow; and even if this causes no casualties, questions will remain about the City's relation to its clients.

Take, for a start, the matter of information. As every television viewer has heard by now, "everyone" in the City has known for years that there was something fishy about BCCI. But how about those outside the City? (There are in fact ways of finding out, as we will see; but that is the kind of thing that outsiders don't know.) Why did the Bank of England "authorise" a bank it was actively investigating? (There are reasons, but they are far too technical for the innocent to understand.)

And if it is conceded that much City information really is so specialist for the layman, what about those who placed their funds through money brokers, who are insiders by any definition? Why weren't they warned, as those who invested in US junk bonds were? (The brokers seem to imagine at the moment that if they keep quiet enough, everyone will forget about them. No such luck.) The only clear general impression is that the protection provided for investors and depositors is inadequate or worse.

The truth does not remove this suspicion. When I have explained to puzzled friends that, yes, they are protected as to 70 per cent of their deposits, up to £20,000, but on their own after that, they are simply horrified.

If you tell them that to these "big boys" protection is not involved, they simply get angry as well as frightened. They are frightened, and this could easily spread beyond the foreign banks and small banks which are already losing deposits. Some friends have asked me whether they are safe in large clearing banks and build-



By Anthony Harris

ing societies. If you explain that they are, because of systemic risk, you have a lot of subsequent explaining to do. Once they grasp the idea of "too big to fail" they simply suspect that the City's supervisors and self-regulators look after themselves and the system carefully, but only accidentally look after their customers.

Removing these fears will involve much more than clearing up BCCI. The whole thinking behind the financial reforms of the last

The "transparency" so prized by regulators and commentators is not much use if it looks to the innocent like a hall of mirrors

few years, which was supposed to open the markets, needs to be reviewed. The structure of banking supervision seems at the moment to be composed largely of loopholes. And we need to look at all the markets through the eyes of the innocent. The "transparency" so prized by regulators and commentators is not much use if it looks to the innocent like a hall of mirrors. Professional advisers don't look much help, either.

Lay investors and depositors need boundaries, or at least signposts. And they need information which does not need to be translated by professional advisers. The old boundaries, which defined trust securities rather restrictively, and until recently limited the right to call yourself a bank, lessened the need for information, but they can hardly be restored in a single European market with no exchange controls. How-

ever, the US has managed to provide two very reassuring safeguards in a genuinely free market: effective deposit insurance and simple, reliable credit ratings which are in the public domain.

US deposit insurance looks like a disaster at the moment, especially in the savings and loan field - a living illustration of moral hazard. But there is no need to imitate the excessive coverage or the sloppy supervision which have made it so. On the contrary, it will be essential to install trustworthy coverage if the single European financial market is ever to be much more than a slogan; and that suggests that insurance must be a European scale.

The would-be regulators in Washington have already suggested most of the alterations required to make the US system sound. The most important are: something less than 100 per cent coverage; a limit on the total coverage offered to individual depositors; and a limit on insurance charges to risk. Anyone designing a European system should have a long consultation with Mr William Seidman, the formidable head of the Federal Reserve Corporation (a formidable list he has resisted White House attempt to replace him for years).

Credit rating is already available on this side of the ocean, but with three severe handicaps. Its coverage is very patchy; it is expensive if you want more than the bare AAA (or forbidding BCC); and few people seem to know that it exists. For their information, the main American rating agencies make their lists available free, though there is a charge for detailed reports; and our own Association of British Publishers, at quite a substantial price, has a list of all the main ratings, world-wide.

The coverage in Europe will become adequate just as soon as the European market follows the US example, and demand it for the commercial paper and "investment grade" bond markets. This will also have the useful result of cutting the cost to information users. European companies will pay to have themselves rated, and European companies will wish to tap the US markets - already do.

Time companies are the beginning of a self-selected elite of banks and public corporations. It should grow; open markets are desirable, but nobody says they had to be classless.

UN to debate lifting Iraqi oil sales embargo

By Lionel Barber in Washington

SENIOR UN representatives are to meet today to discuss whether the embargo on Iraqi oil sales should be suspended temporarily to enable the country to finance food and medicine imports.

The UN sanctions committee is under some pressure to offer a measure of humanitarian relief to the Iraqi people, who have endured a trade embargo for almost 12 months since the invasion of Kuwait.

But the proceeds from any oil sales, which will be under UN control, will also be used to bolster UN efforts to track down Iraq's nuclear facilities and strengthen the UN presence watching over Kuwaiti refugees in northern Iraq, UN officials said.

This week, the committee

wants to reach agreement on a formula known as "100 per cent capture", under which the UN would have total control over the proceeds of the \$1bn oil sale.

Since the end of the Gulf war, Iraq has repeatedly pressed the sanctions committee for permission to sell \$1bn of oil.

Led by hardliners such as the US and Britain, the committee has refused on the grounds that President Saddam Hussein would divert the money for his own use.

The latest skirmishes between the Iraqi army and Kurdish rebels have cast a shadow over the debate, but the Bush administration has avoided any suggestion that it intends to take military action

in response to Iraq's move.

US officials note that last week's clashes near Erbil and Sulaimaniya took place outside the allied security zone for the Kurds, and did not involve the use of fixed wing Iraqi aircraft or helicopters in direct violation of the UN terms. Reports of casualties vary, though more than 100 people may have been killed or wounded.

The US, Britain, and France, all members of the UN Security Council, appear united in seeking to maximize pressure on Mr Saddam by enforcing the UN ceasefire terms to the letter - to the point where he appears weak in the eyes of his own military and people.

A fourth UN inspection team is scheduled to leave for Iraq

this week to examine further suspected nuclear sites and demand a full accounting of Iraq's chemical, biological and nuclear weapons programmes.

US officials are preparing a fresh Security Council resolution to incorporate the International Atomic Energy Agency's formal condemnation of Iraq for violating its agreement to submit all its nuclear research facilities to international inspection.

Last week's IAEA action marked the first time a country party to the Non-Proliferation Treaty had been cited for concealing efforts to develop nuclear weapons.

Washington remains deeply sceptical of Iraq's pledges to comply with the UN - a mood

reinforced by Iraq's confirmation that it sent troops to the southern marshlands.

The confirmation was coupled with a denial that it intended to attack Shia Moslem refugees.

The Iraqi ambassador appeared in a letter to Sadruddin Aga Khan, the special UN envoy in the Gulf.

Prince Sadruddin initially denied access to the southern marshlands while Iraqi forces were reportedly withdrawing.

Several days later, UN representatives were asked to ignore this contravened UN resolution and withdraw with UN relief efforts. Mr John Bolton, assistant secretary for international organisation affairs, told Congress last week.

UN says companies fuel world growth

By William DuBois in Geneva

MULTINATIONAL companies' foreign investments have been growing three times faster than world trade since 1983 and promise to be the crucial factor fuelling world economic growth in the 1990s, according to a study by the United Nations Centre on Transnational Corporations (CTC).

The study, the first to investigate the investment relationships of the US, the European Community and Japan with each other and with the rest of the world, tracks the phenomenal growth of foreign direct investment during the 1980s. Its findings have important implications for national and international policymaking, it says.

It also weighs in the proposition that the world is splitting into three powerful investment and trading blocs.

One implication is that international transactions are becoming increasingly dominated by multinational corporations. In trade, financial flows and technology transfer are converging on the pattern of foreign direct investment, making corporate investment a principal force in structuring the world economy, Mr Peter Hansen, CTC executive director, said.

Foreign direct investment grew by 28.9 per cent a year between 1983 and 1989, culminating in 1989, when the global stock of foreign investment reached \$1,500bn. Over the same period exports increased by only 9.4 per cent a year while world gross product averaged annual growth of 1.8 per cent.

CTC data shows a remarkable acceleration in the second half of the decade when foreign investments by EC, US and Japanese companies averaged \$106bn a year compared with an annual average of \$44bn between 1980 and 1984. The 1985-89 figure excludes cross-border investments of \$20bn a year among EC member states. Japan's performance stands out. Its companies increased their foreign investments six-fold during the 1980s and are already spending more than US companies in two years between March, 1988 and March, 1990. Japanese investment flows to the EC were 13 per cent higher than their total transfers over the previous 36 years combined; to the US they were 8 per cent higher.

The global stock of Japanese

investment could reach 10 per cent of the US in five to 10 years, CTC estimates. EC companies have already caught up with the Americans. The US role has changed dramatically; it is now the biggest recipient of foreign investment, absorbing nearly half of international investment annually since 1983.

Multinationals' investments are concentrated within the big triad - US, EC, Japan - which accounted for more than 80 per cent of the capital flows during the 1980s.

The share of total investment going to developing countries tumbled from 11 per cent in the first half of the 1980s to 18 per cent in the second half. Moreover, the Third World share was concentrated in 10 countries.

Major pressed to testify

Continued from Page 1

since would be and when it would begin and conclude its work.

He said the investigation should be public with ministers' actions at every stage being fully explained.

"The government fails to do this. It will only fuel the suspicion that the inquiry was set up not to get to the bottom of the scandal but to deflect attention from the increasing embarrassment it was causing to ministers," Mr Hattersley said.

It was "intolerable," he added, that officials had been blamed for mistakes in what was a clear effort to get ministers "off the hook."

Today the government will again come under pressure because time has been allocated in the House of Commons to debate the BCCI case. Mr Keith Vaz, the Labour MP heading the all-party depositors' support committee, will argue that Mr Major must have been aware of allegations of a BCCI link to terrorists through his position as head of Britain's security services.

Tomorrow, Mr Robin Leigh-Pemberton, the governor of the Bank of England, will face tough questioning from the powerful all-party Treasury and Civil Service Committee as to why action was not taken on the BCCI affair earlier.

Treasury officials have been working through the weekend to prepare the terms of an inquiry and to seek a suitable chairman. Labour is arguing that whoever is chosen must be fully independent of the government and the City of London.

Yeltsin bans neo-Bolshevik cells

Continued from Page 1

in Leningrad, set up a neo-Bolshevik platform which is determined to rejuvenate the party along Stalinist lines.

At the other end of the spectrum, Mr Alexander Rutskol, the Russian vice-president, has already decided to create a new breakaway party called Democratic Communists of Russia next month.

This will apparently affiliate itself to the Democratic Reform Movement.

The 18.5m strong Communist party has 2.4m members last year - a vivid illustration of its loss of popularity.

A split has threatened for years, but has far failed to materialise.

Cautious hope on UK economy

By Alan Pike in London

FLICKERING SIGNS that the recession in the UK economy may be slowing appear in two surveys published today.

A survey by the Distribution of British Industry and the Financial Times of the distributive trades shows that there was no further worsening in retail volumes between May and June, while wholesale sales last month fell at its slowest since this year.

A separate survey, by the London Chamber of Commerce, points to the first slowing of economic decline in the capital's service sector since recession began apparent in mid-1990.

Both surveys show that industry is in difficult conditions to continue to some

time, and the London chamber the interpreted the results with caution. Mr Jacqui Chinane, the London chamber's chief economist, said its survey findings were the first tentative indications that the recession was starting to bottom out. "This will not have a significant impact on employment growth in the capital until 1992."

Mr Nigel Whittaker, chairman of the CBI's distributive trades panel, said that with unemployment still rising sharply it "could well be some time before consumer confidence is restored" in spite of recent interest rate cuts.

The CBI survey shows that retailers expect a moderate pick-up in sales this month - but it also points out that

growth in sales, anticipated since March, had not been fulfilled. The made retailers "significantly less optimistic about the nature of the forthcoming improvement." The unfulfilled expectations had led to a further build-up in stocks, which were already well above expected sales.

Retail volumes in wholesaling fell again in June but the annual rate since the start of last year. But this month are expected to remain well below the levels of a year ago.

The London chamber's evidence of some slowing in decline in the service sector does not extend to the capital's manufacturing companies, however.

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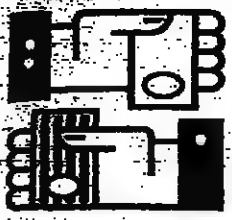
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INTERNATIONAL CAPITAL MARKETS

SECTION III

Monday July 22 1991



A huge drop in the flow of Japanese capital means that hungry companies and nations must be

weaned off Tokyo's money — at a time when savings around the world are in short supply. Financial institutions face a new round of changes. Richard Waters reports

Reforms are long overdue

ITS DEMISE was as sudden as its emergence. The flow of Japanese capital, which had driven international financial markets for much of the 1980s, was largely turned off last year. After the years of plenty, capital markets had entered the new decade with a bump.

The scale of the turnaround has been significant. Investments in foreign bonds and equities by the Japanese fell to just \$40bn in 1990, from \$118bn the year before.

At the same time, Japanese banks' share of new international bank lending (in dollar terms) dropped from 36 per cent to 19 per cent.

Leaving aside the effects of exchange rates, new lending by Japanese banks was only a third its level of the previous year.

Two factors lie behind the sudden shift. First, high Japanese interest rates made US Treasury bonds more attractive to Japanese investors.

Second, the reverberations of the 1989 Tokyo stock market fall — and its effect on the capital of Japanese banks and the

rest — are still likely to be felt for some time to come, even if Japanese share prices fall no lower.

The growing propensity of the Japanese to spend more and save less, as well as just to get older, also means that Japanese savings will become a less powerful force in the world financial markets.

Weaning capital-hungry nations (and companies) of Japanese money will not be easy — particularly at a time when savings around the world are in short supply.

For 30 years, savings rates have fallen in most developed countries.

The British and Americans are famous for their inability to save. In the UK during the 1980s, net savings amounted to 6.5 per cent of national income, half the proportion of the 1960s. In the US, the fall was steeper, from 11 per cent in the 1960s to just 4 per cent.

This trend was echoed elsewhere in different degrees. The Germans, who put aside 20 per cent of their income during the 1960s, managed to save only 11.5 per cent during the 1980s.

The Japanese savings rate fell from 25.2 per cent in 1969 to 20.9 per cent over the same period.

The demand for capital,

meanwhile, is set to increase. New investment in Eastern Europe, the rebuilding of Kuwait, the continuing needs of developing countries, and investment by companies as the US and UK come out of recession — all point to a strong demand for capital in the medium term.

One other factor has made investment capital more difficult to come by. Banks around the world, but particularly in the US, are smarting from the knock they have taken on real estate lending and highly geared transactions.

At the same time, they are working towards the full implementation by 1993 of the minimum capital adequacy standards laid down by the grouping of central bankers meeting under the auspices of the Bank for International Settlements in Basle.

The result: claims of a "credit crunch" as any but top-grade borrowers find it increasingly difficult to raise money

from their bankers. In the longer term, the capital adequacy rules are unlikely to affect the supply of good credit.

As the BIS says in its latest annual report last month: "There may indeed now be a greater awareness of the capital ratio implications of portfolio decisions, but that is precisely what was needed."

It could lead to longer-term problems of credit availability only if circumstances were to deny a large number of banks access to additional capital, which is only conceivable if bank performance remains under severe pressure over a prolonged period.

Statements, however, will give little comfort to bank customers which need credit now if they are to have any kind of long term future to look forward to.

As implied in the BIS's report, the financial industry itself is set for a prolonged period of consolidation. During

the 1980s, deregulation and the ready availability of credit led to a drive by financial intermediaries for growth and share. Now, consolidation has replaced profitability and consolidation.

Profitability in both the banking and securities industries is in serious need of repair.

The return on assets of US banks in 1990, for example, halved to 0.78 per cent (excluding the effects of provisions against bad loans). Japan's city banks, meanwhile, experienced a decline from 0.82 per cent to 0.58 per cent.

Two months ago, Mr Gerald Corrigan, president of the Federal Reserve Bank of New York, told the US senate committee on banking, housing and urban affairs: "Whether we like it or not, we are going to see an important degree of consolidation in the US banking and financial system. That result, as I am prone to say, is already baked in the cake."

Several weeks later, the biggest planned banking merger in recent US history was announced: a combination of Chemical Bank and Manufacturers Hanover to create the country's second largest banking group.

In Japan, such mergers have been underway for longer, since the creation of Dai-ichi Kangyo Bank, the country's largest.

In the securities industry, the damage to recent profits has been greater. Japan's big four brokers suffered falls in pre-tax profits last year ranging from 62 per cent (Nippon) to 72 per cent (Nikko).

New York Stock Exchange members slipped to a combined \$128m loss, their worst performance since 1973 and members of the London Stock Exchange sustained a combined loss of \$36m.

To quote Mr Corrigan, commenting on the US: "Prompt and comprehensive reform of the banking and financial system is long overdue."

drawals by securities houses suggests that the market will follow.

As they emerge from the deregulation and excesses of the 1980s, meanwhile, many financial institutions can look forward (if that is the right phrase) to a new round of change.

In both the US and Japan, long-awaited initiatives have been launched which could lead to the ending of divisions between the banking and securities industries.

In both countries, commercial banks have been allowed progressively into the securities business, through the establishment of full-service securities subsidiaries abroad and the admission to restricted classes of securities business at home.

The final step will be the biggest: allowing commercial banks into the underwriting and brokering of domestic issues — although even here, the barriers have started to come down.

Neither country looks likely to reform rapidly, despite the pleas of reformers. Mr Corrigan of the Fed has argued that the future competitiveness of the US banking and financial system depends on "the necessary process of consolidation, cost reduction, and diversification."

The recent financial scandals which have afflicted Japan's leading stockbroking firms add point to the need for deep-seated reform of the country's financial system. The display of public remorse that accompanied the admitted links with gangsters and the compensating of favoured clients for stock losses suggested that the Japanese brokers were keen to change their ways.

It remains to be seen whether anything has changed — or whether it will take more profound structural developments in Japan, such as the ending of minimum commissions and the development of a strong, independent fund management industry, to bring about lasting change.

To quote Mr Corrigan, commenting on the US: "Prompt and comprehensive reform of the banking and financial system is long overdue."

IN THIS SURVEY

Government bonds: International investors have benefited from developments in the global markets: deregulation has opened fresh arenas and bondholders have found there is even a silver lining to a recession. Page 2

New technology: The move towards electronic trading places, the trading floor — spiritual home of the capital market — may not outlive the decade. Page 2

International markets: Companies worldwide have turned to the equity markets again to raise new capital as global financial markets regained some stability after the Gulf war. Page 2

Derivatives: As derivatives have become more common, competition among the derivatives traders has grown. The competition has spawned co-operative alliances. Page 3

Regulation: Everyone has a role to play in greater international coordination to guard against a systemic collapse in securities markets. But finding an international framework is not easy. Page 4

Securitisation: European securitisation is a market much tipped for growth, but the surge of activity predicted by proponents of the market has yet to materialise. Page 4

Emerging markets: While the developed world has many emerging markets, many emerging markets are forging alliances. Page 5

Production: The production of the survey is by Sanders.



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INTERNATIONAL CAPITAL MARKETS 2

Richard Waters looks at the implications of new technology

Farewell to the trading floor as markets plan automation

INTERNATIONAL markets are disembodied markets. The result, as capital has become more international is a move towards a market to bring together providers and users of investment money. The spiritual home of the capital markets - the trading floor - may not outlive the decade.

On both sides of the Atlantic, market automation is being planned on a large scale. It is both defensive and aggressive. Old trading practices, subjected to competition for the first time, are being

Europe already has an international equity marketplace. Ironically, it is among the most low-tech of all capital markets

hailed.

New opportunities, as companies raise money internationally (and investors invest it), are being exploited.

Europe already has an international equity marketplace. Ironically, it is among the low-tech of all capital markets.

The UK's telephone-based share market, supported by the Seag International price display system, traded \$147bn of foreign equities last year, up from \$85bn the year before and \$40bn in 1988. These figures exaggerate the real growth rate: market users did not have to report trades to the London Stock Exchange until two years ago. About two thirds of the turnover is related to European stocks.

Seag International may have attracted business, but it is not the final word in cross-border, automated dealing.

The system, launched on a shoestring budget six years ago, needs a complete revamp. It also needs to offer its users more than simply a view of quoted prices of other market users - for example trade confirmation and links into cross-border settlement.

If Seag International has

offered Europe a vision of the future shape of the cross-border equity markets, then continental Europe has seemed very slow to pick up on the idea.

The progress towards a single monetary union, and the abolition of trading and other barriers within the EC, suggests that equity investors will come to view the Community as a single investment market. National bourses

so failed to agree on a single trading infrastructure to support this market. In part, this is because the idea is before its time. Market users are not yet demanding a better international marketplace.

Some sophisticated fund managers and brokers actually prefer fragmented, inefficient markets: it gives them more of a chance to make a living, using their skills to pick out the investment and arbitrage opportunities others miss.

As long as they can pass on the extra costs of doing business internationally through specific charges to their customers (as many fund managers do), there is little pressure on them to demand a better market infrastructure.

Another powerful force against co-operation between national markets has been the

The US faces similar upheaval to Europe as its stock markets take on domestic and international competition

competing ambitions of different European financial centres. For 18 months, talk of co-operation veiled only thinly the competition that has really been driving developments.

When joint venture talks between the national bourses were put back to square one this summer, it was no surprise to find national stock market initiatives emerging rapidly to fill the vacuum. The likely result: trading floors, where they still exist, will be superseded by electronic

marketplaces.

Within weeks, the Frankfurt Exchange is bringing together the federal German exchanges under a national bourse, with a new infrastructure to support the market.

In Paris, French market professionals have been pressing for an overhaul of trading practices as their bourse competes internationally.

And in London, a strategic rethink of the national market is under completion.

The New York Stock Exchange and American Stock Exchange have moved towards opening for longer hours

Grand talk of international co-operation and harmony is unlikely to recur for some time.

If the development of a pan-European market infrastructure has come to nothing, then the same is true of a plan to link the trading markets of Europe and the US, courtesy of the London Stock Exchange and the National Association of Securities Dealers (NASD).

The NASD's quote-driven market, Nasdaq, was the model for London's Seag system, and both are now in the process of rebuilding. However, the

co-operation to develop a common technological base - perhaps leading to a joint international equity market - fell through this year.

The US has similar upheaval to Europe as its stock markets take on the challenge of competition, both domestic and international. The NASD is being brought into line.

In the short-term, the trading day is being extended - electronically - by floor-based exchanges which fear they are losing ground to competing electronic markets.

Both the New York Stock Exchange and American Stock Exchange have moved towards opening earlier in the day and

closing later. The extra business they hope to win will not be channelled through specialists, the people who oil the wheels of the floor-based trading mechanisms, but will be managed electronically.

In the longer term, both markets - and the NASD - plan to open throughout the European trading day. Full-scale, 24-hour trading without the use of market floors is on the horizon. If these initiatives are a success - and offer cheap, efficient dealing for investors - what future can there be for the trading floors during the US trading day?

The increased competition between equity markets is mirrored in derivative markets. The result, predictably, has been the same: a plethora of grand plans for 24-hour electronic trading systems. Many may never be built, or will fail to generate enough business to justify their investment. But the pace of development seems unstoppable.

It is too early to say whether these developments will work to the advantage of market users. To the extent that they create new opportunities for raising money or investing it more effectively, they will be welcome. But they also present new problems for regulators which are a long way from being solved.

For a start, fans of floor-based markets complain, trading floors provide the best possible price-setting mechanisms, which cannot be replicated electronically.

That may have been true as long as trading floors remained the centre of trading activity, helping to concentrate orders and so achieve the best prices. But with an increasing number of trades done off-exchange, the argument for trading floors is weakened.

A second (and more telling) complaint is that the multiplication of electronic trading systems, and the lack of transparency in many markets, makes it difficult to ensure that investors get the best deal - particularly small investors. Regulators are only beginning to grapple with this problem.



Traders at the Tokyo stock exchange: international investors have a growing number of government bond markets

GOVERNMENT BOND MARKETS

International investors find a silver lining

INTERNATIONAL investors have been looking for a silver lining in the global government bond markets for two reasons. First, the

desire for deregulation has opened up the globe, international investors have found it easier to invest in a growing number of government bond markets.

Secondly, bondholders recognise that there is a silver lining to a recession as interest rates are in order to stimulate the economy. Bond prices rise as interest rates fall, thus providing investors with capital gains.

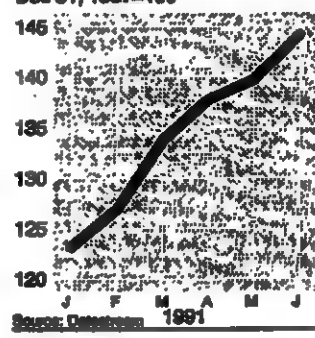
After Iraq's invasion of Kuwait last August, the sharp rise in the oil price prompted fears that inflation in the western economies would rise. Bond prices rose and long-term yields increased by between 50 and 150 basis points for the main bond markets.

However, the fears proved short-lived. "Interest rates remained stable during the fourth quarter in Germany and Switzerland, eased in Belgium and France, and fell sharply in the US, Japan and UK," says the Bank for International Settlements in its 61st annual report.

The fall in interest rates continued in the first quarter of this year and many of the leading industrialised countries have emphasised the need to lower interest rates further.

However, Germany remains the odd man out. When representatives of the Group of Seven leading industrialised countries met in Washington in April, the US put considerable pressure on Germany to

J P Morgan Government Bond Index
Dec 31, 1987-100



cut interest rates as soon as possible. Unfortunately, rising inflation in Germany has led to concern that the Bundesbank may be forced to raise interest rates, or at least to hold interest rates at a high level until inflation starts to fall.

Germany aside, other members of the Group of Seven main industrial countries emphasised the need to lower real interest rates and promote world growth at the Washington meeting and this trend seems likely to continue, albeit at a slower rate.

Even Japan, which has held interest rates at historically high levels in order to curb inflation, cut the Official Discount Rate from 6 per cent to 5.5 per cent at the beginning of July.

The fall in interest rates over the past nine to 12 months has led to a surge in certain bond markets, providing international investors with capital gains on their bond portfolios. Today, those bond portfolios

likely consist of a far more government market than ever opened up and courted foreign buyers.

For example, both Spain and Italy deliberately increased their appeal to foreign buyers by extending their debt maturity profiles and easing procedures for foreigners to reclaim withholding tax on government bonds.

These important changes: foreign investors like to be able to invest in long-term government bonds and to withhold tax on interest. In many cases they had been deterred from participating in the Spanish and Italian bond markets because of the rules governing the reimbursement of withholding tax on non-resident investors were complicated and lengthy.

Investors have been attracted to both the Italian and Spanish bond markets in the past nine to 12 months because of their high yields. Yields have fallen as interest rates have come down, but are expected to fall further.

Many international investors have been piling into the high-yielding European bond markets because they expect to see the convergence of interest rates in Europe for those currencies which are members of the Exchange Rate Mechanism of the European Monetary System.

In the long term, monetary union within Europe is expected to force bond yields towards parity with Germany, the mainstay of the European monetary system.

The attraction of investing in a currency which is in the exchange rate mechanism of the EMS is that the exchange rate risk for a European investor is greatly reduced, while the investor can still expect to see bond yields fall and make a capital gain on the investment.

However, the convergence argument has its problems - short-term movements in the opposite direction do occur, as was seen recently in France. There, worries about the appointment of Mrs Edith Cresson as prime minister unsettled the bond market and led to a sharp rise in French government bond yields.

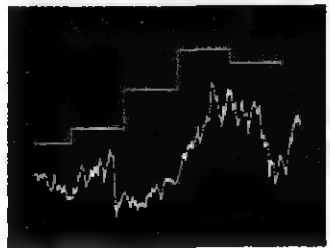
Investors have been attracted to both the Italian and Spanish bond markets

As more and more government bond markets have opened up to foreign investors, the demand for detailed research has increased: now investors as diverse as Japanese bond fund managers and European pension fund managers want research on markets including Spain, Italy, Scandinavia, Portugal, Belgium and even such underdeveloped markets as Greece.

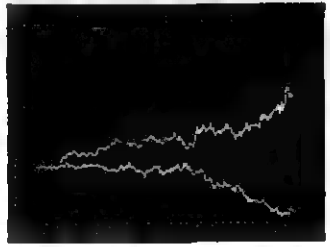
With these second-tier countries, investors try to take advantage of the market's inefficiency when it comes to taking economic and financial data into account. The hunt for high-yielding markets continues.

Sara Webb

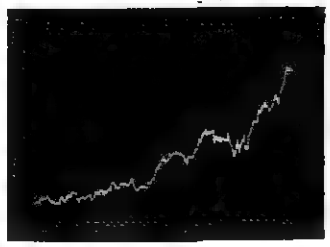
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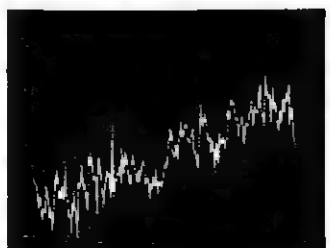
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Tracy Corrigan examines the growth of the Ecu bond market

European governments help transformation

THE Ecu bond market is a small retail market, driven by swap opportunities, to a widely-traded institutional market which may be set to become the largest European debt market later this decade.

In the past 10 years, the outstanding amount of Ecu bonds has grown from Ecu250m to Ecu700m, according to JP Morgan.

Secondary market turnover through the European clearing houses (ECL) and (ECL) reached nearly Ecu100bn in March. In the first half of this year, the volume of new issues in the sector rose to more than \$21bn equivalent - more than double the volume during the first half of last year - to become the second most active currency sector in the Eurobond market.

European governments, keen to demonstrate their political commitment to the currency, have been a catalyst for the market's transformation.

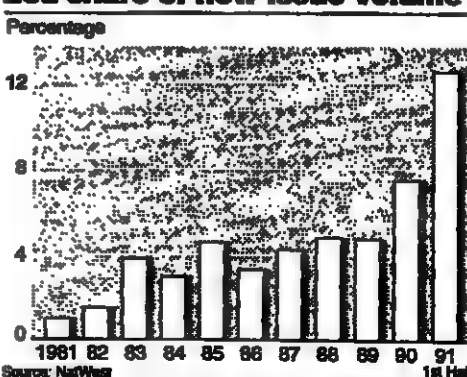
The UK government made a successful debut issue in February, France, Italy, Belgium, Denmark, Finland, Norway, Sweden, Spain, Greece, and supranational institutions such as the European Community and the European Investment Bank, have all tapped the Ecu bond market.

Many deals were not swapped, as swap market rates were not favourable, and most issuers are borrowing in Ecu more for political than practical reasons.

In the past, most borrowers had no requirement for Ecu funds, but they were able to swap Ecu funding into another currency at attractive rates - often through swaps generated by the Italian government's domestic Ecu issuance.

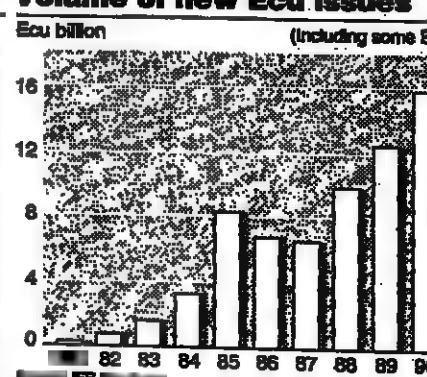
Such sovereign and supranational borrowers command a broader audience for their transactions because they are strong credits and issue in large volumes. Central banks

Ecu share of new issue volume



Source: NatWest

Volume of new Ecu issues



Source: NatWest

have become important holders of Ecu paper.

But the growth of the market has been outstripped by the eagerness of banks to take a share of the action: the sector is already overbooked. The Association of International Bond Dealers says the number of reporting dealers in the Ecu market has grown from 11 a year ago to 36 currently.

This rush for business may appear surprising, considering the widespread awareness that profitability will be hard to achieve. But many firms view the market as one they cannot afford not to have a presence, because of the economic and political significance if European monetary union goes ahead.

Bankers say that to gain a substantial presence at the stage of the market's development would require a very big commitment. But several of the names only about 15 houses are consistently active, with the UK and Japan on the sidelines. The new issues market is dominated by fewer than 10 houses.

These houses may be able to find some profitable niche business. For example, most Japanese houses appear to be concentrating on distribution of Ecu products in the Far East. But dealers say the market

the Japanese houses which rushed to seize a piece of the action are now marking time.

Nevertheless, liquidity has advanced dramatically and benchmark issues for the UK, the EIB and Italy, as well as the French government's Ecu Obligations Assimilables du Trésor (OATs) are extremely liquid, and can be used for "repos" (repurchase agreements, used for short-term borrowing and lending to cover positions).

Such issues trade on a 10-basis point spread between bid and offer prices in a deal such as the UK's Ecu2.5bn issue, trades of Ecu25m can be conducted at a 5-basis point spread, dealers said.

But the market has been relatively quiet in recent weeks as the Ecu bond market looks quite expensive, in spread terms, against the French and German bond markets.

The market also appears costly against the synthetic yield curve - calculated by studying the yields of component currency bond markets. Dealers can create exposure to the Ecu synthetically, by buying component markets.

Ecu bond futures contracts are now traded on two European exchanges; the Matif in Paris and Life in London. The Matif gained a competitive advantage by launching its

contract at the end of last year, ahead of Life's contract which started in March. The Matif traded an average of 2,700 contracts daily in June, compared with 400 contracts on Life (but the Life contracts are twice as large).

The growth of derivative products in Ecu has helped boost liquidity providing sophisticated tools in a market which has historically been difficult to hedge.

Life also has a three-month Ecu contract which traded an average 712 contracts daily in June. In the over-the-counter market, there are forward rate agreements in Ecu.

Activity in Ecu money markets has expanded substantially in the past year. Interbank deposits ranging from overnight to 12-months, and CD rates are quoted by big banks, and the UK and Italian governments issue T-bills.

Paribas and JP Morgan each have an index of liquid Ecu bond issues which portfolio managers can use to measure the performance of the market, and also as the basis for index warrants and other products.

The formidable growth of the Ecu bond market has prompted many fund managers to hold increasing portions of their portfolios in Ecu, so the need for tools to measure their performance is increasing.

INTERNATIONAL CAPITAL MARKETS

There are reasonable grounds for optimism among intermediaries, writes Simon London

Eurobond market of feasts and famines

FIRMS active in the Eurobond market continue to operate in a market characterised by feast and famine. Periods of intense new issue activity are still interspersed with periods when few bond syndicates are covering even their fixed costs.

The longest recent period of famine came ahead of the Gulf conflict, which caused institutional investment decisions to be postponed. Yet despite this period of paralysis, the market has not collapsed. It has been able to absorb the supply of new paper and demand from investors both began to recover.

Since the start of 1990, the volume of new issues grew 50 per cent, from just under \$50bn in the first six months of 1990 to \$121bn in the first half of this year.

In addition, the Eurobond

industry has achieved structural improvements which leave it better positioned to benefit when new issue activity is strong.

There has been a concerted and co-ordinated effort to restore commissions, through the use of the fixed-price re-offer mechanism. The diminishing number of players in the

primary market has partly relieved chronic overcapacity. However, many of the smaller firms see hidden dangers in the process which has restored intermediaries' profit margins. One of the most common themes around Eurobond houses is that power is concentrated in the hands of a few firms.

One view is that each currency sector of the market is

the subject of "cartelisation" by the big players, which is squeezing out smaller firms.

There are informal agreements among the main players in the dollar, Ecu and sterling sectors of the market as to the appropriate levels of return on new issues. Leading houses have often declined to participate in deals which were seen

to carry too thin a level of fees. In addition, the establishment of the fixed-price re-offer mechanism is often seen to favour firms with strong institutional placement power.

Equally, the top 10 firms took 55 per cent of new business in the first half of this year, against 43.5 per cent in 1990 and 49 per cent in 1989.

These figures do not take the balance of power shifted in

favour of a few big firms. However, the statistics may be skewed by the dominance of big, liquid bond issues by sovereign and supranational investors in the first three months of the year. Recently, smaller corporate borrowers have returned to the market, spreading business among more firms.

Hence, the evidence in favour of cartelisation is, as yet, inconclusive. Only time will tell whether the dominance of the big firms will be consolidated or eroded as a greater diversity of borrowers enters the market.

Even among the biggest firms, competition is intense. Nowhere is this more true than in the Ecu sector, which has continued to develop rapidly.

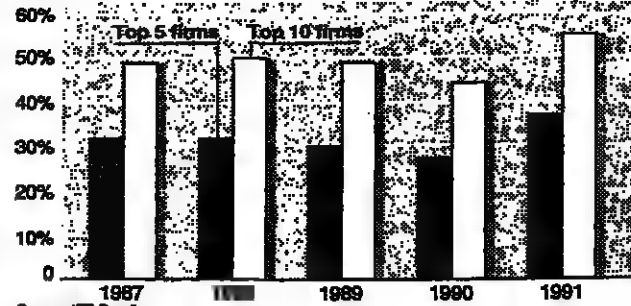
New bond issues totalled \$21bn in the first half of this year, against \$10.7bn in the same period of 1990. In the first quarter, the aspiring single European currency came close to squeezing out the dollar as the favourite of the international bond market. However, there

are now 36 firms making markets in Ecu bonds, against 24 firms a year ago.

But whether the market is suffering from creeping cartelisation or entrenched over-competition, many firms have turned in a profitable first half to the year. From April there was a notable return of companies to the international bond market as investors sought higher-yielding assets.

Eurobond market

Market share (by value)



Source: IFR Database

equity warrant issues by Japanese companies, lead managed by the big four Japanese securities firms - Nomura, Daiwa, Yamachi and Nikko. However, equity-linked business is booming with a torrent of new issues from Japanese issuers matched by some notable issues by European companies.

Deals such as a \$500m convertible issue by Hanson and a \$1bn warrant deal by Roche, the Swiss pharmaceuticals group, demonstrated that the international bond market could provide European borrowers with a cheap source of equity-linked finance.

In addition, new areas of straight Eurobond business have been opened up. For example, the convergence of interest rates within the European Community helped fuel demand for Eurobonds, Spanish pesetas, Finnish marks and Portuguese escudo bonds. In the first half of the year, the volume of lira-denominated Eurobonds rose to \$4.75bn, equivalent to \$2.5bn in the same period of 1990.

There are reasonable grounds for optimism among intermediaries in the Eurobond market. The one worry is that new issue volume is highly sensitive to external shocks. The feast of the first half of the year could easily turn once again into famine.

INTERNATIONAL EQUITY MARKETS

Worldwide search for new capital

COMPANIES worldwide have turned to the equity markets again to raise new capital as global financial markets regained some stability after the Gulf war.

There are two reasons why companies have turned to the international equity market. First, many companies are keen to pay off short-term debt and reduce their working capital by issuing shares. Second, some

companies have widened their foreign share offerings. In the first half of 1991, total international equity issues amounted to \$121bn worldwide, of which \$4.75bn were initial public offerings (IPOs), according to figures supplied by International Financing Review (IFR). By comparison, total international equity issues amounted to \$25.5bn in the first half of 1990, of which \$4.98bn were IPOs. The level of international equity issues in early 1990 suggested renewed

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INTERNATIONAL EQUITY ISSUES

	Total issues \$m	IPOs \$m
Mexico	1944.04	1907.50
Hungary	60.17	0
Indonesia	51.88	51.88
Korea	200.00	100.00
Singapore	44.68	0
Thailand	92.42	72.40
Israel	37.00	0
Canada	223.38	123.38
United States	2949.50	0
Denmark	225.81	0
Norway	121.48	121.48
Austria	346.04	64.68
France	816.07	144.68
Greece	25.77	25.77
Ireland	12.00	12.00
Netherlands	47.68	0
Spain	35.58	35.58
United Kingdom	1838.48	1838.48
TOTAL	6734.04	4760.22

Source: International Financing Review

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Much of the activity has been in the US where international equity issues amounted to \$2,550bn in the first half of 1991, of which \$497bn were IPOs. In secondary issues, the level of international equity issues in early 1990 suggested renewed

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companies such as Assicurazioni Generali, Cap Gemini Sogeti, and Elit Aquitaine. In Spain, Banco Santander issued convertible bonds into the international market, while in Austria, OMV, the national oil company recently launched an international rights issue.

UK companies saw a window of opportunity once the Gulf war ended for raising equity to pay off their short-term debt. Many have been in the pipeline when the Middle East conflict erupted and had been "put on hold" until a suitable occasion arose. But US business from top-rated companies is starting to show signs of slowing down, according to syndicate managers, although second tier and lower quality companies are still tapping the markets.

In the first six months of 1991, international equity issues from western Europe amounted to \$2.8bn, of which \$2.12bn were IPOs, as companies in the UK, Austria, Spain and France tapped the international appetite for shares. Syndicate managers report a spate of rights issues, convertibles and bonds with warrants in the first six months of 1991.

There have been issues, mostly of convertible bonds, from Indonesia, South Korea and Taiwan.

As the Gulf War ended, taking advantage of the stock market rise to improve their balance sheets and reduce gearing. Mirror Group Newspapers, the UK newspaper publisher controlled by Mr Robert Maxwell, offered 40 per cent of the shares in its recent flotation to international investors.

While syndicate managers expect European companies to continue to attract international investors, some believe

attention is likely to focus more on the US than on Europe in the next few months.

Meanwhile, the emerging "tiger" markets of the Far East have attracted international investors for years, in spite of the limited access foreign investors have to these markets. In the first six months of this year, there have been 10 issues of convertible bonds, mostly of convertible bonds, from Indonesia, South Korea, Taiwan and Thailand.

The advantage of a convertible bond is that even in markets such as Indonesia where foreigners are allowed to invest directly in the underlying equity, convertibles still the settlement problems sometimes encountered in equity markets. They are cleared through the Euroclear clearing houses, Cedeat and Euroclear.

Indonesian companies such as PT Astra, a diversified group which is the largest publicly-traded company in the country, and Indocement, the cement group, have issued convertibles this year.

While South Korea recently announced that foreigners will be allowed to invest in equity (which some think may reduce the attraction of issuing convertible bonds in future), the same is not true for Taiwanese companies, some of which have been active in issuing convertibles, in spite of the fact that foreign investors have no guarantee that they will be able to convert into the underlying equity at a future date.

As investors scan the horizon for new opportunities among the emerging markets, they are already starting to look more closely at south and central America, especially since Mexico has embarked upon an important privatisation programme, and it seems likely that international equity offerings from this region will increase in future.

Sara Webb

TOP 10 LEAD UNDERWRITERS

	Amount (\$m)	
Goldman Sachs	2775.19	31.77
U.S. Bancorp	1281.53	14.67
Salomon Brothers Inc	620.27	7.10
Paribas	541.07	6.18
Shearson Lehman Bros Holdings	450.00	5.12
Bank of Montreal	353.78	4.05
Bank of America	334.42	3.83
Bank of Canada	300.41	3.42
Bank of New York	291.16	3.33
Bank of Tokyo	182.94	2.10
Bank of London	165.42	1.89
Bank of Paris	128.43	1.41
Bank of Spain	85.89	0.98
Bank of Italy	84.52	0.97
Bank of France	77.42	0.89
Bank of Belgium	70.62	0.80
Bank of Switzerland	64.68	0.74
Bank of Austria	55.58	0.64
Bank of Greece	42.29	0.48
Bank of Portugal	38.38	0.44
Bank of Argentina	35.58	0.41
Bank of Mexico	25.77	0.29
Bank of Chile	20.92	0.24

Source: International Financing Review

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DERIVATIVES

Competition grows fiercer and spawns new alliances

AS derivatives have become a more common financial tool, the competition among the exchanges that trade them has grown fiercer. But the competition has also spawned a new set of co-operative alliances, especially in the US, where financial futures began.

With the greater threat of international competition in mind, the Chicago Board of Trade and the Chicago Mercantile Exchange, the world's two largest futures exchanges, have set aside much of their traditional rivalry to co-operate in several new ventures.

The most ambitious of these is Globex, the worldwide electronic after-hours trading system under development in partnership with Reuters Holdings, the UK-based information company. Globex's launch has been postponed numerous times over the past two years and it now looks as if the system is unlikely to get off the ground until 1992. When it does, however, it promises to break new ground for round-the-clock and round-the-world electronic transactions.

The Chicago exchanges have also been jointly developing a hand-held electronic trading unit. After spending some \$5m together on the project, the first of three prototypes is about to start floor tests this month.

The gizmo, just larger than a standard-sized Sony Walkman and called "Audit", was designed to provide crystal clear audit trails for trades.

Since last year, the two behemoths of the futures business have also begun discussing unification of their clearing houses. This is hailed by both exchanges as the most important joint move yet.

It is expected to be a big money saver for members of both exchanges and is aimed at maintaining Chicago as the world centre of futures trading.

Mr William O'Connor, chairman of the CBOT, said in a recent speech that the International Clearing House in London posed a clear challenge for leadership in international

derivatives trading and that Chicago must fight to keep its place in the sun.

He also warned that the Securities and Exchange Commission will undertake a study of clearing issues that is likely to mandate common clearing and in a way that is unlikely to favour the futures markets. He would like to beat the government to the punch.

He also pointed out that clearing was a key advantage in the futures industry's competition with off-exchange derivatives. He insisted that unified clearing in Chicago would sharpen the competitive edge markets hold over off-exchange trading.

The two exchanges have also embarked together on a series

of foreign efforts, including joint agreements of co-operation with the fledgling exchanges of Budapest and Moscow. They have teamed up to market their products and Globex in Tokyo, Hong Kong and Taiwan. And they are expected to consolidate their offices in London and Tokyo, allowing the savings to be used to open offices on the continent and in Hong Kong.

However, this has not meant that the two exchanges have ceased to compete for business in their contracts. For example, they both introduced Japanese stock index products last year, the CME's Nikkei future and the CBOT's Nikkei future.

Only the Nikkei futures succeeded. More recently, the CBOT has launched interest rate swap futures, which will potentially compete with the CME's Eurodollar contract.

Co-operation among New

York's five futures exchanges has proceeded less smoothly, but at the end of April they approved a joint move to a new trading facility in 1994 and are now in talks on possible unification of clearing and other preparatory issues.

US options exchanges, regulated separately from futures markets and thus maintain discrete entities, are also engaged in developing a worldwide electronic trading system for options. The Chicago Board Options Exchange, the American Stock Exchange and the Cincinnati Stock Exchange are expected to complete formal agreement on a system with Reuters Holdings by the end of this month.

With respect to competition on contracts, one of the five American options exchanges, including the CBOE, Amex, the Pacific Stock Exchange and the New York Stock Exchange, also recently submitted a proposal to the SEC for an inter-market trading system to deal with the commission's order to institute multiple trading options - that is the listing of the same option on more than one exchange. If accepted by the SEC, Philadelphia Stock Exchange, sole non-signatory on the proposal, will comply.

American options exchanges already jointly own the Options Clearing Corporation and have unified price reporting and quote systems.

International co-operation

markets and foreign exchanges has also begun with the CBOE's agreement with Lon-

don's International Stock Exchange on FT-SE options and Eurotrack 100 and 200 options.

Amex, which leads US options markets in foreign derivative products, has reached an agreement with the European Options Exchange of Amsterdam to trade, pending SEC approval, options and warrants on the Eurotop 100 index.

Amex is also in discussions with the Frankfurt Stock Exchange for trading the DAX index, though regulatory issues must be ironed out.

European futures and options markets, which unlike the US can be under one roof, are at an earlier stage of development with greater head-to-head competition on contracts.

The Marché à Terme International de France (MTIF), for example, recently announced intentions to launch a futures contract in September on Italian government bonds just two weeks before the start of trading of a very similar contract by the London International Financial Futures Exchange (LIFFE).

The Deutsche Terminbörse, Germany's electronic futures and options market begun in January 1990, is also wrestling with LIFFE to bring home from London more of the trading in the German government bond.

LIFFE's current dominant position could be strengthened with its pending merger, due later this year, with the London Traded Options Market.

As the European taste for derivatives grows, trading will settle in the exchange or exchanges where liquidity is deepest, barring regulatory or other barriers to normal market tendencies. The economic unification of Europe is also likely to add a vigorous push to European regional co-operation.

But the advent of worldwide electronic trading, if through Globex and the Amex-CBOE systems, could mean that derivatives volume is still concentrated in the US.

INTERNATIONAL CAPITAL MARKETS 4

■ SECURITISATION

Surge of activity yet to materialise

EUROPEAN securitisation is a market much tipped for growth, but the surge in activity predicted by proponents is yet to materialise.

In the UK, there are trillions of dollars of mortgage-backed and asset-backed bonds, but Europe's market is the \$10bn market in sterling mortgage-backed securities.

Economic pressures are forcing European companies, especially financial institutions, to focus on balance sheet structure.

Securitisation allows the removal of assets from an issuer's balance sheet, as assets are packaged and sold to investors in the form of bonds.

The need to meet new capital requirements is forcing

Economic pressures are forcing European companies to focus on balance sheet structure

banks in particular to look closely at securitisation. Increasing competition in the financial services area is also obliging firms to focus on key businesses, and when necessary to sell off assets in other areas.

But securitisation is not yet proving sufficiently strong to overcome the reluctance of many potential issuers to undertake securitisation.

And in several countries where banks are poorly capitalised, there is not yet an adequate legal structure for securitisation. This is true of both Spain and Italy where there is strong interest in securitisation.

In Japan, where a weak stock market has prevented capital held by many financial institutions, the Ministry of Finance is widely expected to liberalise the financial markets in order to open the way for securitisation.

In France, where a "fiducie" law was passed in 1987 to provide a legal framework for securitisation, more than 20 deals have been launched. So far, most deals have been backed by loans, and placed with domestic institutions.

It is generally agreed that the structure of the UK has allowed some less-than-genuine securitisation (for example, bonds backed by a single loan) and restricted an important source of funds for the credit card receivables market.

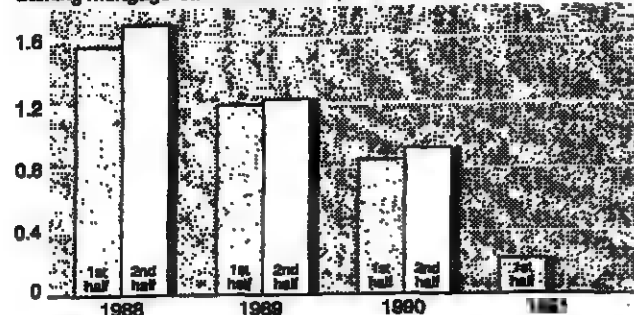
The French Treasury is close to deciding how to restrict securitisation on credit card receivables in France.

French banks have been lobbying for the removal of the two-year minimum maturity to allow securitisation of credit card receivables, believed to be crucial to the market's growth. Substitution of assets is likely to be allowed.

Securitisation is unlikely to take off in Germany

Issue volume

Starting mortgage-backed securities (£ billion)



Source: Euromoney

Banks in the UK are well capitalised and can access fresh capital rapidly. But the first German deal appeared last year, a DfG 200m private placement backed by KfW Bank, a Citibank subsidiary.

The deal was approved by the Bundesbank, but securitisation remains a politically sensitive issue in Germany and public offerings of such deals are not likely to be permitted.

Smaller European markets such as Belgium and Ireland are in the process of passing legislation to facilitate securitisation. In Belgium, securitisation of loans is expected to be possible before the end of the year.

The French market is particularly well suited to securitisation because mortgage rates are short duration and

Economic recession caused the rise of mortgage defaults to rise substantially, unsettling investors

prepaid. The first mortgage-backed security in the UK - and the first in Europe - was launched by a subsidiary of Skandinaviska Enskilda Banken, the Swedish bank, in 1987.

Meanwhile, the promising UK mortgage-backed market has survived a difficult period. Economic recession caused the rate of mortgage defaults to rise substantially, unsettling investors and causing margins on mortgage-backed securities to widen substantially at the end of last year.

The final blow came in January when the Bank of England announced that UK banks would probably have to set aside more capital against holdings of mortgage-backed securities.

Under European Community legislation, the securities would have to carry a 100 per cent risk weighting under capital adequacy guidelines from January 1993, rather than a 60 per cent weighting - effectively doubling the amount of capital that banks are required to hold from that date.

However, some investors decided that the wider margins and started buying again, and the market has since recovered substantially.

Tracy Corrigan

Tracy Corrigan examines the risk management business

Attractive profit margins continue

THE RISK MANAGEMENT business by Allied-Lyons through its subsidiary, the exchange market, has attracted some companies from investigating the benefits of such instruments.

The Hamersmith and Fulham swaps case, which could leave banks out of pocket to the tune of \$500m, may have encouraged banks to be more selective about their counterparties.

But the derivatives business is booming, and banks are competing fiercely for business in a market which still offers attractive profit margins.

The internationalisation of business during the past 10 years has increased the exposure of large companies to the vagaries of financial markets.

Currency exposure is no longer a concern only for exporters and importers. Most large UK companies, for example, now have some operations abroad, and the translation of foreign earnings back into sterling has become a crucial concern. Foreign exchange exposure is no longer accepted as a valid excuse for losses or declining profits.

Consequently, many corporate treasurers have become sophisticated users of derivative products in order to offset currency and interest rate risk. Competition among banks for a share of this lucrative market has fuelled innovation and reduced costs.

Derivative products allow companies to fix costs and income flows in advance, which is particularly valuable when recession is hitting into margins.

"Once we've set a budget for the year, we like to take as much of the currency risk out as possible," explained Mr Keith Russell, director of financial control at Guinness - perhaps 50 per cent of the benefit is received by the company while the other 50 per cent is surrendered to the bank.

not to speculate. We use hedging to create predictable cashflows and profits," he added.

There are several markets for hedging foreign currency exposure: the forward market, where companies buy or sell currencies for future settlement and the options market, where the holder can buy or sell a currency at a set rate. Unlike futures contracts, options give the purchaser the right, rather than the obligation to buy or sell. This means that a treasurer can use an option as insurance against adverse changes, but leave it to expire if such protection proves unnecessary.

The technology surrounding straight-forward currency options has become widely understood, and such options are now considered as "commodity" products, for which premiums are no longer charged.

New, sophisticated products designed to meet the individual requirements of a company's operations are becoming more widely used.

For example, the "range forward" is a forward contract which allows a company to set an upper and lower limit on an exchange rate. The advantage is that it allows a company, which thinks a currency is set to rise but requires some downside protection, to keep some of the benefit if the currency does improve (unlike an ordinary forward contract). At the same time, banks do not charge an upfront premium (as they do for options).

A "participating forward" combines features of forward contracts and options, but there is no upfront premium. There is a set floor, as for an option, but there is also some participation in any gains - perhaps 50 per cent of the benefit is received by the company while the other 50 per cent is surrendered to the bank.

Another type of structure is the "average-rate" option, which allows the holder to buy or sell an underlying market at the average price over the duration of the option.

In addition to hedging their exposure to currency movements, corporate treasurers also have to match their income with their liabilities. In the area of debt management, a greater use of exchange-traded products is used than in the largely over-the-counter market for foreign exchange derivatives. Futures contracts in many of the world's government bond markets are actively traded on

the public markets, but also use the market for general debt management.

Swaps allow companies to take advantage of rising and falling interest rates by fixing interest payments, for example. However, there has to be the counterparty who wants to take the opposite movement. And increasing concern about the credit quality of counterparties is somewhat hampering the use of certain companies.

Swap rates - the rates at which institutions will pay or receive as a counterparty in a swap agreement - and US Treasury yields tend to move in opposite directions. But at the moment swap yields are at historically low levels, at the same time as US Treasury yields have hit a four-year low.

NatWest Treasury is consequently advising its clients to take this opportunity to lock in their funding at historically low levels. However, many companies are reluctant to do this because short-term rates for commercial paper are lower.

An increasingly common device is the deferred rate settlement which involves locking in a new issue's yield spread over the US Treasury market for a period. Thus if interest rates decline, the borrower can lock in a lower absolute rate of fixed interest costs.

From the banks' point of view - and new participants are still entering the market - there is still growth potential in corporate treasury business. When that runs out, they will not despair. They are already targeting European fund managers, who have been generally more conservative than their counterparts in corporate treasury. Bankers believe that their conversion is at hand.

Companies can only be active in the swap market when they have funds in

the swaps market, with a notional value of \$3,000bn worldwide, is widely used by corporate treasurers

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■ SYNDICATED LOANS

Sluggish volume of business

THE NEW capital adequacy requirements and a recession in the Anglo-Saxon economies have taken their toll on the syndicated loan market.

The volume of business has been very sluggish and few bankers expect it to pick up quickly. However, many hope that top-quality corporate borrowers will return to the loans market as growth in the western

improves. In the longer term, the reconstruction of those countries in the Middle East affected by the Gulf War is expected to lead to heavy borrowing, possibly in the syndicated loans market. Already Saudi Arabia has negotiated a \$4.5bn syndicated loan for general purposes (although the money may go towards paying for the allies' war effort) and Kuwait is thought likely to use the syndicated loans market to help pay for rebuilding the economy.

As a result of the international capital adequacy requirements agreed by the Basle Committee, many banks - particularly the Japanese banks - are looking more cautiously at their lending. In the late 1980s, Japanese banks were responsible for 40-50 per cent of new lending, but because of concerns about capital adequacy requirements they may only account for 20-25 per cent of new lending for the rest of 1991, according to one Japanese banker.

As banks claim to have become more selective in their lending, the pricing on the loans has increased markedly. Pricing - including the margin over the

London interbank offered rate and various fees - is now double, or even three times higher than it was two years ago.

With the recession in the UK and US, banks have become more worried about the creditworthiness of borrowers. Many banks are now concentrating on refinancing for top-quality borrowers.

A recent OECD report, Financial Market Trends, concludes that "the future pace of overall growth in the international markets will crucially depend upon the volume of demand by borrowers with high credit standing".

Worries about the impact of the recession on corporate borrowers has meant that many bankers are demanding much tighter financial ratios and more detailed covenants.

For example, the interest cover (profit divided by total interest charged) that is now requested is likely to be in the range 2-2.5 times, rather than 1.5-1.75 times as it was a year or so ago. Gearing (the debt-to-equity ratio) has also come under scrutiny, bankers say they feel more comfortable with gearing of 100-125 per cent now rather than the level of 150 per cent which was common a year ago.

Furthermore, the bankers are likely to demand quarterly or half-yearly management accounts to keep a close eye on company profitability.

While bankers appear to be showing more caution over their lending activities, demand from companies in the Anglo-Saxon economies for syndicated loans has tailed off for a variety of

reasons. The high pricing of loans has deterred some, who feel they can borrow more cheaply in the interbank bond and commercial paper markets.

Second, much of the syndicated loans activity in the late 1980s - particularly in the US market - was related to mergers and acquisitions: as M&A activity has fallen, so has demand for related financing increased in 1990-1991.

Companies which borrowed heavily to finance their growth now find themselves with their growth in many areas, they have taken advantage

of lead managers and arrangers, \$214.5bn of the syndicated loans and NIFs and 30 issues in the first half of 1991. Citicorp also came top in the first half of 1990 with 70 issues worth \$52bn, but in the second half, it slipped to fourth. National Westminster was top with 66 issues worth \$32.2bn.

The OECD report - Financial Market Trends - says that US companies are still borrowing in the syndicated loan market at about the same level as in 1989-90, but says borrowing requirements are at nowhere near the level seen in 1988-89, largely because of the decline in merger and acquisition financing.

Some banks are wondering whether British companies will return to the loans market in the next year or so as their multiple option facilities (Mofas) come up for renewal. Companies set up Mofas in the late 1980s to obtain very competitive standby funding options. As the banks were very keen to arrange these, the pricing was very aggressive, with companies paying a fee to be able to draw on the facility at a slim margin over Libor. Because the pricing was so cheap, many companies took out Mofas as a form of "insurance" on which they could fall back. However, in some cases, companies found that when they did need the funds, they were unable to fall back on these facilities as the banks used technical breaches of loan covenants as an excuse to avoid meeting their obligations.

Citicorp ranked first in the league

Sara Webb

■ REGULATION

Elusive international solution

THERE is one thing on which everyone connected with regulating securities markets and the market intermediaries agree: the need for international co-ordination to guard against a systemic collapse in securities markets. The trouble is, finding an international framework seems almost as far away as ever.

Several wide-ranging, multi-lateral attempts to stem risk in securities markets are being developed. Not all have to do with regulation, but all are directed at reducing the dangers of financial stress in one market spreading to others.

The first and most important initiative is the Basel Committee's agreement on a common standard of capital adequacy for securities firms, and at upgrading settlement systems around the world. Both are long and arduous processes, and each seems a long way from completion.

When reviewing the scope for structural improvements in securities markets, the Organisation for Economic Co-operation and Development (OECD) recently singled out these two areas as those with "the greatest scope for progress".

In contrast, it has doubt as much of the effort put into guarding markets from systemic risk in the 1980 stock market crash. Neither the use of "circuit breakers" in stock markets at times of high volatility, nor limitations on programme trading, offered guarantees against contagion spreading in the world's securities markets.

The attempt to devise a common standard for the minimum capital of securities firms, parallel to the capital adequacy requirements for

banks developed by the Basle Committee of central bankers, is being taken forward on a number of fronts. The lack of a single forum for the initiative means that progress is slow.

Three initiatives have yet to be drawn together. The first is the European Community's capital adequacy directive for banks (although banks would be able to apply the rules to their own trading books if they choose). This is the most developed of the various plans but also the one that is most stalled.

It is planned as a complement to the EC's investment services directive, which would give investment firms a "single passport" to operate throughout the Community, similar to the single passport available to banks. Yet the ISD is bogged down amid dispute over the future structure of Europe's investment markets. The result: the capital adequacy directive is on the shelf.

The second initiative is from the Basle group, which has extended its review of bank capital to include market risks. These include the risks inherent in securities portfolios held by banks. Last autumn, the Basle regulators met the progenitors of the third and final attempt at a capital adequacy standard: the International Organisation of Securities Commissions (IOSCO), the grouping of securities market officials and regulators. At that meeting, the bank and securities regulators agreed to proceed together. Agreement

seemed only a matter of time. Until this spring, that is. A second meeting between the bank and securities regulators, which a common approach was to be agreed, was called off when the securities regulators got cold feet over the plans. The authorities from several countries decided they would more time to consider the proposals. It will not be clear until this autumn whether the discussions between the banking and securities authorities are back on the rails.

Meanwhile, there have been more significant achievements in the second concerted multi-national initiative to reduce risk in the securities markets: the upgrading of national settlement arrangements. The objectives set by the Group of 10 for settlement reform have in many cases yet to be attained, and the timetable established by the group is in danger of slipping in some (notably the UK, Spain, Italy, Australia and Hong Kong). However, the first significant step is now in sight in most countries: the adoption of a rolling settlement.

Further ahead, the final element of the settlement reform process must be more difficult than is currently acknowledged. Only when stock and securities markets simultaneously change from "delivery versus payment" (commonly known as DVP) to "delivery versus payment" (commonly known as DVP) will the reform be achieved. Until they do, settlement will continue to be an area of risk in securities markets.

Financial market agreements, such as those on capital and

settlement, are not the only way forward. As the discussion on capital shows, such debates move slowly if at all and competitive and political considerations often get in the way of final agreement. Bilateral developments could help to fill the gaps.

Bilateral arrangements already proliferate in the form of memoranda of understanding between various national regulators has been developed in recent years, providing a framework within which suspected international securities frauds can be pursued. The network is not complete: too often, the information provided is followed by investigators end at the brick wall of an offshore financial centre.

Mr James Jones, chairman of the American Stock Exchange, says bilateral deals between

securities market regulators are likely to be used more widely in the future. "It would be preferable if things could be done on a multinational front. But we are more likely to see bilateral agreements," he says.

Areas for agreement might include mutual recognition of listings and accounting rules, for example. Agreement between the US and Canada and, in the future, between the US and Mexico will put pressure on others to liberalise, says Mr Jones. In turn, liberalisation moves in Europe will put further pressure on the US.

Such competitive pressures could prove more effective in bringing about greater international agreement on regulatory issues than more ambitious, multilateral schemes.

Richard Waters

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INTERNATIONAL CAPITAL MARKETS

Simon London examines innovation in financial engineering

Structures under stress

REGULATION spurs innovation: nowhere is this more true than in the world of financial engineering. While the wildest designs of the financial engineers have faded with the boom years of the 1980s, there are still plenty of buyers for tailored financial instruments.

Tax and accounting anomalies, particularly in the distinction between debt and equity, remain a rich source of material. Regulation of the banking system, with the imposition of strict capital ratios which international banks must adhere to, has also created an industry designing new capital structures.

Elsewhere, the development of derivative financial instruments is being applied to small, private deals which offer investors protection against anything from volatility on the currency markets to the price of pork-bellies.

However, the most widely applied structures are instruments which share some of the features of debt and some of the features of equity. They are instruments which cut between sheet gearing but cost the issuer far less than common stock. The challenge is to design an instrument which looks like equity and is for the purposes of accounting, but qualifies as debt for the purposes of tax.

Perhaps the simplest debt/equity hybrids are convertible bonds, which as the issuer can

capital bonds issued by UK companies including Sainsbury, British Airways and Tesco.

The bonds give investors the right to convert into ordinary shares at a low premium to the current market price, making conversion highly likely.

The bonds are highly subordinated, giving the holders something akin to equity risk. This combination of features has convinced investors that the bonds should be accounted for as near-equity from the date of issue. Looked at from another angle, the issuer is effectively being taxed by the tax authorities, the bondholders rank behind other creditors in the event of default. Yet if the issuer remains a going concern, the likelihood is the bonds will be converted into equity.

However, in other jurisdictions, debt/equity hybrids are more complex.

The main UK instruments are auction market preferred shares (AMPS). The interest on AMPS is set through a regular remarketing or "auction" process. At each auction, investors have the right to sell the bonds back to the intermediary which issued the notes (the remarketing agent) or demand a higher rate of interest.

From a tax perspective they are not true hybrids, since interest payments are not tax-deductible to the issuer.

they are true hybrids when looked at from the economic perspective. Because of the remarketing process, the cost of capital rises when the issuer is in trouble - just like debt.

One issuer to face the reality of this situation was Rank Organisation, which opted to repay its \$200m AMPs from straight borrowings when a reduced credit rating made the instruments too expensive to maintain.

However, the search for tax-efficient capital has been most urgent among the world's banks as they struggle to meet the Basle guidelines on capital adequacy.

The Basle Committee guidelines set down capital adequacy standards, specifying a minimum ratio of capital to assets, which are being phased in by 1993. Total capital must reach 8 per cent of assets. Of the 8 per cent, half must be Tier One or "core" capital, comprising equity and non-cumulative perpetual preference shares.

The remainder must be a mix of Upper and Lower Tier Two capital, comprising subordinated debt instruments, provisions and revaluation reserves. The distinction between Upper and Lower Tier Two capital has proved a rich vein of material with which financial engineers have worked.

In the past few years, many banks have turned to the issue of another complex auction-

based structure - variable notes - to fulfil Tier Two requirements. The structure is similar to AMPs in the US. The difference is that at each stage the VLN investor has the option to reject the new coupon and put (or sell) the bonds back to the remarketing agent, a feature which provides synthetic liquidity.

However, the remarketing or auction process is fragile in times of stress. For if no agreement on coupon is reached, the note reverts to a "back-stop" margin clause, the London interbank offered rate and the put option ceases to operate. In theory, the back-stop margin is set at a high enough level to compensate investors for the illiquidity of the bonds under such circumstances.

However, for the first half of 1991, the \$8bn VLN market was the back-stop. Many investors - often money managers - who bought the bonds on the basis of the three-monthly put option in the belief they were an acceptable substitute for money market instruments, are now left holding illiquid paper.

The episode, like the problems in the AMPs market, serves to illustrate that engineered financial structures can be fragile. Little wonder that regulators such as the Basle Committee and the US Accounting Standards Board are concerned that regulation should not lead to proliferation.

JAPAN

Tentative recovery stalls

ALL is still not well in Japan's financial markets. A tentative recovery in confidence this year, following last year's bruising stock market collapse, has been punctured in recent weeks as a spate of financial scandals have sent share prices falling again.

High interest rates, introduced in response to asset price inflation, triggered a collapse in the Tokyo stock market last year. This brought an abrupt end to five years of rapid international expansion by Japanese financial institutions.

This rise in short-term interest rates in Japan, and falling interest rates in the US, have reduced the outflow of Japanese portfolio savings. Japanese portfolio outflows fell by \$73bn in 1990, compared to 1989, to just \$8.7bn. Japanese investors were net sellers of US securities.

This may signal an end to the diversification of Japanese financial institutions into foreign markets - which has sustained Japanese portfolio outflows since 1980 - according to the recent Bank for International Settlements (BIS) annual report.

Life insurance companies' foreign securities holdings represented 30 per cent of their

total securities portfolio at the end of 1990, down from almost 40 per cent at the end of 1989.

Meanwhile the stock market collapse has caused serious problems for banks in meeting the minimum capital adequacy ratios set in 1988 by the Basle committee on banking supervision of the BIS.

The BIS standards required a minimum capital-asset ratio of 7.5 per cent at the end of 1990, rising to 8 per cent by 1992. Last year's crash knocked more than 60 per cent off Japanese banks' capital ratios on their equity holdings, 45 per cent of which they are allowed to count as official capital.

Almost all Japan's leading banks had reached the required BIS standard in March 1991 by issuing subordinated debt and retaining back their assets. But recent falls in the Tokyo stock market, in the face of a series of financial scandals involving the Japanese securities industry, mean that the banks are again under pressure.

Mr Shijuro Ogata, former deputy governor of the Japan Development Bank and now a director of Barclays Bank, does not expect a recovery in the activity of Japan's financial institutions this year. "If banks try to raise new capital the

stock market will limit it," he says.

Mr Yoh Kurosawa, president of the Industrial Bank of Japan, confirms that the latest scandals have damaged the prospects for Japan's banks, as well as the securities companies directly involved in the illegal practices. "Our neighbours' misfortune is our own misfortune," he said.

Mr Kurosawa said that as a result of the stock market's continued weakness the Industrial Bank of Japan would not be able to have a rights issue this year. He does expect asset growth in 1991 to top 2 per cent.

"If the stock market recovers and we can do a rights issue then we may take a bit more of an aggressive position than we are doing," he said. Even then the BIS rules will continue to constrain the banks' international lending. "We could not be aggressive like in 1985 - that was too much."

As a result, the Japanese banks have become more profit-conscious and are stressing the quality, rather than growth, of their assets. They are also raising their profile in securities activities, such as Eurobond underwriting and selling and futures trading, to gain experi-

ence in advance of the expected liberalisation of the Japanese securities industry.

At present only foreign banks are permitted to engage in securities business in Japan through their subsidiaries. Domestic banks are prevented from doing so by Article 66 of the Securities and Exchange Act, Japan's version of the US Glass Steagall Act.

In recent years, the banks have pressed for this law to be relaxed. The securities industry remains opposed to a full-scale deregulation. The Ministry of Finance is expected to propose legislation by the end of this year.

So far, the securities companies have grudgingly agreed to banks' subsidiaries engaging in certain primary securities activities from 1993 - listed shares, publicly-placed bonds and equity-linked instruments, and issuing privately-placed bonds.

The banks reply that underwriting without broking is meaningless. Mr Kurosawa said that with no secondary business there could be no primary business. "You can only issue bonds to clients but then not be able to buy them back if they want to sell," he said.

Edward Belle

WALL STREET

A welcome tonic

IF 1990 was the darkest year in Wall Street history, when earnings plummeted, thousands lost their jobs, 1991 is proving a year of rebirth for the nation's beleaguered financial houses.

So far this year earnings have recovered, losses have been pinned back by restructuring and the flow of redemptions has begun to abate. Analysts estimate that when the US securities industry reports its second-quarter income this month, total pre-tax profits for the first half of the year will have reached somewhere between \$2.25bn and \$2.5bn. That would be a dynamic improvement on 1990, when securities firms earned their first loss in 17 years. It would also come close to matching their best year of 1987, when \$2.7bn was earned in the first six months.

Evidence of this rebirth can also be seen in how well shares in broking houses have done since January. According to Birming Associates, the New York research firm, stocks of the leading publicly-owned brokerages rose 46 per cent in the first half of the year, which made the broking sector one of the top five performers over the six-month period.

In contrast, the Standard & Poor's 500 index, the best indicator of wider market performance, rose by 12.4 per cent. The gains in broking house stocks have been a direct result of the strength of the overall market and the increase in trading volume, which has generated greater income for Wall Street houses.

One of the best performers has been Merrill Lynch, the biggest US securities house and a traditional bellwether for the industry. Early this year, Merrill's stock was at a low of just over \$19 amid fears of a prolonged bear market and rising costs. Yet by mid-year the price had more than doubled to just under \$40. Merrill's profits in the first quarter rocketed 338 per cent to \$18m.

In spite of the weakness in the stock market in the second quarter, analysts expected another set of impressive figures from Merrill for the April-June period, primarily because of the big increase in domestic bond and equity underwritings. Between January and the end of June, US companies raised a record \$65.3bn in new capital, a 50 per cent increase on the first half of 1990. The bulk of the new issues were launched in the second quarter. Merrill earned a large chunk of that business, acting as lead underwriter for \$48.5bn in new issues, making it by far the biggest deal handler on Wall Street.

All the big brokers have benefited from the explosion in new issues with Goldman Sachs, Salomon Brothers, Shearson Lehman, First Boston, and Kidder Peabody underwriting issues worth more than \$20bn in the first half of 1991. The finance officers of corporate America have rushed to the market to raise cash because of the strength of bond and equity prices which has enabled issuers to raise more for their new securities - and the belief that interest rates have reached a floor.

Wall Street, however, cannot count on the number of new issues keeping pace in the second half of the year. The appetite of institutions for new paper is dwindling as cash reserves diminish, and by late June there were signs that brokers were having trouble placing new stock and bonds.

Investment management has been another area where Wall Street firms have done well. Millions of pounds spent on advertising Americans place their

money with brokers has paid off. Fee-based income, previously neglected by many broking houses, has become a vital contributor to balance sheets.

Other areas of success include asset and mortgage-backed securitisation, and debt financing. The success of Merrill Lynch in the latter has persuaded the likes of Salomon Brothers, Goldman Sachs and Bear Stearns to expand their debt transactions operations. Even the much-maligned junk bond market has experienced something of a revival, while the even more maligned real estate market has seen a resurgence.

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market conditions, it will be some time before the two firms regain their lost confidence.

While revenues are up on Wall Street, on the cost side the restructuring programmes forced upon the industry in the past few years have begun to bear fruit. More than 70,000 jobs have been shed within the industry since 1987, helping firms lose much of the excess fat put on during the 1980s boom years.

Yet there is still over-capacity in some areas, most notably in back office clearing and settlement operations. The big houses have been restructuring their back offices in an attempt to bring costs down and improve efficiency. Some, such as Salomon and Paine Webber, have moved their operations out of expensive Manhattan, while others have talked of back office mergers with their competitors.

There is also overcapacity at a market level, particularly in the government bond markets where 40 securities houses enjoy the status of "primary dealer", those who trade directly with the Federal Reserve. The intense competition among primary dealers has squeezed margins and cut earnings. Although six firms have relinquished their dealership privileges in the past 18 months, analysts believe there is room for at least another half-dozen withdrawals.

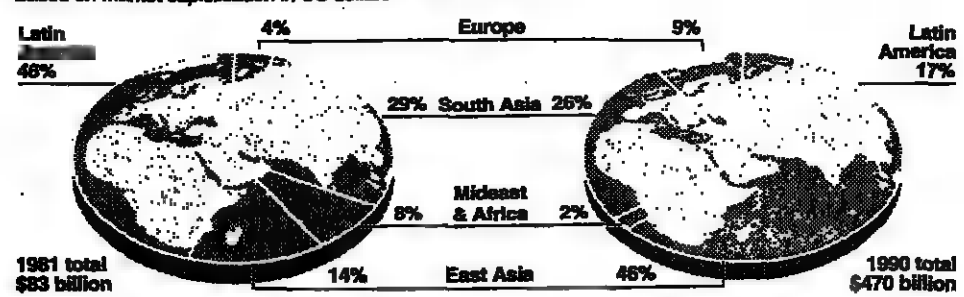
Overall, 1991 has been good to Wall Street. But few securities firms are counting their chickens. Part of the improvement has stemmed from strong market conditions, and part from structural changes within the industry. While the benefits of the latter should prove long-lasting, securities firms cannot rely on market conditions remaining favourable, especially when the economy is still struggling to pull out of a recession that has been deeper and longer than anyone expected.

Patrick Harverson

EMERGING MARKETS

Forging ahead in difficult times

Regional weights of emerging markets
Based on market capitalisation in US dollars



THE recession in many of the developed economies over the past year has made portfolio exposure to the fast-growing economies of Asia and Latin America desirable for many international investors.

While the stock markets of the developed world have stagnated, many emerging markets are forging ahead. So far this year the Mexican stock market has risen 55.8 per cent, the Malaysian stock market 20 per cent and the Brazilian stock market a staggering 135 per cent.

Historically, the Asian markets have attracted most interest because of the prodigious rate of economic growth which has been sustained by fast economies. In 1991, the Asian markets only for 43 per cent of the total market capitalisation of all emerging markets, according to the International Finance Corporation, the private sector financing arm of the World Bank. By last year, this had risen to 72 per cent.

As a result, there has been a steady flow of companies from the Asian equity-linked debt market. Many investors - often money managers - who bought the bonds on the basis of the three-monthly put option in the belief they were an acceptable substitute for money market instruments, are now left holding illiquid paper.

The episode, like the problems in the AMPs market, serves to illustrate that engineered financial structures can be fragile. Little wonder that regulators such as the Basle Committee and the US Accounting Standards Board are concerned that regulation should not lead to proliferation.

Outside Mexico, large borrowings have been few, although the volume of small private placements has risen

per cent. Top-rated corporates from Europe and the US have substantially less. For example, a three-year issue launched by Brown Boveri, the Swiss-Swiss engineering group, at about the same time carried a coupon of just 9.5 per cent.

But the range of available instruments and the range of investors willing to back Mexican companies is broadening all the time.

The position of Mexican companies was aided by Telcel, the former state-owned telecommunications company, which raised \$20m from international investors in one of the largest ever international offerings of equity.

The transaction was rated a success by most observers. In particular, 800m shares were sold into the normally risk-averse US market. This transaction and the planned free-trade agreement with the US and Canada will do much to bring Mexico back into the mainstream of international finance.

Outside Mexico, large borrowings have been few, although the volume of small private placements has risen. Chile, perceived as a stronger credit than Mexico, has been little in evidence, due to the country's well-developed domestic markets.

Chile's top companies can raise funds for as long as 12 years domestically for a margin of only a couple of basis points above the dollar London interbank offered rate: a fund-

ing level which would compare elsewhere in the world would envy.

Rates in Chile became very tight because of the growth of pension funds, which were restricted to domestic instruments. As their demand for pension funds increased, there was a relaxation of the rules.

Chilean companies have little incentive to borrow abroad. However, Telefonos de Chile (TTC), the telecommunications company, raised nearly \$100m of shares as American Depositary Receipts on the New York stock exchange last year.

Petrobras in Venezuela, the Venezuelan oil company, raised \$200m of shares as American Depositary Receipts on the New York stock exchange last year.

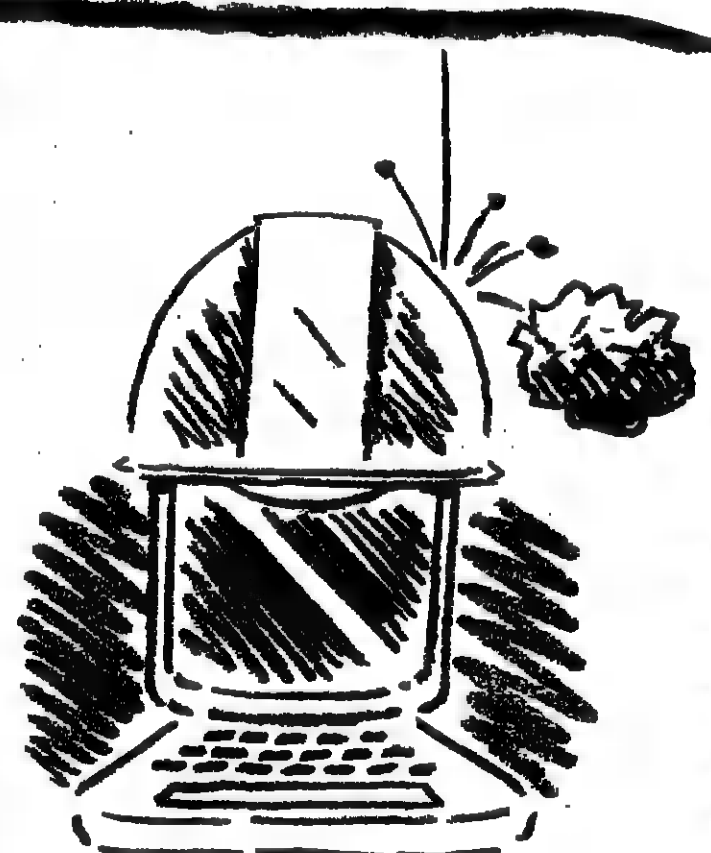
In other countries such as Brazil, Argentina and Colombia, still facing economic problems, there have been mainly small privately-placed deals, usually for less than \$25m.

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Simon London



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We acted as Dealer in the first Sterling Commercial Paper programme with a syndicated bank

guarantee. And we broke new ground when we arranged a £150 million programme on behalf of The Mortgage Corporation - the first of a Sterling Commercial Paper Issuer being backed by a US Investment Bank covenant.

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If you'd like to know about the other innovations we're making, Theo van Hensbergen on 071-920 5234 will be pleased to put you in touch with one of our intrepid experts.

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COMPANIES AND FINANCE

Shareholders to receive cash and shares

Stocklake opts for liquidation

By Maggie Urry

STOCKLAKE HOLDINGS, the overseas trading group, is going into voluntary liquidation to return £5.7m of excess cash to shareholders in a tax efficient manner.

The group will also return shares in Adam & Harvey, which owns the trading activities of the group, and which will seek a Stock Exchange listing, and in Rea Brothers Group, a listed merchant bank in which Stocklake has a 4.7 per cent stake.

Rea Brothers, like Stocklake, is part of the Salomon family empire held together by cross-

shareholdings. About half of the shares are held by other Salomon family companies. The family has been trying to simplify the empire since the death in 1987 of its founder, Sir Walter Salomon.

Stocklake estimates that for every 100 shares held investors will receive £33 in cash, 100 A&H shares and 100 Rea Brothers shares. Small shareholders can opt for cash instead of the Rea Brothers shares.

Using Friday's closing share prices of £22 for Stocklake

and 36p for Rea Brothers, the A&H shares would be worth about 194p each.

Stocklake says that on a pro-forma basis A&H would have declared earnings per share of 59.3p in the year to March 31, of which 28.7p cannot be remitted to the UK, and a net dividend of 10p.

That suggests an historic price of 3.1 or 6 on remittable earnings, and a yield of 7.2 per cent.

The rating is similar to that of Stocklake, based on pre-tax profits for the year to March 31 of £5.5m (£5.7m) and

per share of 84p (£1.1m) (£1.2m) respectively yesterday. Turnover was £25.5m (£26m). No final dividend is proposed, leaving a total for the year of 9p (8p).

The timetable for the winding-up starts with an extraordinary general meeting to consider the deal on August 13. If approved, the A&H and Rea Brothers shares and 90 per cent of the cash would be distributed on September 16.

Trading should start in the A&H shares on September 17, and the remaining cash should be distributed on October 30.

£18m debt led Hughes Food into receivership

By Chris Tighe

An £18m debt led to Bull-based Hughes Food Group being placed in receivership last Thursday.

The USM-quoted food supply and services group was placed in the hands of Coopers and Lybrand Deloitte following discussions between the group's directors and a syndicate of lenders, comprising UK and overseas banks and led by Samuel Montagu.

Since Mr Henry Roberts, formerly a senior executive with Grand Metropolitan, was appointed chairman and chief executive of Hughes last October, the group has made a number of disposals of non-core businesses acquired during the swift expansion which followed its arrival on the USM in July 1986.

But an attempted restructuring involving a debt to equity conversion proved unsuccessful and when dealings in the group's shares were suspended last Wednesday they stood at 4p. They were originally placed at 20p and peaked at 157p in 1987.

Mr Mike Moore, one of the two joint administrative receivers, said 17 of the 22 companies which comprise the group were not subject to insolvency proceedings. He hoped to sell them as profitable going concerns. "Essentially we have here a good company trading at a profit but which is having to service a debt burden created by previous management problems," he said.

No redundancies are planned at present among the group's 700 employees, working in companies in England, Scotland, and Northern Ireland. The receivers said they were already getting inquiries from prospective purchasers.

The group's founder Mr John Hughes, described in the group's late 1980s expansionary phase as a "quintessential USM entrepreneur", resigned as chairman in February. In March, the group announced an interim pre-tax loss of £6.5m; there was also an extraordinary charge of £2.4m.

The group originated in food machinery reconditioning and cold storage but diversified into food processing and food manufacturing, distribution and development.

Correction
Brasway

Pre-tax profits of Brasway, the West Midlands engineer, dropped from £2.7m to £253,000 in the year ended April 27 1991. In Friday's edition the figures given were incorrect.

INTERNATIONAL CROSS-BORDER DEALS
US companies in the limelight among international deals

By Brian Bollen

LAST WEEK'S biggest international deals all featured US companies as targets.

ABN Amro Bank underlined its commitment to international expansion with its first major acquisition since it was formed in August last year.

The purchase of Talmat Federal Savings & Loan of Chicago will almost double its size in Illinois and make it one of the biggest financial companies in the US. The announcement came just two weeks after ABN Amro took full control of European American Bank.

Equitable Life featured in two transactions. In the first, French insurer AXA clinched the sizeable US presence it has

been coveting by agreeing to inject \$1bn into Equitable. AXA will initially take up to 49 per cent, and will eventually be free to take majority control.

Fast-diversifying Japanese consumer credit company, Nippon Shuppan, is breaking into the insurance business by buying 70 per cent of Equitable's loss-making Japanese arm.

Proof that it is still possible to exit from buy-outs came with the completion by North West Water of the purchase of Wallace & Tiernan of the US.

W&T was the subject of a \$64m leveraged buy-out from Pennwalt Corp just over two years ago.

The next major buy-out from

a receiver looks like being that of John Fairfax. The bid for the failed Australian media group by an international consortium including Mr Conrad Black and Mr Kerry Packer, triggered a review of Australia's media ownership laws.

Poland continues to attract foreign capital. PepsiCo's purchase of a large stake in the Wedel chocolate company follows the announcement of its own and rival Coca-Cola's plans for investments there.

In the week of President Gorbachev's visit to London, British Gas agreed in principle to a joint venture to develop an oil field in the Soviet Union.

CROSS BORDER M&A DEALS				
BUYER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
AXA (France)	Equitable (US)	Insurance	\$200m	AXA clinches US presence
ABN Amro (Netherlands)	Talmat Federal (US)	Banking	\$258m	Not the big deal expected
Touring (Australia)	Fairfax (Australia)	Publishing	\$230m	Growing interest in Fairfax
North West Water (UK)	Wallace & Tiernan (US)	Water supply	\$78m	Acquisition completed
Mitsubishi (Japan)	Iron Ore Co (Canada)	Mining	\$40m	Mitsubishi takes 20%
Peugeot (France)	Wedel (Poland)	Confectionery	\$14m	Initial 40% stake
Bank of America (Japan)	Equitable (US)	Banking	\$10.5m	Offer for outstanding stake
Laporte (UK)	Equitable (US)	Reclaim technology	n/a	European base for Laporte
Lebranchu (France)	Coventry (UK)	Components	n/a	Lebranchu tapping new markets
Nippon Shuppan (Japan)	Unit of Equitable (US)	Insurance	\$27m (est)	NS buying 70%

German companies looks east

By Katharine Campbell in Frankfurt

GERMAN mergers and acquisitions business has been heavily boosted in the new eastern states in the first half of this year, with activity in the west slowing markedly.

Indicating however that Germany's preoccupation with events in the east of the country may be abating, domestic companies effected 117 transactions abroad, compared with 77 in the first half of 1990 and 95 in the same period of 1989.

M&A notes a special interest

ago, but almost half of those (288) were in the east. In the rest of the country, a cooling of activity has been reflected in lower prices.

Indicating however that Germany's preoccupation with events in the east of the country may be abating, domestic companies effected 117 transactions abroad, compared with 77 in the first half of 1990 and 95 in the same period of 1989.

in France, where medium-sized companies are now the larger corporations. The Germans bought more than twice as many (24) French entities as in the first half of last year (11).

The Swiss meanwhile have been buying into the EC market via Germany, leading, with the US, foreign inward investment. The US and Switzerland each accounted for 44 German companies changing hands.

Black Arrow halved to £1.87m as new investment in industry slows

By Nigel Clark

THE LOW level of new investment in industry left Black Arrow, the office furniture group, down to £1.87m, against £3.75m.

During the year to March 31 the cleaning franchise business was liquidated and provisions for all other businesses had been included in the accounts. There was an extraordinary charge of £2.4m to cover this.

A further charge of £48,000 related to the sale of a company with an offsetting credit of £10,000 from provisions for legal costs making a total extraordinary charge of £186,000.

The leasing division's results were ravaged by bad debts and provisions of about £1.2m were needed.

Earnings per share came out at 3.01p (8.44p). A halved final dividend of 1.5p is being recommended for a total payment of 2.1p (4.2p).

Mr Arnold Edward, chairman, said that many clients had been forced to cancel or defer major projects until the economy improved.

Turnover declined to £23.6m (£26.2m) split as to furniture manufacturing £21.7m (£23.5m), leasing and installation finance £1.64m (£1.88m) and retail and franchising £276,000 (£292,000). After tax of £1.07m (£1.38m) and minorities of £55,000 (£45,000) profit was £745,000 (£2.38m).

Tibbett buys M and S food distributor

Tibbett & Britten Group is further reinforcing its UK core activities with the acquisition of Regional Distribution Centre, an Exeter-based company which is dedicated to serving M&S and Sainsbury.

The purchase, for £5.3m cash, is from Transnet Services, which is jointly owned by Lex Services and Lombard North Central.

TBG will also take over the distribution of the M&S merchandise to the M and S retail stores in the south west.

Current contract turnover is about £4m a year.

General Motors to shed 6,000 in North American plant closures

By Nikki Teit in New York

GENERAL MOTORS is to close two assembly plants in North America, in Ontario and California, with the loss of about 6,000 jobs overall.

The moves come as the car manufacturer attempts to bring its production capacity more closely into line with demand.

The Scarborough Van Plant, in Canada, will be closed before the end of summer 1993, according to GM. In October 1989 the company announced that it would consolidate production of full-sized vans from Scarborough and Lordstown, Ohio, to Flint in Michigan.

It said that, after reviewing

"future product allocation plans", it had decided that there was no role for Scarborough.

The plant employs 2,700 people, producing full-sized Chevrolet and GMC vans. The California plant, at Van Nuys, will stop operating next year when 1993 model year carline production is finished. At present, the plant employs 2,600 people, with a further 900 currently "on lay-off".

GM said it had originally hoped to convert the facility to a flexible assembly plant but that had not proved feasible.

French constructor sells Davy stake

By William Dawkins in Paris

Spie Batignolles, the construction and plant engineering unit of France's Schneider group, has accepted Trafalgar House's offer for its 14.5 per cent stake in Davy Corp, the troubled UK engineering group.

As expected, Spie Batignolles will take a 25 per cent (£1.2m) loss on its Davy shares, for which it has made provision of FF100m in last year's accounts. Trafalgar House's

50p per share offer values Davy at £114m and Spie Batignolles's stake at £16.53m. The French company bought its stake in Davy for 285p per share 15 months ago, in exchange for its Ciecim metallurgical engineering subsidiary.

Spie Batignolles has already warned that the Davy setback, the economic slowdown and doubts over the payment of some contracts could adversely affect this year's profits.

COMPANY NEWS IN BRIEF

API: PAPER OFFER Acceptances from NMC offer in respect of ordinary shares represent just 0.36 per cent of API share capital.

NOREX AMERICA, 49.7 per cent owned by Norex, has its 80 per cent interest in Norgulf Shipping for \$5.1m (£3m).

FREESTOCK HOLDINGS has acquired B&E Electronics, a privately-owned electronic components concern. Consideration is 300,000 Freestock ordinary shares and £100,000 cash. Turnover of Band was £5m in 1990.

SHIREN MOAT HOUSES: Rights issue of 7.5p per share convertible into five ordinary shares at 10p each taken up to 100 per cent.

SIMON ENGINEERING has, through its access division, signed a distribution and joint venture agreement with the Tetsu Corporation of Japan.

Simon will be imported, manufactured and serviced in Japan. WARNER HOWARD is paying \$240,000 cash for Derek Wright

(Food Machinery), the Lancashire-based importer and distributor of commercial catering equipment. Wright made a £149,000 pre-tax profit on \$292,000 turnover for year to February 28 1991.

FIRST SPANISH Investment Trust: Net asset value per share declined by 11.2 per cent to 85.2p during the year ended May 31 1991.

The trust's net asset value amounted to £231,503 (£231,503) and there is a dividend of 1p per share, payable November 4.

Residential Property Securities No.1 PLC

£200,000,000

Mortgage Backed Floating Rate Notes 2018

Notice of Partial Redemption

S.G. Warburg & Co. Ltd. announce that Notes for the nominal amount of £8,300,000 have been called for redemption on 22nd August, 1991, in accordance with Clause 5(b) of the Terms and Conditions of the Notes.

The distinctive numbers of the Notes drawn, are as follows:-

235	257	278	293	314	343	382	419	457	494
531	569	607	645	682	719	757	794	831	868
905	942	979	1016	1053	1090	1127	1164	1201	1238
1275	1312	1349	1386	1423	1460	1497	1534	1571	1608
1645	1682	1719	1756	1793	1830	1867	1904	1941	1978

On 22nd August, 1991 there will be a cash and payable upon presentation of the Notes drawn for redemption. The principal amount thereof, together with accrued interest to said date, is the offer of S.G. Warburg & Co. Ltd.

3 Finsbury Avenue, London EC2M 2PA or one of the other paying agents named on the Notes. Interest will cease to accrue on the Notes called for redemption on and after 22nd August, 1991 and Notes so presented for payment should have attached all Coupons maturing after that date.

£140,900,000 nominal amount of Notes will remain outstanding after 22nd August, 1991.

22nd July, 1991

NOTICE OF PREPAYMENT

ÖSTERREICHISCHE LÄNDERBANK
AKTIENGESellschaft

Yen 5,000,000,000

Floating Rate Notes 1992 (the "Notes")

In accordance with Condition 1 of the Terms and Conditions of the Notes, the Notes are hereby given that the interest payable on the Notes falling due on September 1991, shall be the outstanding interest at their Redemption Amount.

Payment of interest and reimbursement of Redemption Amount will be made in accordance with the Terms and Conditions of the Notes.

Vienna, 22nd July, 1991
Österreichische Länderbank Aktiengesellschaft
Hof 2
A-1010 Vienna
Austria

Asahi
ASAHI BEVERAGES, LTD.

¥30,000,000,000
Floating Rate Notes

NOTICE

In accordance with the Terms and Conditions of the Notes, the Notes are hereby given that the rate of interest for the period 1st July, 1991 to 31st January, 1992 shall be 8.00 per cent per annum and that the coupon amount payable on the 1st January, 1992 will be ¥10,000,000.

THE SUMITOMO BANK, LIMITED
(Agent Bank)

COMMERCIAL BANK OF LONDON

RESULTS FOR SIX MONTHS ENDED 30th JUNE 1991 (UNAUDITED)

The profit attributable to Shareholders for the half year ended 30th June 1991 amounted to £1,111,000.

It is anticipated that the profit for the full year to 31 December 1991 will show an improvement.

	6 months to 30th June 1991	6 months to 30th June 1990
Gross Income	£1,594,675	£1,594,675
Profit before taxation	£221,411	£221,411
Taxation	£106,408	£106,408
Profit attributable to shareholders	£221,411	£221,411
Amount distributed by dividend	£221,411	£221,411
Dividend per £1 share	25p	25p

No interim dividend is to be paid.

Copies of this account will be available to the public from the registered office of the Company, Bankside House, 107-112 London Wall, London EC3A 4AF.

CORRECTION NOTICE

U.S. \$125,000,000

Alaska Housing Finance Corporation

Floating Rate Notes Due July 2001

is hereby given that the Rate of Interest has been fixed at 10.00 per cent p.a. and that the interest payable for the interest period July 17, 1991 to January 17, 1992 on the relevant Payment Date January 17, 1992, in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$1,000.00.

July 22, 1991, London

By: Citibank, N.A. (CITI Dept.), Agent Bank CITIBANK

NOTICE TO NOTEHOLDERS

The Toronto-Dominion Bank Issues
Yen 4,000,000,000 7.50% Fixed Rate
Average Deposit Notes
Due September 6th 1992.

Notice is hereby given that pursuant to Clause 5 of the Notes, the Bank will redeem the above issues in full on September 6th 1992.

The Toronto-Dominion Bank Limited
Principal Paying Agent

Nationwide
Anglia Building Society

£80,000,000

Subordinated Floating Rate Notes due July 1998

For the three months 17th July, 1991 to 17th October, 1991 the Notes will carry an interest rate of 10.00 per cent annum with a coupon of GBP 294.59 per GBP 10,000 Note, payable on 17th October, 1991.

Listed on the Luxembourg Exchange.

Bankers Trust Company, London Agent Bank

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CLAYHITHE GROUP PLC
(Incorporated in England under the Companies Act 1985, Registered No. 3610451)

in the process of changing its name to "Clayhithe PLC"

Issue of
up to 18,256,018 ordinary shares of 10p each
and
up to £3,538,676 nominal of 9.5% subordinated convertible
unsecured loan stock 2000/2001

in connection with the capital reorganisation of Clayhithe PLC by means of a Scheme of Arrangement under Section 425 of the Companies Act 1985. Subject to the approval of the Court, it is expected that the Scheme of Arrangement will become effective on Thursday, 25th July, 1991.

Particulars of the ordinary shares and convertible loan stock are included in the Companies Fiche Service available from the London Stock Exchange. Application has been made to the Council of the London Stock Exchange for the ordinary shares and convertible loan stock to be admitted to the Official List and dealings therein are expected to commence on Friday, 26th July, 1991. Copies of Listing Particulars relating to Clayhithe Group PLC are available for collection during usual business hours up to and including Wednesday, 24th July, 1991, from the Company Announcements Office of the London Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD; and up to and including Monday, 5th August, 1991 from:

Clayhithe Group PLC
P.O. Box 2, Mandeville Road
Aylesbury, Bucks HP21 2AH

Schroder Securities Limited
120 Cheapside
London EC2V 6DS

22nd July, 1991

COMPANIES AND FINANCE

NWA bids for Pan Am air routes

By Nicky Tait in New York

NORTHWEST Airlines, the fourth largest US carrier, has entered the bidding for parts of Pan Am's air routes, the airline which filed for bankruptcy protection earlier this year. NWA said it would offer \$200m for Pan Am's Detroit-Los Angeles route, or \$30m for a route between Los Angeles and Mexico City was included as well.

Pan Am's Detroit-Los Angeles routes were included in the package of assets - covering about one-fifth of its flight capacity - which the airline agreed to sell to Delta. The deal still needs regulatory and bankruptcy court approval.

Since then, Delta has said it is considering investing in Pan Am. Such a move would leave the latter concentrating on its profitable Latin American routes and Miami hub and would appear to shut out United Airlines, which has put in a bid for these routes.

Salomon to join Italian train venture

By Haig Simonian in London

SALOMON BROTHERS is to become a founding shareholder in TAV, the new company which is developing a high-speed train network for Italy, at a cost of around £2,500m (\$2.1bn).

It is taking a 1.5 per cent holding for £1.5bn.

The US investment bank is one of around half a dozen non-Italian financial institutions joining the venture. Other foreign participants, which will have stakes of between 1.5 and 2.5 per cent apiece, include Credit Lyonnais and Banque Nationale de Paris of France, Swiss Bank Corporation and Citibank.

The TAV project, which was formally launched in Rome on Friday, is designed eventually to create a high-speed train network between Turin, Milan, Venice and Naples, bringing Italy up to date with developments in some neighbouring European countries.

Mr James Massey, chief executive of Salomon Brothers, said the company's investment in TAV was a commitment to Europe and its belief in co-operation between government agencies and the private sector to improve Europe's infrastructure.

TAV is 40 per cent owned by the Italian national railway company.

Banesto declines 38% on lower asset sale income

By Peter Bruce in Madrid

BANCO ESPANOL, Credit Banesto, one of Spain's largest commercial banks, has reported first-half pre-tax profits in its financial group of Ptas4,700 (\$22m), down 38 per cent on the first six months of 1990.

The decline in profits will be viewed as a healthy development since the setback mostly stems from a Ptas17.5bn decrease in income from asset sales. Last year Banesto boosted profits from the sale of part of its large cement holdings.

Reflecting its focus on purely banking business, Banesto's fee income has risen 45 per cent in the first six months of 1991 and its intermediation margin grew 14.3 per cent.

The figures do not include results from Banesto's industrial holding company, the Corporation Industrial y Financiera, which has transferred all its industrial holdings last year in an attempt to disentangle the group's banking and industrial activities.

Disposals of the Corporation have continued in the past with the group selling some 16 per cent of its portfolio as it attempts to move out of industrial sectors in which it is not competitive.

In other first-half announcements, meanwhile, Banco Hispanoamericano and Banco Exterior, the state-owned commercial bank, both posted gains for the first six months.

Hispano, which is shortly to merge with its bigger rival, Banco Central, said net profits for the first half had risen 18.3 per cent to Ptas18.2bn. The bank has been recovering from a costly decision, made a year ago, to enter a banking sector scramble to offer clients Spain's first interest-paying current accounts.

Banco Exterior, which is leading an operation to merge all of the state's financial institutions, said its first-half pre-tax profit had risen 19.7 per cent to Ptas12bn, a 10.4 per cent increase in operating profits, which totalled Ptas37.3bn.

Rand Mines stages recovery

By Philip Gawth in Johannesburg

TIGHT CONTROL of costs, a higher rand gold price and increased production allowed the four gold mines managed by the Rand Mines group to show a significant recovery in the June quarter.

After-tax profits totalled R21.2m (\$7.4m) in the quarter, against a R30.4m loss in the previous quarter. Over the previous year, Rand Mines' gold operations had made cumulative after-tax losses of R37.7m.

The recovery mostly stems from significant rationalisation efforts at the group's largest mine, Harmony.

All four mines in the group made a working profit in the latest quarter. Only ERPM made an after-tax loss. Gold production in the group was 8.6 per cent up at 10,394kg; the average gold price received was 2.6 per cent higher at R3,630 per kg; and total costs, at R220m, were down by about 6.5 per cent.

Harmony had a particularly good quarter, turning a previous loss of R21m - largely the function of tax losses - into a profit of R14m. This was despite a 37 per cent fall in underground gold production to 4,748kg in the quarter.

The mine benefited from its newly started surface treatment operations which contributed 386kg of gold in the quarter.

The Blyvooruitzicht Durban Deep mines both recorded improved profits.

Blyvooruitzicht made R10.5m after tax - compared with breaking even - time.

The Durban Deep mine increased its profit from R2m to R10m.

The group has sold about one-third of its production (10,000kg) over the next three quarters at prices up to R37,000/kg.

European group wins more time for de Havilland bid

By Bernard Simon in Toronto

THE CANADIAN government has extended for almost two months the deadline for a European consortium aircraft manufacturer to submit a bid for Toronto-based de Havilland.

The consortium, comprising Aerospaciale de France and Italy's Alenia, to finalise a revised bid for Toronto-based de Havilland for Canada.

The European group was initially due to respond by last Saturday to Ottawa's concerns that its initial bid for de Havilland did not provide a "net benefit" to Canada. But investment Canada, the government's foreign investment watchdog, said late on Friday that the deadline had been extended to September 8.

An investment Canada official said the extra time was warranted because "progress has been made" by the consortium in meeting conditions set by the government. He said the agency needed more time "to allow for adequate consideration of a new business plan and other related representations."

Aerospaciale and Alenia are proposing to buy de Havilland from the US aircraft maker Boeing, which has owned it since the company was privatised in 1986. The government's objections to the Europeans' initial bid include the absence of a local partner, concern about de Havilland's technology remaining in Canada and the level of government financial support demanded by the buyers. Details of the offer have not been disclosed.

US QUARTERLY RESULTS

BELL ATLANTIC, the US regional telephone holding company, has registered second-quarter net earnings of \$182.3m or \$1.28 a share, up from \$135.7m or \$1.13 a share, on sales of \$1.41bn, down from \$132.8m or \$1.01 a share last year. Operating revenues were \$3,081m against \$2,970m.

Net earnings after six months were \$708.7m or \$1.53 a share against \$718.1m or \$1.58 last year. Revenues were \$6,058m against \$5,939m.

SOUTHWESTERN BELL, the US waste management company, reported a fall in second-quarter net income to \$58.9m or 38 cents a share, from \$82.4m or 54 cents a share, despite a rise in revenues to \$805.2m from \$767.8m.

First-half net income was \$177.1m or \$1.35 a share which compared with a loss for the first half of 1990 of \$77.5m, equal to 51 cents a share. Revenues were \$2.37bn against \$2.17bn a year ago.

KELLOGG, the world's largest convenience food producer, turned in second-quarter net earnings of \$182.3m or \$1.28 a share, up from \$135.7m or \$1.13 a share, on sales of \$1.41bn, down from \$132.8m or \$1.01 a share last year. Operating revenues were \$3,081m against \$2,970m.

Net income after six months was \$708.7m or \$1.53 a share against \$718.1m or \$1.58 last year. Revenues were \$6,058m against \$5,939m.

SOUTHWESTERN BELL, one of the seven regional holding companies formerly owned by AT&T, posted second-quarter net earnings of \$172.6m or 57 cents a share, against \$262.5m or 87 cents last year. Latest earnings included an extraordinary charge of \$31m. Operating revenues were \$2.44bn against \$2.17bn.

First-half net income fell 32 per cent to \$396.5m from \$510.8m. Revenues rose 2 per cent to \$4.39bn from last year's \$4.30bn.

Compiled by Rivka Nachama



Gold mining companies' reports and dividend announcements for the quarter ended 30 June 1991

Durban Roodepoort Deep, Limited

(Incorporated in the Republic of South Africa) Registration No. 010030006		
ISSUED CAPITAL: R2 520 000 000 2 520 000 000 SHARES		
	Quarter ended	See opposite
OPERATING RESULTS	30.06.1991	31.03.1991
Underground operations		30.06.1990
Gold mined (kg)	273 000	257 000
Gold sold (kg)	280	508 000
Yield (kg/ton)	3.83	3.95
Revenue (R'000)	30 772	20 772
Cost (R'000)	31 878	32 718
Working profit (R'000)	1 894	1 894
Revenue (R'000)	122 47	120 71
Cost (R'000)	120 71	120 71
Working profit (R'000)	1 76	0
Revenue (R'000)	187	219 000
Cost (R'000)	171	207 250
Working profit (R'000)	16	11 750
Revenue (R'000)	33 772	33 772
Cost (R'000)	33 772	33 772
Working profit (R'000)	0	0
Revenue (R'000)	34 02	22 98
Cost (R'000)	34 02	22 98
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Revenue (R'000)	34 02	22 98
Cost (R'000)	34 02	22 98
Working profit (R'000)	0	0
Revenue (R'000)	34 02	2

Euromarkets put brave face on unwelcome questions

Simon London

Borrowers	Amount m.	Maturity	Av. %	Coupon %	Price	Book runner	LIBOR yield %
BORROWERS							
Railway (Jt)	300	1995	4	4 1/4	100	Yasuda Int.	4.250
Elec. Wire (Jt)	120	1995	4	4 1/4	100	Daiwa	4.250
Tokai	120	1995	4	4 1/4	100	Yasuda Int.	4.250
Tokai Marine Ind. (Jt)	100	1995	4	4 1/4	100	Yasuda Int.	4.250
Sanshuai Co. (Jt)	100	1996	4	4 1/4	100	Daiwa Europe	4.250
Tung Hui Ent. (Jt)	100	1996	10	8	100	Jardine Fleming	4.250
Exp. Dev. Corp. of Canada (Jt)	200	1994	5	7 3/4	100	Yasuda Int.	4.250
Novosibirsk	100	1995	4	8 1/2	100	Yasuda Int.	4.250
SMC Corp.	100	1995	4	8 1/2	100	Yasuda Int.	4.250
B.S. (Jt)	100	1995	7	0	100	BTI	-
HIL	80	1995	7	7 1/2	100	J. Henry Schroder	-
Local de	100	1995	4	8 1/4	100	Yasuda Int.	4.250
Tea	100	1995	4	8 1/4	100	Nikko	4.250
Shiroki Corp.	80	1995	4	8 1/4	100	Nikko	4.250
Int. (Jt)	80	1995	4	8 1/4	100	Merrill Lynch	4.250
Osaka	100	1995	4	4 1/2	100	Nomura Int.	4.250
Toyota Motor Corp.	100	1995	4	8 1/4	101.43	CSB	4.250
Banobras (Jt)	100	1996	4	10 1/4	101.43	CSB	4.250
Corp.	130	1995	4	4 1/2	100	Nikko	4.250
Hollandt	100	1995	4	4 1/2	100	Nikko	4.250
STERLING							
Rolls-Royce	100	1995	7	11 1/4	101.11	Yasuda Int.	11.211
ECUs							
Baden-Wuerttemberg	150	1996	4	9 1/4	101.11	Nikko	9.000
Corp.	70	1995	4	9 1/4	100	Nikko	9.000
CANADIAN DOLLARS							
BP America	200	2001	10	10 1/4	101	J.P. Morgan Secs.	10.707
Procter & Gamble	200	2001	10	10 1/4	101.30	Goldman Sachs	10.657
British Int. Fin.	200	1994	5	10	100	Goldman Sachs	9.635
AUSTRALIAN DOLLARS							
BILSW	100	2001	10	11 1/4	100	Yasuda Int.	11.700
FRENCH FRANKS							
Societe	300	1992	1	9 1/2	99.58	Credit Lyonnais	9.544
Credit Lyonnais	300	1992	1	9 1/2	99.58	Credit Lyonnais	9.544
D-MARKS							
Max Corp.	100	1995	4	9	101 1/4	Deutsche	8.881
Chubu Steel Plate (Jt)	100	1995	4	5	100	Nomura Europe GmbH	5.000
	100	1995	4	5	100	Nikko Bk GmbH	5.000
BORROWERS							
Nissan Construction (a) (Jt)	100	1995	-	8	101.12	Nomura Int.	8.380
Aust. Property	100	1995	-	8	101.12	Nomura Int.	8.380
Longchamp Co. (a) (Jt)	100	1995	-	8	101.12	Nomura Int.	8.380
Konami (a) (Jt)	100	1995	-	8	101.12	Nomura Int.	8.380
Yasuda Int. Co. (a) (Jt)	100	1995	-	8	101.12	Nomura Int.	8.380
Inc. (a) (Jt)	100	1995	-	8	101.12	Nomura Int.	8.380
Waco Chemical	75	1999	-	7	101.12	Nomura Int.	8.380
Takao	20	1995	-	7 1/4	101.12	Nomura Int.	8.380
Chain Co. (a) (Jt)	25	1995	-	3 1/2	101.12	Nomura Int.	8.380
Mitsubishi	100	1995	-	8 1/2	101.12	Nomura Int.	8.380
Mitsubishi	100	1995	-	8 1/2	101.12	Nomura Int.	8.380
LIBOR							
Local (a) (Jt)	1500	2001	10	10 1/4	101.11	Yasuda Int.	11.211
World Bank	5000	2001	10	10 1/4	101.11	Yasuda Int.	11.211
YEN							
Landerbank (Jt)	100	1992	1	9	100 1/4	Nippon Credit Int.	9.000
LUXEMBOURG FRANKS							
Kemira Int. Fin. (Jt)	800	1994	3	9 1/4	101.95		

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UNIT TRUSTS									
Company	Unit Price	Yield	Dividend	Dividend Yield	Assets	Assets	Assets	Assets	Assets
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CURRENCIES, MONEY AND CAPITAL MARKETS

MONEY MARKETS

Anticipating events

THERE HAS been a tendency for the foreign exchanges to anticipate events this year, reacting well ahead of the influencing factors. When the dollar began its upward surge in February it was a reaction to expectations that the US economy was on the verge of recovering from recession.

UK clearing bank lending rate 11 per cent from July 12, 1991

There was no strong evidence of a recovery and it is only now that the economic figures are looking consistently encouraging. In the meantime the dollar gained some 40 pence to a high of about DM1.8400, before it was hit by a central bank intervention, but it could be that the market's infatuation with the US currency was about to cool away.

During the last week the dollar has fallen sharply against European currencies, and particularly the D-Mark.

At first this seemed to be the result of caution after the central banks' intervention, but now it appears to be a matter of looking ahead to likely interest rate trends.

Mr Nicholas Brady, US Treasury secretary, said last week that there was a real chance of further rate cuts by the Federal Reserve and this would be welcomed by the administration.

On the other hand the Bundesbank's latest monthly report warns of inflationary pressure in the German economy. In June 1991 inflation in Germany of 1.1 per cent was higher than the French rate of 0.3 per cent and the trend is still up, possibly to around 4.5 per cent.

Speculation that Germany will raise interest rates, possibly next month, as some other countries are looking to ease, has led to buying of the D-Mark in advance of the expected event, in much the same way that the dollar was bought earlier this year. If the German currency continues to strengthen this could even delay the move.

POUND SPOT - FORWARD AGAINST THE POUND

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1.4700
France	1.4700	1.4700	1.4700	1.4700	1.4700
Germany	1.4700	1.4700	1.4700	1.4700	1.4700
Italy	1.4700	1.4700	1.4700	1.4700	1.4700
Japan	1.4700	1.4700	1.4700	1.4700	1.4700
Spain	1.4700	1.4700	1.4700	1.4700	1.4700
Sweden	1.4700	1.4700	1.4700	1.4700	1.4700
Switzerland	1.4700	1.4700	1.4700	1.4700	1.4700
UK	1.4700	1.4700	1.4700	1.4700	1.4700

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1.4700
France	1.4700	1.4700	1.4700	1.4700	1.4700
Germany	1.4700	1.4700	1.4700	1.4700	1.4700
Italy	1.4700	1.4700	1.4700	1.4700	1.4700
Japan	1.4700	1.4700	1.4700	1.4700	1.4700
Spain	1.4700	1.4700	1.4700	1.4700	1.4700
Sweden	1.4700	1.4700	1.4700	1.4700	1.4700
Switzerland	1.4700	1.4700	1.4700	1.4700	1.4700
UK	1.4700	1.4700	1.4700	1.4700	1.4700

EXCHANGE CROSS RATES

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1.4700
France	1.4700	1.4700	1.4700	1.4700	1.4700
Germany	1.4700	1.4700	1.4700	1.4700	1.4700
Italy	1.4700	1.4700	1.4700	1.4700	1.4700
Japan	1.4700	1.4700	1.4700	1.4700	1.4700
Spain	1.4700	1.4700	1.4700	1.4700	1.4700
Sweden	1.4700	1.4700	1.4700	1.4700	1.4700
Switzerland	1.4700	1.4700	1.4700	1.4700	1.4700
UK	1.4700	1.4700	1.4700	1.4700	1.4700

EURO-CURRENCY INTEREST RATES

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1.4700
France	1.4700	1.4700	1.4700	1.4700	1.4700
Germany	1.4700	1.4700	1.4700	1.4700	1.4700
Italy	1.4700	1.4700	1.4700	1.4700	1.4700
Japan	1.4700	1.4700	1.4700	1.4700	1.4700
Spain	1.4700	1.4700	1.4700	1.4700	1.4700
Sweden	1.4700	1.4700	1.4700	1.4700	1.4700
Switzerland	1.4700	1.4700	1.4700	1.4700	1.4700
UK	1.4700	1.4700	1.4700	1.4700	1.4700

FT LONDON INTERBANK FIXING

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1.4700
France	1.4700	1.4700	1.4700	1.4700	1.4700
Germany	1.4700	1.4700	1.4700	1.4700	1.4700
Italy	1.4700	1.4700	1.4700	1.4700	1.4700
Japan	1.4700	1.4700	1.4700	1.4700	1.4700
Spain	1.4700	1.4700	1.4700	1.4700	1.4700
Sweden	1.4700	1.4700	1.4700	1.4700	1.4700
Switzerland	1.4700	1.4700	1.4700	1.4700	1.4700
UK	1.4700	1.4700	1.4700	1.4700	1.4700

MONEY RATES

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1.4700
France	1.4700	1.4700	1.4700	1.4700	1.4700
Germany	1.4700	1.4700	1.4700	1.4700	1.4700
Italy	1.4700	1.4700	1.4700	1.4700	1.4700
Japan	1.4700	1.4700	1.4700	1.4700	1.4700
Spain	1.4700	1.4700	1.4700	1.4700	1.4700
Sweden	1.4700	1.4700	1.4700	1.4700	1.4700
Switzerland	1.4700	1.4700	1.4700	1.4700	1.4700
UK	1.4700	1.4700	1.4700	1.4700	1.4700

LONDON MONEY RATES

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1.4700
France	1.4700	1.4700	1.4700	1.4700	1.4700
Germany	1.4700	1.4700	1.4700	1.4700	1.4700
Italy	1.4700	1.4700	1.4700	1.4700	1.4700
Japan	1.4700	1.4700	1.4700	1.4700	1.4700
Spain	1.4700	1.4700	1.4700	1.4700	1.4700
Sweden	1.4700	1.4700	1.4700	1.4700	1.4700
Switzerland	1.4700	1.4700	1.4700	1.4700	1.4700
UK	1.4700	1.4700	1.4700	1.4700	1.4700

FT-ACTUARIES WORLD INDICES

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1.4700
France	1.4700	1.4700	1.4700	1.4700	1.4700
Germany	1.4700	1.4700	1.4700	1.4700	1.4700
Italy	1.4700	1.4700	1.4700	1.4700	1.4700
Japan	1.4700	1.4700	1.4700	1.4700	1.4700
Spain	1.4700	1.4700	1.4700	1.4700	1.4700
Sweden	1.4700	1.4700	1.4700	1.4700	1.4700
Switzerland	1.4700	1.4700	1.4700	1.4700	1.4700
UK	1.4700	1.4700	1.4700	1.4700	1.4700

FINANCIAL TIMES STOCK INDICES

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1.4700
France	1.4700	1.4700	1.4700	1.4700	1.4700
Germany	1.4700	1.4700	1.4700	1.4700	1.4700
Italy	1.4700	1.4700	1.4700	1.4700	1.4700
Japan	1.4700	1.4700	1.4700	1.4700	1.4700
Spain	1.4700	1.4700	1.4700	1.4700	1.4700
Sweden	1.4700	1.4700	1.4700	1.4700	1.4700
Switzerland	1.4700	1.4700	1.4700	1.4700	1.4700
UK	1.4700	1.4700	1.4700	1.4700	1.4700

BASE LENDING RATES

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1.4700
France	1.4700	1.4700	1.4700	1.4700	1.4700
Germany	1.4700	1.4700	1.4700	1.4700	1.4700
Italy	1.4700	1.4700	1.4700	1.4700	1.4700
Japan	1.4700	1.4700	1.4700	1.4700	1.4700
Spain	1.4700	1.4700	1.4700	1.4700	1.4700
Sweden	1.4700	1.4700	1.4700	1.4700	1.4700
Switzerland	1.4700	1.4700	1.4700	1.4700	1.4700
UK	1.4700	1.4700	1.4700	1.4700	1.4700

FOREIGN BONDS & RAILS

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1.4700
France	1.4700	1.4700	1.4700	1.4700	1.4700
Germany	1.4700	1.4700	1.4700	1.4700	1.4700
Italy	1.4700	1.4700	1.4700	1.4700	1.4700
Japan	1.4700	1.4700	1.4700	1.4700	1.4700
Spain	1.4700	1.4700	1.4700	1.4700	1.4700
Sweden	1.4700	1.4700	1.4700	1.4700	1.4700
Switzerland	1.4700	1.4700	1.4700	1.4700	1.4700
UK	1.4700	1.4700	1.4700	1.4700	1.4700

COMMONWEALTH & AFRICAN LOANS

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1.4700
France	1.4700	1.4700	1.4700	1.4700	1.4700
Germany	1.4700	1.4700	1.4700	1.4700	1.4700
Italy	1.4700	1.4700	1.4700	1.4700	1.4700
Japan	1.4700	1.4700	1.4700	1.4700	1.4700
Spain	1.4700	1.4700	1.4700	1.4700	1.4700
Sweden	1.4700	1.4700	1.4700	1.4700	1.4700
Switzerland	1.4700	1.4700	1.4700	1.4700	1.4700
UK	1.4700	1.4700	1.4700	1.4700	1.4700

BASE LENDING RATES

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1.4700
France	1.4700	1.4700	1.4700	1.4700	1.4700
Germany	1.4700	1.4700	1.4700	1.4700	1.4700
Italy	1.4700	1.4700	1.4700	1.4700	1.4700
Japan	1.4700	1.4700	1.4700	1.4700	1.4700
Spain	1.4700	1.4700	1.4700	1.4700	1.4700
Sweden	1.4700	1.4700	1.4700	1.4700	1.4700
Switzerland	1.4700	1.4700	1.4700	1.4700	1.4700
UK	1.4700	1.4700	1.4700	1.4700	1.4700

FOREIGN BONDS & RAILS

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1.4700
France	1.4700	1.4700	1.4700	1.4700	1.4700
Germany	1.4700	1.4700	1.4700	1.4700	1.4700
Italy	1.4700	1.4700	1.4700	1.4700	1.4700
Japan	1.4700	1.4700	1.4700	1.4700	1.4700
Spain	1.4700	1.4700	1.4700	1.4700	1.4700
Sweden	1.4700	1.4700	1.4700	1.4700	1.4700
Switzerland	1.4700	1.4700	1.4700	1.4700	1.4700
UK	1.4700	1.4700	1.4700	1.4700	1.4700

LONDON RECENT ISSUES

Jul 19	Day's	Close	One month	Three months	Six months
US	1.4700	1.4700	1.4700	1.4700	1.4700
Canada	1.4700	1.4700	1.4700	1.4700	1

INDUSTRIALS (Miscel.) - Contd[illegible]

30.3 Relyon	100	0.7	4.5	2.4	Oct 1999
3.87 Restaurant Sp.	15	-7.1	-	-	-
	776	-6.6	2.6	11.3	Sept May

[illegible]

44.9	Stecher	WFLA-TV	1988	3.9	-27.11	-
52.1	Stretchley	WFLA-TV	1988	0.8	4.4	20.5
1318.7	Smith & Neph	1988	2.2	2.2	20.5	July-Dec

[illegible]

1.15 WILLIAMS CJ	3.3	-6.3	17.8	15.1	May
1.17 WILLS Group	1.2	-	-	11.4	-
6.28 WITCHAW Sp	2.0	-	5.0	15.7	Oct Mar

942	6.72Wright Group 1p	16					
943	839.9Wolsky	392	1.0	4.1	17.6	Jul	Jan
945	2.56Wood (Arthur) 5p	128	0.6	4.3	2.4	April	
946	28.9Worster 10p	124	2.5	4.3	15.4	Nov	May
953	2.94Worchester (A) 10p	42	13.5	2.4	1.7	Sep	Jul
954	11.1Wright Group 10p	48		8.0	28.1	Apr.	Oct.
957	0.08Wyndham Grp 15p	14	-58.3		24.9	Apr	Oct
960	7.03YAMA 10p	53	-8.6	12.6	11.2	Mar	Oct

104

INSURANCES					
577	229. Veterinary & Veterinary	613	-1.0	4,432.59	Feb-Mar
578	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
579	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
580	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
581	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
582	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
583	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
584	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
585	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
586	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
587	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
588	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
589	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
590	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
591	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
592	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
593	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
594	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
595	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
596	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
597	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
598	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
599	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct
600	122.8 No. 1110 Gen. & Heavy	510	-1.0	1,447.10	Apr-Oct

3765	4411	Prodenial Sp	230	3.0	5.8	2.4	Ja Ap J
2410	3601	Refuge Sp	787	3.4	5.0	2.4	Nov Ma

[illegible]

... ..

1. *Chlorophyll a* (Chl *a*)
 2. *Chlorophyll b* (Chl *b*)
 3. *Chlorophyll c* (Chl *c*)
 4. *Chlorophyll d* (Chl *d*)
 5. *Chlorophyll e* (Chl *e*)
 6. *Chlorophyll f* (Chl *f*)
 7. *Chlorophyll g* (Chl *g*)
 8. *Chlorophyll h* (Chl *h*)
 9. *Chlorophyll i* (Chl *i*)
 10. *Chlorophyll j* (Chl *j*)
 11. *Chlorophyll k* (Chl *k*)
 12. *Chlorophyll l* (Chl *l*)
 13. *Chlorophyll m* (Chl *m*)
 14. *Chlorophyll n* (Chl *n*)
 15. *Chlorophyll o* (Chl *o*)
 16. *Chlorophyll p* (Chl *p*)
 17. *Chlorophyll q* (Chl *q*)
 18. *Chlorophyll r* (Chl *r*)
 19. *Chlorophyll s* (Chl *s*)
 20. *Chlorophyll t* (Chl *t*)
 21. *Chlorophyll u* (Chl *u*)
 22. *Chlorophyll v* (Chl *v*)
 23. *Chlorophyll w* (Chl *w*)
 24. *Chlorophyll x* (Chl *x*)
 25. *Chlorophyll y* (Chl *y*)
 26. *Chlorophyll z* (Chl *z*)
 27. *Chlorophyll aa* (Chl *aa*)
 28. *Chlorophyll ab* (Chl *ab*)
 29. *Chlorophyll ac* (Chl *ac*)
 30. *Chlorophyll ad* (Chl *ad*)
 31. *Chlorophyll ae* (Chl *ae*)
 32. *Chlorophyll af* (Chl *af*)
 33. *Chlorophyll ag* (Chl *ag*)
 34. *Chlorophyll ah* (Chl *ah*)
 35. *Chlorophyll ai* (Chl *ai*)
 36. *Chlorophyll aj* (Chl *aj*)
 37. *Chlorophyll ak* (Chl *ak*)
 38. *Chlorophyll al* (Chl *al*)
 39. *Chlorophyll am* (Chl *am*)
 40. *Chlorophyll an* (Chl *an*)
 41. *Chlorophyll ao* (Chl *ao*)
 42. *Chlorophyll ap* (Chl *ap*)
 43. *Chlorophyll aq* (Chl *aq*)
 44. *Chlorophyll ar* (Chl *ar*)
 45. *Chlorophyll as* (Chl *as*)
 46. *Chlorophyll at* (Chl *at*)
 47. *Chlorophyll au* (Chl *au*)
 48. *Chlorophyll av* (Chl *av*)
 49. *Chlorophyll aw* (Chl *aw*)
 50. *Chlorophyll ax* (Chl *ax*)
 51. *Chlorophyll ay* (Chl *ay*)
 52. *Chlorophyll az* (Chl *az*)
 53. *Chlorophyll aza* (Chl *aza*)
 54. *Chlorophyll abz* (Chl *abz*)
 55. *Chlorophyll acz* (Chl *acz*)
 56. *Chlorophyll adz* (Chl *adz*)
 57. *Chlorophyll aez* (Chl *aez*)
 58. *Chlorophyll afz* (Chl *afz*)
 59. *Chlorophyll agz* (Chl *agz*)
 60. *Chlorophyll ahz* (Chl *ahz*)
 61. *Chlorophyll aiz* (Chl *aiz*)
 62. *Chlorophyll ajz* (Chl *ajz*)
 63. *Chlorophyll akz* (Chl *akz*)
 64. *Chlorophyll alz* (Chl *alz*)
 65. *Chlorophyll amz* (Chl *amz*)
 66. *Chlorophyll anz* (Chl *anz*)
 67. *Chlorophyll aoz* (Chl *aoz*)
 68. *Chlorophyll apz* (Chl *apz*)
 69. *Chlorophyll aqz* (Chl *aqz*)
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● Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 071-925-2128

S - Cont'd					
	West	1st	Last	Dividends	City
	Manager	rd	rd	Paid	Dist
31	5.9	-	-	-	622
49	5.9	-	-	-	159
50	11.3	-	-	Dec Jun	2362
51	11.3	-	-	December	694
52	12.2	-	-	-	2740
53	12.2	-	-	-	4965
54	3.1	-	-	-	516
55	-7.1	5.10	-	-	3021
56	60.0	-	-	-	207
57	-5.9	20.3	Jan	Dec	4979
58	-5.3	-	-	-	339
59	-5.3	-	-	-	339
60	-7.1	11.2	Jan	Mar	3346
61	22.2	-	-	-	454
62	4.4	24.4	Jan	Nov	1529
63	6.7	-	September	-	794
64	11.1	-	-	-	4948
65	1.4	-	-	-	3625
66	11.1	-	-	-	2977
67	-0.9	6.4	Oct	-	4955
68	-4.7	-	-	-	3462
69	-7.3	15.2	Jan	Dec	4055
70	-6.7	-	-	-	4651
71	-20.0	-	-	-	4651
72	-2.8	5.8	2.8	May	4479
73	-	-	-	-	-
74	-	-	-	-	-
75	-	-	-	-	-
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IRISH STOCKS		
of Regional and Irish stocks, the list in Irish currency.		
Mathew Hedges	32-25.64	
WEL	138 1/2	
United Drug	178 1/2	

FUTURES		
call rates		
2011	26	
2012	26	
2013	17	
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2015	17	
2016	17	
2017	17	
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2030	17	

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T&E	25
Uniflex	16
Uniflex	16
Wellcome	46

Property	
Brit Land	38
Control Soc	45
Law Securities	45
LF&C	45
Manitex	41

Oil	
Arva Petrol	3
Brit Petroleum	28
Burgh Control	49
Conway Petrol	49
Esso	49
Premier	41
Shell	41
Tollard Ref	41
Ultramar	38

Mines	
Leach	21

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4:00 pm prices July 19

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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MONDAY PROFILE

Monetarist
hard man
in waitingDavid Marsh on Helmut
Schlesinger, president-elect of
the Bundesbank

Mr Helmut Schlesinger, who becomes president of the German Bundesbank next month, slogs his way every day up 12 flights of stairs to his office in the central bank's Frankfurt headquarters.

From the Bundesbank's wide vista windows surveying a motley collection of football pitches and banking skyscrapers, Mr Schlesinger likes to observe the nesting habits of the local birdlife. It may be only a coincidence, but he has noticed that, lately, hawks are roosting in the Bundesbank's 1980s concrete walls.

Mr Schlesinger is an active but ascetic 66-year-old who is taking over - at an age when most men have reached retirement - one of the most powerful and daunting jobs in international economic policy-making. He is stepping into the shoes vacated by Mr Karl Otto Pöhl, holder of the top Bundesbank job since 1980, who in May decided to step down for a mixture of reasons, including unease over the government's economic policies towards east Germany.

Mr Schlesinger's most abiding characteristics are his stamina, his obduracy and his extraordinary strong bonds to the German central banking habit which has been his home since 1962. As reunited Germany tussles with economic turbulence of a kind unseen in two post-war generations, all three traits will be put severely to the test.

The Bundesbank's vice president since 1980, and equipped since 1986 with an honorary professorship, Mr Schlesinger personifies in almost caricature form the Bundesbank's famed commitment to financial stability. He has been 19 years on the Bundesbank's policy-making central council, and for eight years before that was the bank's chief economist.

In private conversation he is an acute listener and can demonstrate amiability and Bavarian charm. His public image is that of an austere monetarist devotee - a combination of Doctor Strangelove and Doktor Allwissend, the all-knowing Grimm fairy-tale figure.

His espousal of tight money policies places him in the unique position of having been blamed, slightly absurdly, by the Reagan administration for precipitating the stock market crash of 1987, and by the opposition Social Democrats in Bonn for helping bring down the government of Chancellor Helmut Schmidt in 1982.

Mr Hans Matthöfer, the former SPD finance minister, recalls stimulating exchanges with Mr Schlesinger about bringing down the budget deficit, but calls him the Bundesbank's "real hard man."

Mr Schmidt says: "He has very good manners, but it is very difficult to move him." Clearly ranking with the former chancellor is not only Mr Schlesinger's controversial interest rate role in the early 1980s, but also his pronounced scepticism on Mr Schmidt's goal of European Monetary Union (Emu). "He is a first-class economist, but also a German nationalist," says Mr Schmidt. "He will be more stubborn than Pöhl in standing up to the government."

Mr Karl Schiller, the former SPD economics minister who formally appointed Mr Schlesinger to the central bank council in 1972, agrees that Mr Schlesinger will be still tougher than Mr Pöhl on Emu. Giving what is gradually becoming a consensus German view spreading across party lines, Mr Schiller says of Mr Schlesinger's coolness towards Emu: "I think that is good, one shouldn't go too quickly."

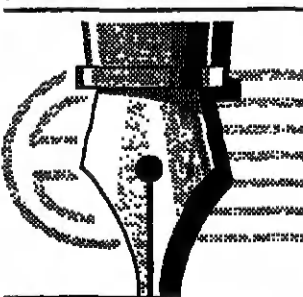
After the long years working his way up the Bundesbank apparatus, Mr Schlesinger never expected to take the top post. He had been due to retire on reaching the age of 68 in September 1992. Mr Pöhl informed him that he was stepping down early - four and a half years before the expiry of his term - on May 6, just one day before he told President Richard von Weizsäcker and Mr Theo Waigel, the finance minister, and 10 days before he officially informed the whole Bundesbank council and the outside world.

Mr Schlesinger's tenure has now been extended for one more year to give him two years in the top position, the statutory minimum for a president. It is both a benefit and a disadvantage that Mr Schlesinger arrives with his mind made up on key issues. "He doesn't have to polish his image. He doesn't have to do anything to fit into a fashion," says one Bundesbanker who knows him well.

On the other hand, the challenges ahead, ranging from the financing of unification to the still-unresolved dispute over slimming down the Bundesbank's council, will almost certainly make the tenure unsatisfactorily short.

Like Mr Pöhl when he took over the presidency in 1980, Mr Schlesinger arrives with inflation on the rise, the budget in disarray and the current

LETTER FROM



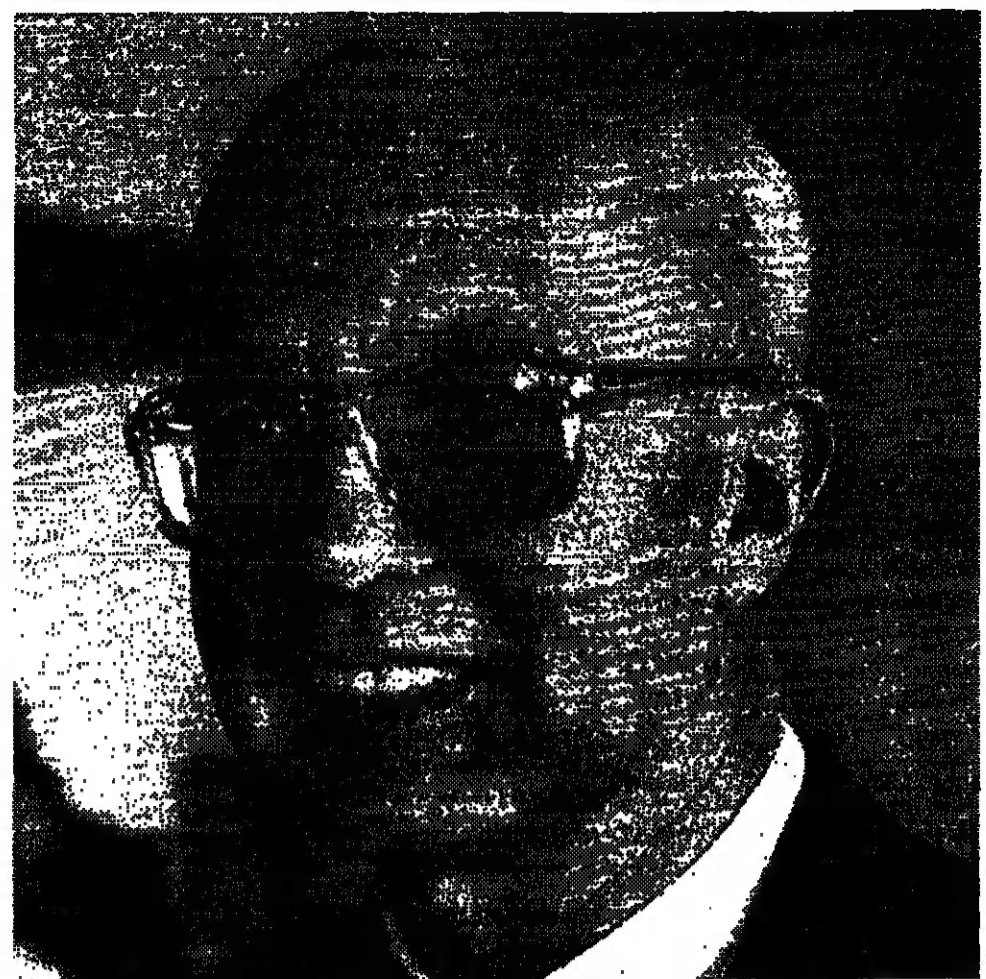
CZECHOSLOVAKIA

rich von Hayek and Milton Friedman. Others maintain that his policy is intended to sell out Czech industry to foreigners with the money and know-how to modernise and re-integrate Czechoslovakia into the world economy.

The main elements of Mr Klaus's policy - liberalisation of prices, internal convertibility of the Czech currency, a tight fiscal policy coupled with continued wage control, and privatisation of trade and industry - sound good to western economists.

Domestic observers are more critical. They argue that announcing price increases months ahead of their introduction on January 1 led to the disappearance of certain basic consumer goods, such as potatoes, from the market. As every greengrocer, not just the minister of finance, could foresee, consumers rushed to buy at the prevailing low price and producers withheld supplies while waiting for the higher price.

A much more serious mistake was to remove price controls without breaking up the food distribution and food pro-



Schlesinger: stamina, obduracy and strong bank ties

account in deficit. Overall compared with 1980, the problems are much greater, and Mr Schlesinger will have considerably less time to try to sort them out.

In their personalities, the two men are near-opposites. During their 11½ years in tandem, Mr Pöhl and Mr Schlesinger surmounted initial differences and built up a good working relationship. But it was founded on mutual understanding of each other's shortcomings, as well as on respect. Mr Schlesinger showed impressive loyalty to a man five years his junior, and never issued any direct challenge to Mr Pöhl's authority. But he showed every sign of enjoying

Mr Pöhl's hedonism (he is reputed to know the difference between 200 sorts of grapes) as well-known as Mr Schlesinger's love of mountaineering.

Within the Bundesbank, his attention to detail is famous. An exacting task-master who has ruled against the transition to word-processors and often writes out long drafts by hand, he frequently puts in a 12-hour day. If subordinates fail to reach his high standards, he can show impatience or even anger.

One long-standing colleague says that Mr Schlesinger has the ability to do every job in the economic department. Emphasising how this helps rather than impedes Mr Schlesinger's capacity to see the big picture, the Bundesbanker adds: "He can see both the wood and the trees."

Another Bundesbank insider puts it less charitably: "Schlesinger checks everything. Pöhl will criticise you if things go wrong but he gives his colleagues free rein."

Finding the right relationship with a particular set of colleagues - the other 17 members of the Bundesbank council - will be Mr Schlesinger's most delicate task. The others, composed of fellow members of the Frankfurt-based directorate and the presidents of the Land (state) central banks - make interest rate decisions by majority vote.

Mr Schlesinger has just one vote, like everyone else. The diplomatic Mr Pöhl proved mainly adept at steering the disparate and sometimes highly egotistical council. The general view of Mr Schlesinger is that he will be more heavy-handed. One Land central bank president, although an admirer of Mr Schlesinger's abilities, says: "We no longer have a president who smooths out disagreements."

According to one associate, Mr Schlesinger fully realises that, in his new job, he will have to be more conciliatory in

paralyzing effect on the large enterprises which, in preparation for privatisation, were transformed into independent state enterprises. The state transferred the fixed assets but provided no working capital. This, together with the loss of consumer markets, sharply reduced output and made it impossible to adjust quickly to western markets.

The voucher method of privatisation, which enables each resident citizen over 18 to obtain 85,000 crowns worth of industrial shares by paying 1,000 crowns for a voucher, is welcomed by present management, but is viewed sceptically by independent observers.

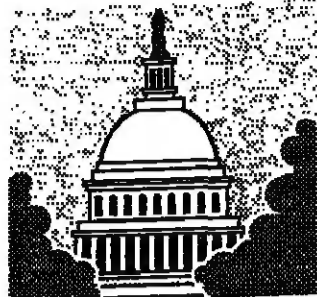
Most managers were appointed and promoted by the communist regime because of their obedience to party directives and are unlikely to adapt to a market economy easily. They welcome the voucher system, expecting that the small shareholders will be unable to exercise any effective control.

In these circumstances, only foreign investment could achieve an upgrading of management and the modernisation or conversion of production plants - which is indispensable if the economy is to switch to western markets.

But massive foreign investment can hardly be expected unless political stability is achieved and macroeconomic management becomes less dogmatic and less focused on next year's elections.

A H Hermann

The author is D J Freeman senior research fellow in international trade law at Queen Mary and Westfield College, University of London.

Getting serious
about inflationMICHAEL PROWSE
on America

Might Mr Alan Greenspan be the first Federal Reserve chairman to restore price stability since the 1950s? The idea may appear preposterous. Inflation psychology is still deeply entrenched in the US. With the freakish exception of 1988, when oil prices halved, consumer prices have risen by more than 3 per cent every year since 1987. In 25 years, the dollar has lost more than three quarters of its internal purchasing power. Most forecasts expect inflation to remain entrenched at 4-5 per cent a year.

The pessimists have good grounds for expecting little progress. They point out that inflation spikes of 10 per cent or more in the 1970s and early 1980s unsettled the nation, giving the Fed an implicit mandate for draconian monetary policies. In 1981 Mr Paul Volcker, then Fed chairman, tightened policy so aggressively that prime lending rates soared to 21.5 per cent. But inflation of 4.6 per cent, runs the argument, while quite unacceptable in Frankfurt, simply does not excite strong feelings in America. There is no support for the kind of painful monetary squeeze needed to get inflation permanently lower.

Sceptics will add that the Bush administration shows absolutely no interest in further reductions in inflation. Indeed, almost every time Mr Nicholas Brady, the Treasury secretary, opens his mouth it is to call for lower interest rates. In Japan and Europe, most conservative politicians reacted to the inflationary 1970s by becoming stern advocates of price stability. Finance ministers may not always have adopted the right policies but their rhetoric, at least, has been consistently anti-inflationary. The US political climate is quite different. Most Republicans still believe there is a trade-off between inflation and growth, even in the medium term, and most plump for more growth.

Mr Greenspan, being a shrewd public servant, has not banged the table and demanded that inflation reduc-

tion become a higher priority. He has, instead, worked quietly towards this end. His first term as Fed chairman has seen a striking reduction in monetary growth: M2, the preferred measure of broad money, has grown at about 4.5 per cent a year, roughly half the rate of expansion under Mr Volcker. Whether the squeeze would have tipped the economy into recession without the shock to confidence following Iraq's invasion of Kuwait is uncertain, but Mr Greenspan was certainly willing to risk much lower growth. After the recession began, the Fed's interest rate cuts did no more than restore monetary growth of about 4 per cent.

Inflation did not respond quickly. Indeed, the energy price spike last year caused a temporary surge in inflation from about 4.5 per cent to just over 6 per cent. Then a bunching of price increases, including higher excise taxes and postal rates, kept the headline rate artificially high at the beginning of this year. But, as Mr Greenspan noted in last week's Humphrey-Hawkins testimony, the inflation outlook is now improving rapidly. Consumer prices rose at an annual rate of only 2.7 per cent in the first half of this year.

The Fed is now forecasting inflation of only about 3.5 per cent both this year and next. This apparent stability masks steady progress towards lower inflation because the retreat of oil prices will exaggerate the decline in inflation this year.

The brightening inflation outlook should not come as a surprise - even to those who

dismiss the lagged effects of slower monetary growth. The dollar has risen sharply and looks set to appreciate further, especially against European currencies. Total labour costs are rising at just over 4 per cent a year, a full percentage point lower than before the recession began last July. Productivity gains as the economic recovery matures should sharply curb industrial cost inflation over the next 18 months.

Inflation of 3.5 per cent should be achieved without too much trouble. The big question is whether Mr Greenspan can make further progress. The Fed's decision not to reduce its 2.5-3.5 per cent target range for M2 next year will be regarded by some as a sign that it lacks resolve. But it remains fully consistent with further downward pressure on inflation. Given sustainable real growth of perhaps 2.5 per cent, the mid-point of the range implies inflation of only 2 per cent. The Humphrey-Hawkins statement, moreover, contained the following declaration of intent:

"By reducing and ultimately eliminating the distortion to resource allocation stemming from ongoing, generalised price increases, a monetary policy aimed at achieving price stability over time will enhance the economy's potential to grow and thereby raise living standards."

My guess is that Mr Greenspan will push much harder for a sustained reduction in inflation than most pundits suspect. Having been re-elected for a second four-year term as Fed chairman, he is now less susceptible to political pressure. With the recession apparently over, he can fret less about stabilising the real economy. He thus has every incentive to seek a place in the history books by focusing on price stability. The Bush administration will continue to have shorter-term horizons, but don't assume that the Fed will yield every time it comes under pressure. We may be on the brink of the non-inflationary 1990s.

APPOINTMENTS

Sealink
finance
director

Mr Bob Holmes (pictured) has been appointed finance director, SEALINK STENA LINE, Ashford. He was business controller, travel services.

Mr Richard Bromk has been appointed a director of BAKING INTERNATIONAL INVESTMENT.

Lord Joseph has been appointed a part-time non-executive director of METROFINDS DEVELOPMENTS, Darwen, Lancashire, from August 1.

Mr David Brooke, a director of J.O. Hambro and Co, and chief executive of J.O. Hambro and Partners, has been appointed a director of GASTMORE AMERICAN SECURITIES.

Mr Chris Coffin has been appointed new business director with STRACHAN AND HENSHAW, a Weir Group company.

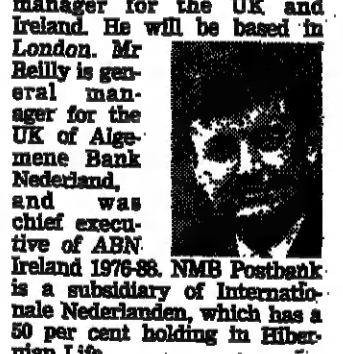
The new financial services director-designate of NAAFI (Navy, Army, Air Force Institutes) is Mr John Loring. He was marketing director at Hill Samuel Investment Services.

Mr Terry Rochester is to be promoted on July 29 to chief highway engineer in the DEPARTMENT OF TRANSPORT, succeeding Mr Jack Parker who is retiring. Mr Rochester is director, West Midlands construction programme division.

Dr C.F.R. Ogbourne has been appointed director, information services, at C.A.S. INTERNATIONAL.

insurance activities, has been appointed chief executive. He succeeds Mr John East, who becomes executive deputy chairman.

NMB POSTBANK has appointed Mr C. Vincent Beilly (pictured) as senior general manager for the UK and Ireland. He will be based in London. Mr Beilly is general manager for the UK of Algemeene Bank Nederland, and was chief executive of ABN Ireland 1976-88. NMB Postbank is a subsidiary of Internationale Nederlanden, which has a 50 per cent holding in Hibernian Life.



Mr Sidney G. Coxwell has been appointed managing director of UDO HOLDINGS from August 1. Mr Michael J. Wright continues as chairman and will devote more time to strategic group issues.

BUNZL has appointed Mr Paul Twilman as managing director of its worldwide plastics operations. He will return from New Jersey where he is president of Bunzl Plastics Inc, managing the North American and Brazilian operations.

MORI board post

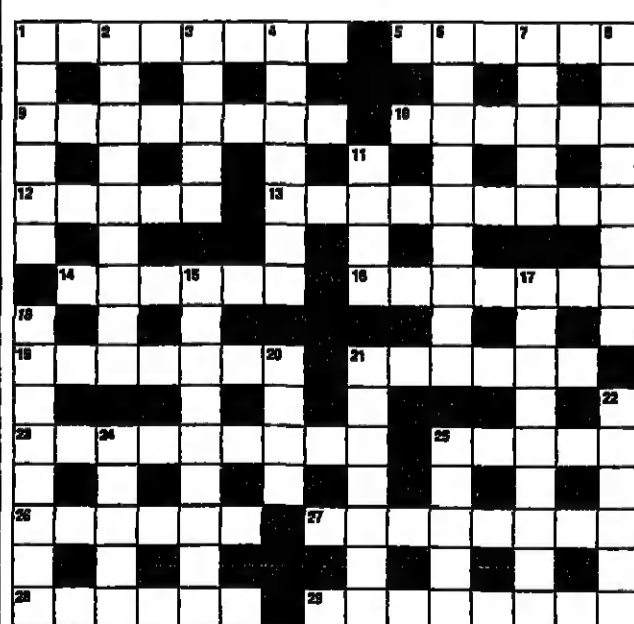
Mrs Anna Tressler has been elected to the board of MARKET & OPINION RESEARCH INTERNATIONAL (MORI). She is managing director of Field & Tab, MORI's fieldwork subsidiary. Ms Christine Roberts becomes an associate director. She joins from Jeremy Coyle Associates.

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CROSSWORD

No.7,600 Set by PROTEUS



- ACROSS
- Settler needing to stop its spread (8)
 - Yarn of the seashore (6)
 - Girl showing discretion (8)
 - Soldier in Spanish city or several in ancient Rome (6)
 - Tantalise by fumbling a set point (8)
 - Unwise to give child coarse book (9)
 - Where saint got out gift (8)
 - Win seat back without flowers (7)
 - Venetian moneylender chary with rugby player (7)
 - Has visions about water-containers (8)
 - Sketch at bottom of page of dog with disreputable woman (4-5)
 - Flower of mixed colour it is said (5)
 - Scamp being given some extra scales (6)
 - Drinks giving urge to take pleasure-flights (3-5)
 - Savage-sounding yarn (6)
 - They bear responsibility for deposit in river (8)
- DOWN
- Cloak for a writer (6)
 - Expressing praise for archbishop - a right winger (9)
 - Relative finding quarter in French town (5)
 - Plan for small body of troops (7)
 - Novel habitat for wild animals (3-5)
 - Quicksilver island to a Frenchman (5)
 - Old African Christian actor is leading tenor (8)
 - Pick out precise place (4)
 - Happened to capture town (4-5)
 - Shall when it's time to get up (9)
 - Secret imparted by oriental drunkard to literary school-boy (8)
 - Eager to express sorrow (4)
 - Ship sometimes having cargo of sugar (7)
 - Delivers essential component of poetry perhaps (6)
 - Point in dispute with children (5)
 - Birds with trilly collars (5)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday August 3.